

EUROPEAN NEWS

Nato gives a quiet handclap to Warsaw pact offer

By Judy Dempsey in Vienna

NATO diplomats welcomed as positive but incomplete fresh... European zone, which includes the area between Belgium and Poland...

overall ceilings, it excluded them in its 'sub-ceilings' covering particular regions on the grounds that storage is essential for Nato's strategy of flexible response and forward defence...

new study from the Stockholm International Peace Research Institute (SIPRI) published yesterday. It argues that the Soviet navy is shrinking with the probable retirement of an estimated 165 or more major surface combat vessels ships and between 250 to 260 submarines by the end of the century...

Realignment of centre-right MEPs looks certain

By David Buchan in Strasbourg

A MAJOR realignment among centre-right political groups in the new European Parliament... Mr Prout, leader of the British Tories, sought to put a brave face on the party's impending defection...

last Franco government in Spain, said "there were more than just shades of meaning" in his party's differences with the EDG group... Mr Prout, leader of the British Tories, sought to put a brave face on the party's impending defection...

Swiss to float Lombard rate

By John Wickes

THE SWISS national bank is to float the official Lombard rate. With effect from today, the rate will be adjusted daily in keeping with market developments...

Denmark poised for tax battle

By Hilary Barnes in Copenhagen

DENMARK'S politicians seem to be itching to challenge each other at the polls once more, even though the last Folketing election took place only just a year ago... The Social Democrats do not see the same necessity for raising either taxes (about 52 per cent of GDP at present) or public expenditure (61 per cent of GDP)...

Industrialist laments 'paralysis' in Italy

By John Wyles in Rome

MR Sergio Pininfarina, former Euro MP and current top spokesman for Italian industry, yesterday lamented the country's political crisis and added his voice to widespread calls for a reform of Italy's political institutions... This paralysis will continue until after the European elections on June 18, even though President Cossiga is expected today to ask Mr De Mita to try to form a new government...



Stoltenberg: must assure Nato of a defence consensus

Stoltenberg the counterweight faces his allies

David Marsh in Bonn on the West German Defence Minister

MR Gerhard Stoltenberg, the former Finance Minister, has taken the helm of the Defence Ministry in last month's reshuffle... "It makes no sense to have an army if it doesn't train..." Large anti-low flying bombers are being over the main track. At the poll meeting, an attractive young mother stood up to say that when US jets whizzed 150 metres over her children, she was reminded not of peace but of war...

Prague helps to defuse tension over dam project

By Leslie Collitt in Berlin

CZECHOSLOVAKIA has agreed to allow a joint commission with Hungary to investigate the environmental impact of a controversial dam project on the Danube which the Hungarian Government ordered suspended earlier this month... Mr Adamcsek said that if new evidence arose of a serious threat to the environment then Czechoslovakia would not oppose a "review" of the project...

France pushes ahead on debt forgiveness

By George Graham in Paris

PRESIDENT Francois Mitterrand's decision to forgive the government debts to France of 35 of the poorest countries in Africa has moved Western initiatives to help low-income debtor nations into a higher gear... The countries range from Sao Tomé, with a national income of \$114 per capita in 1987, to Botswana, with \$1,080 per capita...

to cut interest rates or rechedule over the long period... Mr Mitterrand plans to renew France's initiative for middle income debtor countries at the G7 summit meeting in Paris in July... The African debt forgiveness will require parliamentary approval, and is expected to cost around FF10bn in France's 1990 budget...

FOCUS SHIFTS TO RELIGIOUS GROUPS WHICH SHELTERED TOUVIER

French collaborator charged with crimes against humanity

By George Graham in Paris and Paul Abrahams in London

MR Paul Touvier, one of France's last wanted war criminals, was charged yesterday on four counts of crimes against humanity... "Priestly community of St Pius X", headed by Mr Marcel Lefebvre, the defender of the Latin mass excommunicated last year for his defiance of papal authority... The mainstay church has been able to duck most direct criticism: the monastery in which Mr Touvier was arrested belongs to the traditionalist

elements in the Catholic Church were prepared to protect Mr Touvier is already attracting considerable attention... Mr Touvier. However, police searched a number of monasteries linked to the order in the immediate run-up to the former Milice leader's arrest... The most popular explanation has been that Mr Touvier was able to blackmail the Church with evidence he possessed of its collaboration during the Occupation...

the communist-led sections of the resistance, they so seriously weakened them that they were unable to seize power... Christian humanism will also have played a role in the decision of these Catholic circles to protect Touvier... Touvier's trial could prove far more divisive than that of Klaus Barbie. France's wartime experience still remains a sensitive subject - most of the academic research on the period has come from Anglo-American scholars rather than French...

"People should not confuse hopes and realities"

Referring to euphoria in sections of the German public opinion about the chances of a break-through in the Soviet Union towards a Western-type system, he declared: "We have to explain that people should not confuse hopes and realities. Our fundamental view is permanent: the change in the Soviet Union is not other than to the West. This is accepted by the majority of our people..."

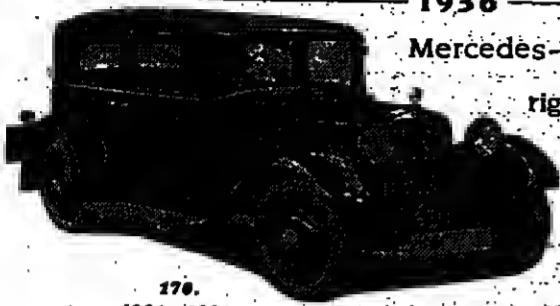
FINANCIAL TIMES Published by the Financial Times (Europe) Ltd, Frankfurt, Germany, registered in England, and as members of the Board of Directors: F. Barlow, R.A.F. McClean, G. Gorman, M.C. Gorman, D.B.P. Falmer, London, Paris, Frankfurt, Frankfurt-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Cross. New York: NY and additional mailing offices. POSTMASTER: send address change to FINANCIAL TIMES, 15 East 60th Street, New York, NY 10022. Financial Times (Scandinavia) Ltd, Copenhagen 44, DK-1100 Copenhagen K, Denmark. Telephone 60113, 13 44 41. Fax (01) 282333.

1931

Independent front suspension developed to allow each wheel to follow road surface contours unhindered by the movements of the other front wheel for greater stability, comfort and improved steering control.

It is subsequently adopted, almost universally, by other manufacturers.

1936



178.
1931-1936

Mercedes-Benz develop the rigid-frame floor pan, three-section collapsible safety steering column and strong side-impact protection.

1949

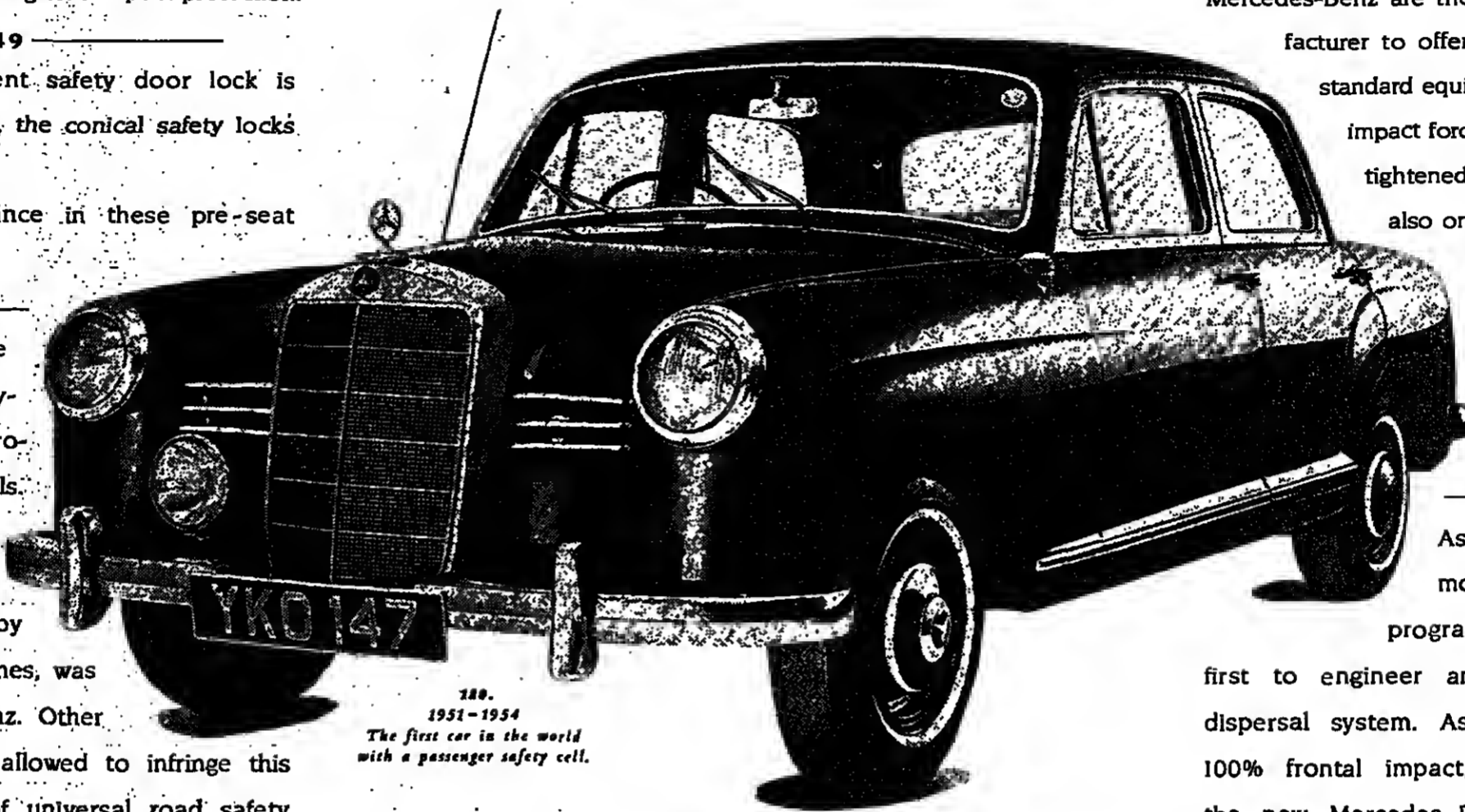
The Mercedes-Benz patent safety door lock is introduced. In an accident, the conical safety locks cannot burst open or jam.

An important advance in these pre-seat belt days.

1951

Mercedes-Benz develop the world's first safety body-shell. Later to go into production in the 180 models.

The now standard practice of placing passengers in a rigid cell protected by front and rear crumple zones, was patented by Mercedes-Benz. Other manufacturers have been allowed to infringe this patent in the interests of universal road safety.



180.
1951-1954
The first car in the world with a passenger safety cell.

1959

First systematic crash and roll-over test programme. In one year 80 cars are destroyed so that safety problems can be more thoroughly investigated.

Mercedes-Benz introduce the first production cars to be equipped with padded interior surfaces and flexible components for additional safety: large, padded steering wheel boss; a padded, yielding dashboard; flexible control switches and levers; padded sun visors, window sills and arm rests; flexible window handles; recessed door handles; rear-view mirror that detaches on impact.

1961

Servo-assisted disc brakes are introduced on all four wheels to reduce driver effort in everyday as well as emergency braking.



230SL.
1963-1967

1967

Mercedes-Benz safety steering assembly. It yields progressively on impact to reduce the possibility of driver injury. The main advantages are: a large padded steering wheel boss, impact absorber, collapsible telescopic steering column and a steering box sited well behind the front suspension.

1968

Front head-restraints are introduced to lessen the risk of "whip-lash" neck injuries.

1970

Announcement of the anti-lock braking system (ABS) which prevents the wheels locking under emergency braking. The vehicle does not break away and can

still be steered around obstacles. (The principle is now accepted as the greatest advance in braking since the invention of disc brakes.)



280SE-3.5.
1969-1977

1973

Front seatbelts and head restraints become standard equipment on all Mercedes-Benz cars.

1979

ABS is introduced on production models. Seatbelts are made standard fitting on all four seats (in advance of U.K. legislation).

1981

Mercedes-Benz are the first and still the only manufacturer to offer automatic belt-tensioners as standard equipment (above a pre-determined impact force, the seat-belt is electronically tightened in milliseconds). The airbag is also on offer for the first time (stowed

in the steering wheel boss, it inflates in 25 milliseconds on serious impact, to cushion the driver's head and chest).

1983

As a result of the industry's most exhaustive crash testing programme, Mercedes-Benz are first to engineer an improved impact energy dispersal system. As well as coping with the 100% frontal impact, demanded by legislation, the new Mercedes-Benz design directs impact energy away from the car's occupants in the event of off-set frontal collisions.

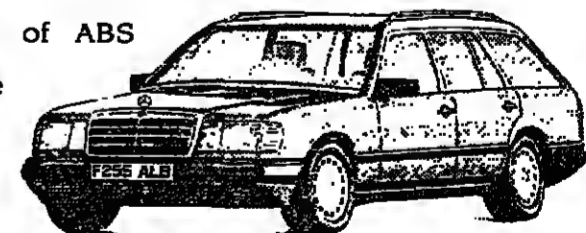
Mercedes-Benz develop brake and clutch pedals that swing away from the driver's feet in the event of a major accident.

1987

ASD (automatic locking differential) is introduced. Under conditions where traction varies between the right and left driven wheels, causing one to spin uselessly, the ASD system automatically transfers power to the wheel with better traction. The device is designed to operate at speeds up to approximately 19 mph, to aid initial acceleration and manoeuvrability in difficult conditions. However, the ASD warning light alerts the driver to poor traction conditions regardless of vehicle speed.

1988

ASR and 4-Matic are introduced. Developing from the technology of ABS and ASD, these systems give the driver additional support



190TE 4-MATIC. 1988

in hazardous road conditions. ASR (acceleration skid control) electronically monitors wheel speed and automatically applies the brake and adjusts the throttle opening so the driving wheels cannot lose their grip under hard acceleration. 4-Matic (automatically engaging four-wheel drive) electronically monitors wheel slip and steering angle, progressively bringing in front wheel drive, a locking front to rear differential and finally, a rear differential lock as conditions dictate.

Over the years no one has done more for safety than

Mercedes-Benz



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD.

OVERSEAS NEWS

Mengistu replaces military command

PRESIDENT Mengistu Haile Mariam of Ethiopia has replaced his entire military high command, tightening his grip on the rebellious armed forces after last week's attempted coup d'etat. Reuter reports from Addis Ababa.

He named a new armed forces chief of staff and commanders of the army, navy, air force and police, state radio announced on Wednesday.

President Mengistu also replaced the general who had been leading the 28-year-old war against secessionist rebels in the strategic Red Sea province of Eritrea and was killed by loyalist soldiers when the coup was put down.

The new chief of staff and the army and navy commanders are drawn from among President Mengistu's trusted comrades-in-arms from the 1974 revolution which overthrew Emperor Haile Selassie although none has been on active duty for 15 years. "It is highly significant that no deputies were named to these positions... Mengistu wants men he can trust," a Western diplomat said in Nairobi.

Maj-Gen Merid Negusie, former chief of staff, and Maj-Gen Amha Desta, air force commander, were killed by loyalist troops shortly after the start of the coup attempt last week.

President Mengistu named Mr Adis Tedia, the deputy Prime Minister, armed forces chief of staff with the rank of lieutenant general. Mr Adis was an air force major in 1974 when he and President Mengistu were members of the *Dergue* which overthrew Haile Selassie, but since then he has concentrated on economic planning. Mr Embel Ayele, the new army commander, had

been Secretary of the State Council. He was an army colonel in 1974 but since then has been mainly involved in the Workers Party of Ethiopia.

Mr Yehualashet Girma, the new navy commander, was first secretary of the ruling party in Addis Ababa, having previously served as minister for coffee and tea development.

The coup started within hours of President Mengistu's departure on May 16 for a state visit to East Germany and coup supporters seized control of the Eritrean provincial capital, Asmara.

Mengistu's Soviet links weaken

Moscow will take a tougher line on aid, Dr Robert Patman writes

THE aftermath of an abortive attempt to oust President Mengistu in Ethiopia by a number of high-ranking officers has clarified that strained relations between his Marxist regime and its main backer, the Soviet Union, look set to deteriorate.

Moscow's impatience over slow economic reform in Ethiopia, and Col Mengistu's pursuit of military solutions to the Tigray and Eritrea conflicts, will be reflected in tougher terms for supplying arms and aid.

indicated it was not ready to underwrite Ethiopia's growing military needs indefinitely.

According to one intelligence official, the \$2bn arms agreement of November 1987 is not expected to extend beyond 1991. While Moscow donated 250,000 tons of grain during the Ethiopian famine of 1987-1988, Soviet reformers criticised Mengistu's rigidly centralised agricultural policies for contributing to the food crisis.

an-Somali accord of April 1988 restored relations between the two countries, being hailed in Moscow as a triumph of the "new political thinking". The Soviet Union stepped up efforts to secure a negotiated settlement in northern Ethiopia.

In January 1989, Mr Viktor Chebrikov, a Soviet Politburo member, told Mengistu Moscow "favoured a just political resolution of this problem, writing off the role of a multi-national Ethiopian state". Further talks came to nothing.



Meanwhile, the EPLF and the TPLF, in a joint operation, inflicted a crushing defeat on the Ethiopian army in Tigray Province. By March, the Ethiopian army had been virtually eliminated from the two trouble spots.

Mengistu remained defiant. He rejected perestroika and glasnost in Ethiopia, and made it plain the Soviet Union had an obligation to help him crush the "terrorists" in the north.

For Mr Gorbachev and his supporters, the crumbling Mengistu regime is an embarrassment. Galina Krylova, a Soviet specialist on Ethiopia, said recently that Addis Ababa's treatment of the separatists as "hiredlings of world imperialism", and its hopes for a military destruction of these movements, hardly improved peace prospects.

Many Soviet conservatives back the Mengistu line, partly concerned that success for the EPLF and TPLF would prejudice Moscow's strategic interests in Ethiopia. The Soviet Union has about 1,200 military advisers there; its Navy enjoys access to anchorage facilities off Massawa.

This presumably has not escaped Mr Gorbachev's attention. He is probably aware the US would like a comeback in Ethiopia. From May 1983 to April 1977, Washington and Addis Ababa were linked by a military agreement whereby the US obtained access to a communications station near Asmara, the Eritrean capital, in return for arming Ethiopia's army.

Despite the decline in US-Ethiopian ties, the US has been careful to avoid associating with separatist movements in Ethiopia. Further, Washington only kept a lukewarm relationship with Somalia. It is unlikely Moscow was surprised by the coup attempt in Ethiopia.

A Soviet writer has warned Mengistu's "authoritarian" rule contained "a highly explosive time-bomb". After the coup effort, Moscow Radio reaffirmed support for Mengistu's government but drew a lesson: "It is a curious fact that both the generals (Major-General Merid Negusie, Chief of Staff of the Armed Forces, and Major-General Amha Desta, Air Force Commander, killed in the coup attempt) ... had served in the government troops of Eritrea".

Clearly, Soviet pressure for a northern Ethiopia settlement is unlikely to relent.

Dr Robert Patman is author of *The Soviet Union in the Horn of Africa: Diplomacy of Intervention and Disengagement*. To be published by Cambridge University Press.

The Soviet-Ethiopian alliance was forged during the Brezhnev era. In 1977-78, the Soviet Union and Cuba rescued the Mengistu government by intervening in the Ogaden war against Somalia, a former Soviet ally.

In November 1978, the Soviet-Ethiopian relationship was sealed by a 20-year Treaty of Friendship and Co-operation. In the next 10 years, Moscow supplied Addis Ababa with about \$7bn in military aid. This commitment enabled Mengistu to contain the Western Somalia Liberation Front, which lays claim to Ethiopia's Ogaden region, and pursue a military solution to the challenge of the Eritrean People's Liberation Front and the Tigray People's Liberation Front in the north.

But Soviet policy in the Horn of Africa has changed under Mr Gorbachev. Emphasis has been placed on the political resolution of Ethiopia's conflicts. Moscow resumed dialogue with Somalia, Addis Ababa's old adversary, and

Despite Soviet pressure, Mengistu did not compromise in talks with Somalia until forced. In March 1988, three Ethiopian divisions were routed by the EPLF in Eritrea. Two Soviet military advisers were captured. Desperate to redeploy Ethiopian troops from the Somali border to the battle zones in Eritrea and Tigray, Mengistu made peace with Somalia.

His demand that Somalia abandon its claim to the Ogaden was dropped. The Ethiopi-

WORLD TRADE NEWS

Japanese greet surging dollar with equanimity

Robert Thomson and Ian Rodger find companies taking a long term view of currency movements

THE RECENT strength of the US dollar is providing an unexpected profit surge for Japanese exporters, but it is also causing importers, many of whom have been stepping up their sales efforts in the booming Japanese market, to wince.

"It bothers me very much," Mr Luciano Cohen, president of PMC, an importer of several West European food, clothing and furniture lines, said. "Even the Italian lira has strengthened against the yen. Because the margins on many of our imports are relatively low we have to consider raising prices," he said.

Most traders, both exporters and importers, believe the dollar's strength is a temporary aberration and so they are not yet taking any strategic decisions based on it. In particular, Japanese companies are not boosting export volumes or curtailing efforts to build up overseas production.

"Our commitment to off-shore manufacturing is irreversible. We have a long term plan, and it will not be affected by these foreign currency fluctuations," Mr Toshiaki Yasuda, general manager of Nissan Motor's international division, said.

are those importing international commodities that are quoted in dollars. "We are taking a wait-and-see attitude," Mr Joel Haklin, president of Pechiney Japan, the subsidiary of the French aluminium group, said. Pechiney imports mainly aluminium semi-manufactured products, which are quoted in dollars.

Mr A.F.O. Jost, senior vice-president of Nestlé Japan, said: "Our margins are relatively being squeezed." Nestlé's Nescafé is the Japanese market leader in instant coffee. United Distillers, the UK drinks group, imports mainly Scotch whisky from the UK, and the yen-sterling rate has not moved much lately, but it also has a large business in Japan in bourbon imported from the US. "At ¥140 to the dollar, we are fairly concerned, and would be nervous if it continued for a long time," Mr Stewart Fletcher, finance director of UDG (Japan) said.



All importers are very reluctant to raise prices. In some cases, this is because of intense competition with Japanese suppliers, in others because of the ill will it engenders among distributors. However, some importers are better placed than others to absorb the increased. Suppliers of luxury goods, such as top-of-the-line cars and clothes and speciality items usually have high margins. UDG, for example, would try to hold out for several months if not a year rather than disrupt a carefully set pricing policy. Nestlé would be reluctant to raise instant coffee prices in advance of the summer gift season.

Others have hedged against currency losses in the forward market and so are not hurting yet. "We are giving it until the end of June," Mr Cohen said.

about 70 per cent of dollar denominated export agreements on forward contracts. As for production abroad, he said the exchange rate had little to do with a policy basically designed to get around trade barriers.

The consumer and business machine maker Canon regards the present exchange rate as "exceptional". The company would not do anything contrary to its corporate philosophy that "we should be a good corporate citizen in the local community" - in other words, there will be no export surge.

Among importers, the strategy so far has been to absorb the cost increases resulting from the rise of the dollar and other currencies against the yen, even if in some cases they are considerable. Hardest hit

Iveco buys stake in Turkish lorry maker

By John Wykes in Rome

IVECO, Fiat's van and truck subsidiary, has taken a 27 per cent stake in Turkey's leading commercial vehicle manufacturer, Koc, together with a managerial role in its product development.

The shareholding has been purchased in two Koc subsidiaries: Ottoyol Pazirlama and Ottoyol Somaç, which already produce Iveco's small and medium vehicles under license and have more than 80 per cent of the domestic market for commercial vehicles above 3.5 tonnes.

The agreement follows swiftly on a production and licensing joint venture with the Yugoslav producer, TAM, and forms part of Iveco's strategy for penetrating smaller European markets with good growth potential.

Iveco said yesterday the agreement would enable the two Turkish companies to renew and widen their product ranges "taking advantage of Iveco's more advanced technology and planning capacity." Iveco managers would be taking responsibilities within the Turkish companies.

Koc is Turkey's biggest industrial group with sales last year of \$5.36bn from activities ranging from domestic appliances to tourism.

Steel plant order

Mannesmann Demag, the plant building subsidiary of West German engineering group Mannesmann, has just won a DM 200m order to build an innovative hot strip steel plant for Italian special steel maker Fininvest, writes David Goodhart in Bonn.

The plant, which should be completed by 1991, will have a capacity for 500,000 tonnes a year. Mannesmann claims that the new design features of the Fininvest plant should reduce costs by up to 30 per cent.

Fishing for peace

THE US and Canada are to set up a panel to resolve a long-standing dispute over Pacific coast salmon and herring, writes David Owen in Toronto.

The panel will be the first of its kind to be established since the start of the US-Canada free trade agreement in January.

The dispute revolves around Canadian requirements that fish caught by Americans in Canadian waters be landed and sampled in Canada before export for processing in the US.

Young predicts rise in overseas EC investment

LORD YOUNG, Britain's Trade and Industry Secretary, said yesterday overseas investment by European Community (EC) companies would increase when the EC became more integrated after 1992, AP-DJ reports from New York.

Lord Young noted that for the past seven or eight years, the UK and Japan had led the world in overseas investment. "We see that as a part of global integration, and we would like to encourage that" after 1992, he said.

He was speaking at a news conference in New York before a University of South Carolina panel discussion on the prospects of US companies in Europe after EC integration.

Mr William Brock, former US trade representative and labor secretary, disagreed with Lord Young's assessment, saying that after integration in 1992, it was likely that the tendency would grow for EC companies to stay within the Common Market.

As trade barriers within Europe fell, companies would be more likely to move their operations within the EC rather than abroad.

US concerned over uranium

THE Soviet Union is increasing sales of enriched uranium to US nuclear power plants and is "not playing fairly" in the global market, Mr Benson Moore, deputy energy secretary, said yesterday, AP reports from Washington.

The Soviet Union now had 8 per cent of the US market for enriched uranium, which is used as a fuel for civilian nuclear power plants.

"There are plans for them to move even more aggressively to take even more of our market right out from under our noses," Mr Moore said at a news conference at which House members unveiled a bill aimed at revitalizing US sales of enriched uranium.

The Bush administration had helped draft the bill, which would transform the Energy Department's enriched uranium operations into a government corporation.

Attack on trade barriers will set US on path of conflict

By Nancy Dunne in Washington

RELEASE of the US "hit list" of countries selected for trade retaliation under the much-feared "Super 301" provision of the 1988 Trade Act - to be announced by President Bush today - will set the US on a path of confrontation.

The US attack on foreign trade barriers seems motivated by the possibility of market gains, outweighing concerns over possible harm to the multilateral trading system.

The dangers are well understood, but to many in Congress, the strategy to gain reciprocal market access is the only alternative to protectionism.

Mr William Archey, Vice-President, International, of the US Chamber of Commerce, believes the next six months to one year will bring the realisation "we are entering a period of global adversarial trade among the major trading blocs."

"It is going to require assertiveness on the part of the government to get reciprocity. Japan, for example, is going to be able to assert that 'this is our culture.' That isn't going to play any more."

The Bush Administration, aware of the dangers of Super 301 - the "insult" to trade partners labelled "unfair traders" - apparently lacks an alternative strategy.

Under Super 301, the US market has become the carrot to bring down trade barriers; its potential loss is the stick. No retaliation will occur for at least a year, and the Administration has the flexibility not to act unless a trade pact is found to have been violated.

The Super 301 process has achieved one notable success: a promise of market openings by Korea to agriculture products, foreign travel, pharmaceuticals and cosmetics, with a pledge to liberalise foreign investment. Korea is believed no longer a candidate for the list. But failing follow-through, the Administration will have to retaliate.

Mrs Hills will now embark on a process which could last for five years. In the first, she will start investigations and consultations with affected domestic industries and foreign governments. A year from now, she can name still other candidates for Super 301.

In the first year, she will seek to negotiate pacts providing for elimination of offending practices or trade barriers, or compensation within three years. If agreement is reached, the investigation will be suspended and annual reports

submitted to Congress on progress to eliminating the practice.

The Trade Representative will not determine if the offending trade practice is unfair for at least a year. If it is found unfair, and negotiations fail, Mrs Hills can decide what retaliatory action to take.

She has pledged to act within world trading rules as much as possible, but few of the offending practices are covered by Gatt. If investigations involve a violation of the Gatt or other trade agreement, Mrs Hills must request any dispute settlement proceedings available.

The statute deadline requirements are likely to be tighter than under Gatt, so at some point Mrs Hills could be faced with a choice of complying with US law or acting outside Gatt.

The unfairness and retaliation determinations in trade agreement investigations must be made either 30 days after the dispute settlement proceedings end, or 15 months after initiating the investigation, whichever is earlier. Where a trade agreement is violated, the Mrs Hills must retaliate unless specific statutory exceptions apply.

Lebanon confirms trade deal with Iraq worth \$100m

By Lara Marlowe in Beirut

DETAILS of a Lebanese-Iraqi draft trade agreement worth \$100m have been confirmed by Brigadier Issam Abou-Jamra, the minister of the economy and commerce in General Michel Aoun's Lebanese Christian transition government.

The agreement involves 35 different categories of agricultural and industrial products, but Lebanese officials insist it does not include Iraqi arms supplies to Christian forces in Lebanon, which are given free of charge.

A Christian Lebanese Foreign Ministry official who helped draw up the agreement, said he believes Iraq signed the preliminary accord primarily to annoy their Syrian antagonists, who have been fighting Gen Aoun since March.

The Iraqi minister of finance, Mr Hikmat Omar Moukhalles, and Brigadier Abou-Jamra signed the draft agreement in Baghdad at the end of March, although details have only just been released in Beirut.

The Lebanese Foreign Ministry official, however, regretted that the Iraqis have postponed implementation of a fuel-for-goods barter clause in the agreement.

Furthermore, the official said, the Iraqi government is hindering the export of Lebanese goods to Iraq by stipulating that letters of credit guaranteed by the Iraqi Rafidain bank must be drawn on accounts outside Iraq.

Until the Gulf War, Iraq was the second largest importer of Lebanese goods, after Saudi Arabia, and Lebanese industrialists are eager to re-enter the Iraqi market.

Iraq is to export \$50m of goods to Lebanon and vice versa.

The largest category of Iraqi goods is \$10m worth of veterinary medicine, followed by \$5m worth of rice. Among Lebanese exports will be \$10m worth of construction materials to Iraq, \$4m worth of shoes and handbags, and \$4m worth of electrical wires and fuse boxes. The accord offers Iraqi importers a delay in payment of 18 months from the time of shipment, at an interest rate not to exceed 5 per cent, while

Iraq will reduce import duty on Lebanese goods on a reciprocal basis.

The Lebanese commercial centre is to reopen in Baghdad by the end of July and, "circumstances permitting," an Iraqi commercial centre will be opened in east Beirut. A Lebanese trade fair is to be held in Baghdad in mid-June for the direct sale of Lebanese products in Iraqi dinars.

The agreement foresees a series of exchanges of delegations, information, and statistics, but notes that "the Iraqi party reserves the right to suspend relations or to refuse to deal with Lebanese industrial or banking concerns that maintain relations with Israel."

Iraq is to export \$50m of goods to Lebanon and vice versa. The largest category of Iraqi goods is \$10m worth of veterinary medicine, followed by \$5m worth of rice and, in amounts ranging from \$400 to \$500,000, dates, molasses, oil of olive seeds, cooking oil, batteries and floor coverings.

Of the Iraqi exports \$20m are listed under "miscellaneous."

European savoir-faire

Europe is taking steps to create the world's largest unified market. This development will pave the way to a whole spectrum of new opportunities.

Reaping the potential gains will require the support of banks with substantial resources and a proven European savoir-faire. Deutsche Girozentrale - Deutsche Kommunalbank - is such a bank, being a central institution of West Germany's savings banks - the nation's largest banking sector. A dominant part of DGZ's international activities is already geared to the EC dimension.

As a European public-sector lending institution, DGZ serves a growing clientele of corporations, banks, and government entities. The bank provides a wide range of commercial and investment banking services, including major syndicated fund-raising operations.

Through a full-service branch and a wholly-owned subsidiary in Luxembourg, DGZ offers the full scope of Eurobanking capabilities in line with individual client needs.



The small team with big resources

Taunusanlage 10, D-6000 Frankfurt am Main 1, Telephone: (0 69) 263 4 0, Telex: 4 14 168; Kurfürstendamm 32, D-1000 Berlin 15, Telephone: (0 30) 8 81 20 96, Telex: 1 83 353; Luxembourg Branch: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 47 43 60, Telex: 3101; DGZ International S.A.: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 46 24 71-1, Telex: 2841

Even when you're shining, you can always polish your performance.

Any successful venture knows how to attract customers.

But the secret of keeping them coming back for more, lies in the ability to stay one jump ahead.

Which is why so many companies in Britain use British Gas.

With the help of our Technical Consultancy Service and modern technology, many companies have saved 20% on fuel costs, some considerably more.

Maintenance costs have been reduced. Comfort conditions have also improved.

Because gas is the most convenient and controllable fuel for heating, hot water and catering.

Yet the total cost of a new installation can frequently be recovered in as little as 2 years.

Take Manchester's six storey, 303-bedroom Holiday Inn Crowne Plaza Hotel. They replaced their 3 oil-fired steam boilers with 2 modern roof mounted gas-fired condensing boilers. And consequently, overall energy savings on heating and hot water are 270,000 therms a year, a reduction of 56%.

Glasgow's Kelvin Hall International Arena, host to the 1990 European Indoor Athletics Championships, changed its central oil-fired boiler plant to a combination of gas boilers, direct-fired air handling units and storage water heaters.

The complex now has high efficiency heating and hot water, providing a better spectator environment and saving 30% energy.

While in the remarkable 2.2 million sq.ft. Metro Centre in Gateshead, Europe's biggest shopping and leisure complex, the use of direct gas-fired warm air heating and hot water is saving an estimated 50,000 therms a year compared with an indirect heating system.

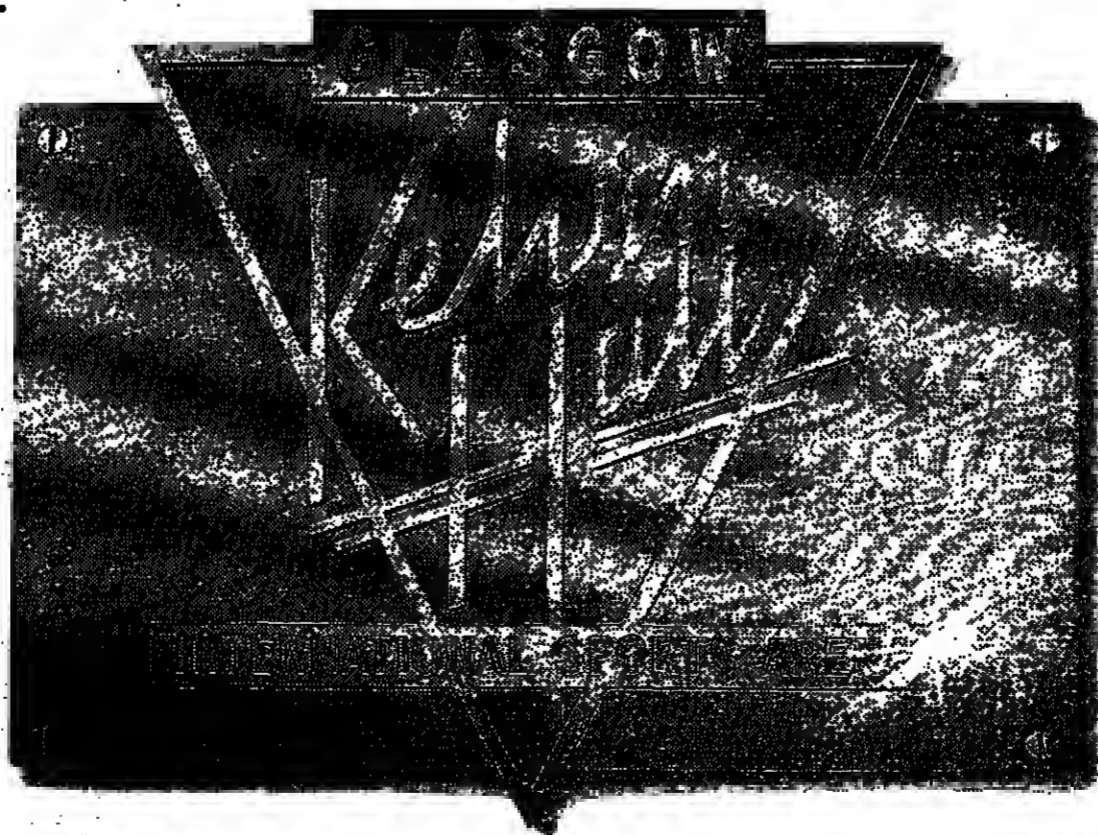
Not surprisingly, these companies were amongst the winners of this year's Gas Energy Management Awards.

In fact, all 331 of the **THE GEM AWARD** companies who entered are benefiting from the greater energy-efficiency of gas.

Naturally, British Gas is by no means the sole reason for their success.

But by pledging our commitment to providing a proven service as well as a reliable supply of competitively priced fuel, we continue to make a substantial contribution towards achieving an even more successful future for Britain's commercial and public organisations.

Call Peter Cleall on 01-242 0789, to see how British Gas could help keep your company in the spotlight.



British Gas
ENERGY IS OUR BUSINESS

MANAGEMENT

Spain's corporate decision makers Discovering their nerve

Peter Bruce begins a three-part series which examines the new professionalism of the country's management

Eighteen months ago Javier Balleste had a perfectly good job as a senior financial manager in the headquarters of Spain's big state-owned industrial holding company, the Instituto Nacional de Industria (INI). He had worked abroad and would probably have risen to higher things.

A quiet, unassuming man who looks a lot like Seve Ballesteros, the golfer, he would probably not relish descriptions that place him in the vanguard of a renaissance in the quality and confidence of Spanish management. But he is.

In January last year, in recognition of his abilities, INI asked him to set up an operation designed to study the privatisation of state companies. He was probably enjoying himself when a strange thing happened to him.

For some time he had been rather distractedly following the travails of a small family-owned flexible paper producer, called Araxes, in the Basque Country. This was largely because his wife, a family member, owned 15 per cent of its stock. Despite sales of Ptas 3bn (£15m) a year and important customers like Nestlé and the Corté Ingles department store chain, Araxes was in trouble and had applied for protection from its creditors. Prodded by his wife, he agreed to spend his August holiday going through its books.

He never made it back to Madrid and INI. Having presented the chairman with a set of recommendations and the view that Araxes did indeed have a future, he was quickly put upon to stay. "I told him that I would work for myself, take the risks for myself and also the profits for myself," says Balleste.

The chairman and other big shareholders agreed and Balleste is now chief executive of the company. His wife is non-executive chairman and they have taken out options to buy another 58 per cent of the company (at a very good price for themselves). With the company once again making money its protection from creditors will be lifted next month.

Balleste has done nothing extraordinary. "There has been no magic," he says. "When I came here no one knew what the cost structure of our products was." He introduced cost analysis, bought the company's first computers, and once we knew what our costs really were we simply learned that in certain products we were competitive and in others we were not.

Output of non-profitable products has been drastically cut, and unions have agreed to corresponding lay-offs. The new chief executive is also trying

to improve on the company's ability to serve domestic clients rapidly with small volumes as a way - not uncommon in the Spanish paper industry - of fending off bigger competitors from France, West Germany and the UK. "We can't compete with them in terms of cost, but we can compete in terms of service," he says.

Balleste's story is an object lesson to anyone who thinks management in Spanish manufacturing or service industry is going to be a pushover after European Community markets are liberalised. After taking fright initially at the wave of multinational investment in Spanish industry and financial services since Spain joined the EC in 1986, local managers are beginning to recover their nerve.

"They are discovering that they are just as good as their competitors," says a leading Madrid consultant.

If anything, it is the hundreds of small and medium-sized family businesses where much of the country's new blood should be able to cut its teeth.

With notable exceptions like the oil group, Repsol, large quoted companies still suffer under autocratic leaders who rule with rods of iron. "You tend to find very good people in the middle," says Rafael Cerezo, director of Boston Consulting Group's Spanish operations but, adds a colleague, "the Cult of the Boss still rules. There are not a lot of points to be gained in a traditional Spanish company by sticking your neck out."

But, just as the entry into Spain of major international financial institutions has provided the country with a small but growing core of innovative investment bankers, brokers and analysts, so the presence of multinational manufacturers may do the same for industry.

But what industry? Excluding Telefonica and the electricity utilities, financial institutions account for nearly 70 per cent of market capitalisation on the Spanish bourses. According to the Bank of Spain, only 13 per cent of the country's biggest 500 industrial companies are quoted.

The rest either belong to the state or are in private, mainly family, hands; there are some real jewels among them.

Camp, based in Barcelona, is possibly the world's biggest privately owned detergent producer. Chupa-Chups, also Catalan, is the world's largest producer of lollipops, with sales in 1987 of Ptas 20bn, 80 per cent of which were in exports. Pascual Hermans, the country's biggest citrus exporter, has been (partly) snapped up by Carlo de Benedetti and

has made a modest stock flotation. Arotz, recently acquired by Ebro, the sugar group, is one of the world's largest producers of black truffles, practically all of which it exports at almost shameful mark-ups.

Companies hidden from view by virtue of the fact that they are (or were) not quoted, may be harder for marauding multinationals to find and buy but even without constantly being bunted by predators, generational changes and the challenge of the single market in Europe scheduled for 1992 is straining management in successful family companies.

A struggle for power between old and young Camp family generations has hurt the business and investment bankers say numerous acquisitions have fallen foul of family members squabbling over price or over the merits of bringing outsiders into management.

The successful family businesses tend to hide, anyway, the hundreds of others who simply try to get by - like Araxes was doing - on a few good products in what used to be highly protected or (for foreigners) uninteresting markets. "There is an enormous lack of management skills in small companies," says Manuel Balmaseda, Hay Consulting's director in Spain.

Life used to be comfortable and "in most sectors you could be successful simply by not doing too many foolish things." Now, says BCG's Cerezo, "if they want to grow they have got to hire people from outside (the family)."

It is dawn on this sector - the Spanish equivalent of the West German Mittelstand - that it may need help. Management consultants, particularly those like Price Waterhouse or Arthur Andersen with auditing operations, report a growing number of approaches from small family clients once too proud to ask anyone's advice.

In most cases, says Hay's Balmaseda, the family managers already know what they want to do but don't know how to get there. "We Spanish are good at grasping concepts," confirms another senior Madrid consultant, "but we are very bad at execution."

That applies, probably, to the entire range of management in Spain, from small to large corporations. Analysts like Cerezo believe that as the pace of business in Spain speeds up, managers find themselves trapped by a way of life that remains quite inefficient. (Indeed, the Spanish word for business negotiations could literally be broken down to mean 'negation of pleasure'.)



"Spanish managers have not moved faster than their support systems," says Cerezo. Traditions like long lunches, endless public holidays, the almost complete loss of secretarial help during the summer when Spaniards work *horarios intensivos* and leave their offices at 3 pm die hard and any attempt to revise them can mean costly new wage deals.

The rush to find scarce managers has, anyway, placed considerable financial strain on all industry, particularly small and medium-sized companies. According to a nationwide executive salary review by Harper & Lynch of Madrid, a commercial director in a company with less than 100 employees earns, on average, Ptas 121,000 a year, up 46 per cent since 1986. A marketing director in the same company would be earning Ptas 7,36m, a 52 per cent increase on 1986.

The same marketing director in a company employing between 200 and 400 people would now be earning Ptas 19.8m, a huge 117 per cent rise on 1986. That increase is testament to the furious scramble, particularly in industry, to find people who can sell things in unprotected markets. Salesmanship is not a Spanish strength. "Even now the most difficult thing to find is a salesman," says Cerezo.

During the Franco dictatorship, "people used to queue to buy things." But as Javier Balleste has demonstrated, there is no shortage of Spaniards willing to take their chances away from the comfortable embrace of the public sector. Madrid itself is littered with new financial service houses started often by young men and women who have broken away from the country's lumbering big banks to make their own way in a rapidly liberalising market.

In industry, reports Luis Garcia Fernandez, marketing director at Price Waterhouse, the response to change has been remarkable. "Two years ago we thought it would be very difficult to change management mentality but it has been easy."

Business schools are flourishing and easily place their graduates; though young Spaniards banker to work in Madrid or Barcelona, they are becoming less choosy about where they work. Normally, says Diego de Alcazar, director of the Instituto de Empresa, Madrid's biggest business school, "Spaniards don't like to travel. No-one goes to the Basque Country." He would be the first to welcome Araxes' recovery and to applaud the adventurous young traveller who has brought it back to life.

Getting the best from consultants

By Michael Skapinker

The financial controller of a large London billion did not think much of the report that the management consultants had prepared for him.

"All they ended up telling us was what we'd told them, in a dressed-up form," he said.

It is a common story. However, a new book called *How to Choose and Use a Management Consultant* argues: "If a client fails to get what he wants from a consultant, it is often due to his inexperience in the art of being advised, rather than to any incompetence on the part of the consultant."

It adds that "most assignments that go wrong do so before the assignment even starts. The most frequent reason is that the client has not been asked to communicate it to the consultants."

The book, published by Economist Publications, sets out to explain how companies can get more out of their management consultants than the bulk non-dealer did.

Consultancies, the book says, can be divided into two categories: honeycomb consultancies and motherhood consultancies. Honeycomb consultancies move into new areas of business by taking on individual specialists or buying small firms.

They consist of "autonomous cells, each containing a different set of experts, whether in human resources, IT (information technology) or advanced manufacturing." All of the large accountancy-based firms, with the exception of Arthur Andersen, are honeycomb consultancies, the book says.

Motherhood firms, on the other hand, have a strong unifying culture. They hire Masters of Business Administration and other graduates and train them "according to a set of commonly held values and methods." Firms like McKinsey and Bain typify the motherhood approach.

It is an interesting classification, but is it of any practical use to companies which just want to find a good management consultant? Not really, but this is a honeycomb sort of book. Having spent so much time thinking about consultants the authors

have found it difficult to leave anything out.

The book gets more practical as it goes along, however, beginning with the suggestion that companies ask themselves if they really need a consultant. Many of the answers to corporate problems could be provided by employees - if only management would take the trouble to ask them.

Companies also need to ask themselves whether they mind consultants gaining access to the confidential information that the project will give them.

Although consultants do not generally talk about their clients without their consent, the book warns that "much of the knowledge and experience you seek from a consultant has been derived from his work in the area, possibly with your competitors. His next client will almost certainly gain the benefit of his experience working with your company."

The book contains another warning for users: when asking consultants to tender for a consulting project, do not tell them what your budget is. A London charity invited tenders for a feasibility study to refurbish a historical building. It said that the budget for the consulting project was £20,000.

All three consultancies to tender submitted proposals for projects costing about £20,000. The charity eventually managed to persuade the winning consultancy to do the work for a smaller fee. Had they not disclosed their budget in advance the consultancies would probably have asked for lower fees to start off with.

What should you ask consultants to include in their written tender submissions? The book suggests the following: A brief analysis of your problem; an outline of how the problem will be tackled and what the solutions might be; what it will cost; how long it will take; a list of the consultants who will work on the assignment, along with their relevant experience; a description of the consulting firm, its record and experience; and whether the firm intends to sub-contract any of the consulting work.

Economist Publications, 40 Duke Street, London W1A 1DW. £75.

For Port Authorities, different risks mean separate insurance policies. Wouldn't it be better if they were all rolled into one?

Today's port authorities face complex liabilities relating to people, buildings, cargo, equipment and vessels. These usually require separate insurance policies if the risks are to be adequately covered. And even then there may be gaps or overlaps. For TT Club Members, it's easy. A single, tailored package covers their insurance needs - no matter how complex.

Ask your broker for our booklet for port authorities, together with membership details. Or contact us.

Through Transport Club
Insurance designed by Port Authorities

THROUGH TRANSPORT MUTUAL SERVICES, LONDON AGENTS OF THE JOINT MANAGERS, HOLLAND HOUSE, 1-4 BURY STREET, LONDON EC3A 3AE
TELEPHONE: 01-232 4646 TELEFAX: 01-232 4646 AND 885271 CABLES: MUTUALITY LONDON EC3A FAX: 01-232 5763
LOCAL CORRESPONDENTS: NEW YORK (212) 797-4900 SAN FRANCISCO (415) 956-6721 SYDNEY (02) 27-3972 HONG KONG (08) 222229

MUSEUMS AND ART GALLERIES

The Financial Times proposes to publish a Survey on the above on

17TH JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

ALISON NUNN

on 01-873 4677

or write to her at:

Number One, Southwark Bridge
London SE1 9HL

FINANCIAL TIMES
LONDON & BIRMINGHAM

HE HIDROELECTRICA ESPAÑOLA

HIDROELECTRICA ESPAÑOLA ANNUAL GENERAL MEETING ATTENDANCE FEE

Shareholders are reminded that, as stated in the announcement of this Company's Annual General Meeting, on May 31, 1989, an attendance fee will be paid on each share owned by the shareholders present or represented at such Meeting, as follows:

| | Pesetas |
|--|---------|
| Attendance fee per share | 2.50 |
| 20% tax withholding (personal or corporate income tax) | -0.50 |
| Net payable per share | 2.00 |

Payment of the attendance fee will be made through Banco Bilbao-Vizcaya, Banco Español de Crédito, Banco Hispanoamericano and Confederación Española de Cajas de Ahorros, all of which have been instructed accordingly.

Shareholders of the Company not resident in Spain should contact their depositaries for the aforementioned purposes of their presence and representation at the Annual General Meeting for collection of the attendance fee.

Madrid, May 12, 1989

By order of the Board
SECRETARY

Wish we'd met
in
Birmingham.

Had I booked a Birmingham conference, I'd have come up smelling of roses.
I'd have been congratulated on the central location. (And also on its amazing road, rail and air links).
I'd have cast a beady eye over the attributes of 120 specialist conference centres.
I'd have dined out on providing such entertainment.



And everything in the garden would be rosy.
That's why I'm sending for Birmingham's brochure.
Next time it's the sweet smell of success.

Please send me a copy of the Birmingham Conference & Travel Manual.

Name
Address
Post Code

The Big Heart of England.

Birmingham Convention & Visitor Bureau, 9 The Wharf, Bridge Street, Birmingham B1 2JS. Telephone: 021-631 2401.
BIRMINGHAM. ONE OF THE WORLD'S GREAT MEETING PLACES.

the best
sultants

... A PORSCHE 944

... A PORSCHE 944

... A PORSCHE 944

... A PORSCHE 944

**NOW YOU KNOW WHY SO MANY
PORSCHE 944s ARE BRIGHT RED.**



CARLTON GSi 3000.

VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.

VAUXHALL IS BACKED BY THE WORLDWIDE RESOURCES OF GENERAL MOTORS. COMPARISONS FOR PORSCHE 944 (2.7) AND CARLTON GSi 3000 BASED ON MANUFACTURERS' DATA FROM PORSCHE CARS GREAT BRITAIN LTD. AND VAUXHALL MOTORS. CAR SHOWN PRICE £19,249. CORRECT AT TIME OF GOING TO PRESS INCLUDING CAR TAX AND VAT DELIVERY AND NUMBER PLATES EXTRA.

UK NEWS

QUALITY OF MARKETS
SE rule changes
'failed to draw
in large deals'

By Richard Waters

CONTRVERSIAL changes made to the London Stock Exchange's trading rules earlier this year have failed in their aim of bringing more large deals to the market, judging by the Exchange's own analysis of trading experience since.

However, they have restored some order to the Exchange's share quotation system, which had ceased to show meaningful prices and sizes of transactions in some cases.

The rule changes were in response to complaints from some, mainly large and established, market makers that the trading reforms introduced at the time of the so-called Big Bang deregulation of financial markets were damaging their business.

This in turn prompted newer entrants to the market, particularly from the US, to complain that the changes were an attempt by the established firms in the City of London to keep them out.

An analysis in the Exchange's quarterly *Quality of Markets* survey concludes that between the time the new rules came into effect (on 13 and 27 February) and the end of the first quarter, trading patterns did not change substantially.

The Exchange warned yesterday: "It's very early days to make judgements. The main conclusion is that it's too early to draw a conclusion."

However, the tone of the detailed analysis in its survey suggests that conclusions are possible.

One change involved delaying the publication of large transactions in alpha stocks, those seeing heaviest trade. Of this, the report says: "We can but conclude that this rule change has not yet produced any of its target aims."

The amendment was meant to encourage more large trades, since it was argued that market makers would be more willing to take on large blocks of shares if they did not have to publicise the fact to the market.

However, deals involving 100,000 or more shares were not affected, and still account for around 75 per cent of deals by value (7 per cent by number of transactions).

Adjustments to the rule may be needed to alter this, says the survey - apparently accepting that the experience of the first weeks after the rule change took effect are sufficient to draw firm conclusions.

The report admits that relaxing the disclosure rules may actually have harmed the market.

"There are arguments that increasing uncertainty, by limiting information, increases risk to market users and increases costs," it says.

A second motive for the rule change was to encourage tighter spreads between buying and selling prices on large transactions.

A 5 per cent reduction in spreads appears to indicate some success - but fewer deals are now being done at prices within the spreads, suggesting that there has been no overall change.

The second rule change in February, which removed market makers' obligation to make firm prices to one another, had a more positive effect.

More market makers now quote prices for transactions in up to 25,000 shares.

This has not led to any loss of market share by the smaller market makers, as had been feared, says the report.

● The Government yesterday backed down on a piece of anti-tax avoidance legislation which had provoked a fierce reaction in the property industry.

The new rules, announced in the Budget and contained in the Finance Bill now before Parliament, would have penalised many privately-held companies which invest or trade in property.

The change of heart was announced by Mr Norman Lamont, Financial Secretary to the Treasury, in reply to a written question in the House of Commons yesterday.

Irradiated food 'offers
real health
benefits'

By Bridget Bloom

THE GOVERNMENT believes that food irradiation, a controversial process currently banned in Britain, offers "real health and economic benefits for consumers," Mr John MacGregor, agriculture minister, said yesterday.

Mr MacGregor confirmed that the Government was considering lifting the ban on the process, which can eliminate harmful bacteria in food and delay the ripening of fruit and vegetables.

An official report on the framework of controls necessary for the ban to be lifted was being considered and a decision would be announced as soon as this process was complete, Mr MacGregor told the House of Commons.

The decision to allow food irradiation is believed to have been taken in principle last month by the special cabinet committee on food which is chaired by Prime Minister Margaret Thatcher and was set up in February during the salmonella-in-eggs crisis.

An announcement that the ban will actually be removed has been delayed, however, because of the political sensitivity of the issue.

While the weight of scientific evidence appears to be that the process, similar to microwave cooking, would be a useful tool in combating the rising incidence of food poisoning, there is strong consumer resistance to the idea of eating irradiated food.

There are also mixed views within the food processing industry about the wisdom of lifting the ban, as well as from organisations which would have to operate whatever controls the Government decides are necessary.

A recent enquiry by the House of Commons Select Committee on European Legislation took evidence from the Institute of Environmental Health Officers and from the Local Authorities Co-ordinating Body on Trading Standards (Lacobs) expressing fears that controls would be impossible to enforce because of the absence of adequate tests to determine whether or not food has been irradiated.

Schools thrown lifeline from Down Under
Britain's classrooms are facing a critical shortage of teachers, reports David Thomas

VERONICA Portelli is marshalling a boisterous group of seven-year olds in a corner of Shackwell junior school in Hackney, in the East End of London. "Line up, first years," she says in a broad Australian accent.

Ms Portelli is one among dozens of Australian and New Zealand teachers keeping education afloat in Hackney and Tower Hamlets, its neighbouring borough.

Antipodean teachers offer a lifeline to an Inner London Education Authority finding it increasingly difficult to persuade Britons to teach in parts of London. Yet they are by nature transient. "We know they're on a short term and will move on," explains Ms Rosemary May, Hackney's education officer.

Indeed, Ms Portelli is one of three teachers planning to quit Shackwell this term, leaving Mr Dave Edwards, the headmaster, pondering how he will return the school to its full strength of seven classroom teachers.

Nobody applied for the two posts which Mr Edwards has already advertised. "It is a terrifying thought that we might start the new school year without three teachers," he says.

Shackwell has already had its fill of the growing crisis of teacher shortages. Hackney's supply teachers, who are available to fill in wherever shortages arise, are fully stretched plugging gaps left by the 60 vacancies in the borough. This means that Hackney's schools usually have to make do when a teacher is ill or away on training.

Mr Edwards has regularly had to split a class and send



Shackwell Junior School in London's East End - only one of many schools with a staff shortage

the children into different classes when teachers have been absent during winter. A group of six seven-year olds have to sit on the floor drawing in the corner of a classroom no bigger than a large living room, while a teacher gets on with a science lesson for 30 ten-year-olds.

Mr Edwards is a young and enthusiastic head running a hight and lively school. Yet Shackwell is sandwiched between a block of flats of the bleakest grey and an even uglier commercial building in one of the most derelict parts of London. Its teachers have to cope with the 16 languages spoken by the school's 205 pupils.

Add in London's high cost housing to these inner city problems, and it is scarcely surprising that Hackney and Tower Hamlets are at the epicentre of teacher shortages. In Hackney, the squeeze is mainly on the primary schools, where pupil numbers are rising again.

Yet the problem goes wider than inner city London, as three events this week have shown:

● Mr Ian Beer, headmaster of Harrow, bemoaned the declining quantity and quality of applicants for posts at his school, one of the most prestigious in the country, when he launched a scheme offering undergraduates a spell in the classrooms of 1,400 private schools.

● The National Association of Head Teachers published a survey showing that more than 70 per cent of education authorities have had problems drawing up shortlists for some headship vacancies during the past two years.

● Essex education authority set up stall in the Central Hotel, Glasgow in an attempt to persuade Scottish teachers to help fill the 1,000 teacher vacancies the county will have to plug by September.

That the Government is at last treating the problem seriously emerged this week from a speech dedicated to the issue delivered by Mr Kenneth Baker, Education Secretary, at the Royal Society on Wednesday night.

Until recently, civil servants at the Education Department tended off queries about teacher shortages with the response that they were much exaggerated. Mr Baker, by contrast, admitted this week: "We still have a long way to go particularly in shortage subjects."

The Education Secretary listed the initiatives already taken by the Government, including bursaries to encourage people to train as science, maths and technology teachers and the new "licenced teacher" training scheme tailor-made for mature entrants.

Meanwhile, however, Essex and Hackney are battling about what to do when the school year begins in September.

One answer is increasingly generous relocation allowances. Essex is offering Scottish teachers two months' extra pay, coupled with up to £5,000 in moving expenses and up to five years' mortgage help. The Inner London Education Authority has just announced a package for teachers moving to Hackney or Tower Hamlets.

Some believe education authorities will have to travel further towards locally set pay. "Unless there is a significant regional allowance, like the banks pay here, we will suffer from teacher starvation," says the head of another shortage-threatened school.

Parties jockey for position in Vauxhall by-election

By Philip Stephens, Political Editor

THE Conservative candidate in next month's Vauxhall by-election yesterday attacked the Labour Party's recent policy review as a "cosmetic repackaging of socialism" designed as a cynical exercise in vote-seeking.

Mr Mike Keegan, a local councillor, launched his campaign with the charge that Labour's administration in Lambeth - which he said was incompetent, inefficient and

met with strong resistance from the local party organisation.

The party's national executive rejected the black candidate favoured by the local branch, and Mr Rudy Narayan, a barrister, has decided to run as an independent candidate to protest against the decision.

The Social Democratic Party, meanwhile, reached agreement with the Social and Liberal Democrats not to contest the

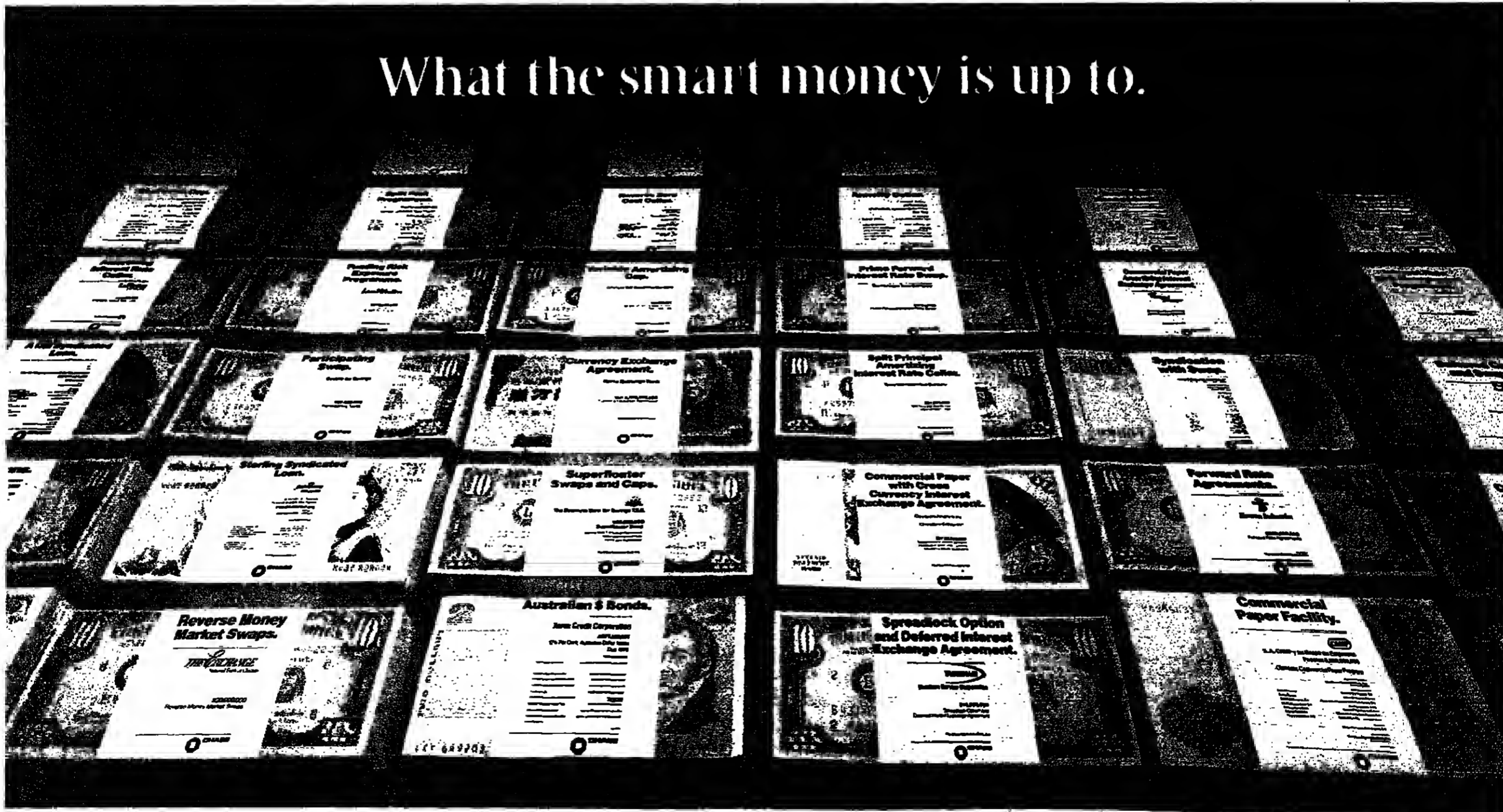
Vauxhall by-election in return for a ballot at the next general election which is expected to lead to the sole candidacy of two SDP candidates in the Greenwich and Woolwich constituencies. Mr Mike Tuffrey will stand for the Democrats in Vauxhall.

Mr Brooke, who characterised the by-election as a "straight fight" between Labour and Conservatives, said the campaign would be a referendum on socialism as implemented by Lambeth council.

Ms Hoy, however, appears confident of a comfortable victory at the June 15 poll.

Yesterday she attacked the Government's proposals for the health service.

Under the Government's financial squeeze, West Lambeth health authority was facing a cut of two-thirds in its budget from £101m to £55m.



What the smart money is up to.

The smart money weighs the pros and cons of any situation. Strikes while the iron's hot. And maximises the opportunity while minimising the risk. Helped, needless to say, by our wide-

-ranging collection of financial instruments. Everything from Staircase Caps and Spreadlock Swaps to Compound Options and Amortising Collars. We'll advise you on a financial management strategy to help you achieve your com-

pany's objectives. Advice based on in depth local market knowledge and specific industry expertise, backed by our global network. Then we design a package of any mix of instruments, or even create new products, specifically to meet your needs.

Finally, we put it into action, either generating unique market opportunities for you, or covering you against unwanted exposure. The rest, as they say, is up to you. But remember, the smart money calls The Chase Manhattan Bank, N.A.



UK NEWS

Thatcher and Lawson dismiss talk of split

By Michael Cassell and Peter Norman

PRIME MINISTER Margaret Thatcher yesterday mounted a public display of unity with Mr Nigel Lawson, the Chancellor of the Exchequer, in an attempt to stem unease among Conservatives and in the City of London over the Government's anti-inflation strategy.

Mrs Thatcher, with Mr Lawson sitting beside her in the House of Commons, dismissed a suggestion from the Tory ranks that there was confusion within the Government over economic policy. She proceeded to use every opportunity to praise the Chancellor for his handling of the economy.

She told Members of Parliament that Wednesday's rise in interest rates was necessary to reduce inflation, which was unacceptably high. She added: "You will find no confusion on economic policy. The Chancellor and I find none."

Mrs Thatcher's display of unity followed publication of the April current account deficit figures. Although this £1.66bn current account gap was in line with market expectations, both the pound and shares came under pressure after publication of the news.

The April deficit, up from £1.18bn in March, brought the current account deficit for the first four months of this year to £6bn. This suggests that the annual rate of deficit is currently £1.8bn against the March budget forecast of a £1.5bn shortfall for the year.

The Bank of England intervened to support sterling shortly after the trade data, and later joined a round of concerted intervention with other central banks to push the dollar lower in value. While the other central banks sold dollars for D-Marks and yen, the Bank's intervention was again in support of sterling.

The Bank's action helped dispel fears of an immediate further increase in bank base rates. However, London financial analysts said the pound's weakness showed that it could

Libel casts the Eye into a storm

Philip Coggan looks at the British institution facing a £600,000 suit

So, farewell then. Private Eye. Keith's Mum thinks You'd be better read than dead.

AS THE legendary poet, E.J. Thribb, penned his last verse in the satirical magazine Private Eye? The £600,000 libel damages awarded to Mrs Sonia Sutcliffe, wife of the Yorkshire Ripper, looks set to bankrupt Lord Gnome's famous organ.

There will be plenty of famous people ready to celebrate if Private Eye fails to have the damages reduced after appeal. The magazine has made powerful enemies over the year notably Sir James Goldsmith, the industrialist and Mr Robert Maxwell, the publisher.

Private Eye's success rests partly on gossip, partly on an insatiable desire to offend and partly on an elaborate series of in-jokes. Eye euphemisms such as Ugandan affairs (for sexual activity) and tired and emotional (for drunk) have become part of the English language.

The humorous content of the magazine follows a fairly rigid format. There is the Coleman-balls collection of commentaries, such as David Coleman's description of an athlete, "He's not Ben Johnson, but then who is?"; Sylvie Kria's melancholic musings on Prince Charles entitled "Hair of Sorrows"; and, most famously, the purported letters of Denis Thatcher to his golfing pal Bill.

Some people find the level of humour tasteless and elitist. However, in the tasteless stakes it has been overtaken by the current wave of "alternative comedians" and by new magazines such as Viz which describe a vulgar schoolboy humour.

Many people read Private Eye for the humorous columns and the cartoons alone. However, about half the magazine

consists of gossip columns on various sectors of the British establishment: newspapers, (Street of Shame), Parliament (HP Sauce, a well-known condiment), society (Grovel) and local government (Rotten Borough).

It is in these columns, and in its campaigns on single issues such as the Gibraltar killings in which four IRA members were shot that the Eye normally gives offence and attracts libel writs.

Journalists often use the pages of the Eye to publish stories that their newspapers dare not print.

Ironically, despite the many rich and powerful people the magazine has offended it has been brought low by the wife of a mass murderer.

This mix of humour, gossip and investigative journalism owes much to the early 1960s when the magazine was established. Satire was then a boom industry with the scandal-prone Macmillan government an easy target for Private Eye and the TV programme, That Was The Week That Was.

Since those early days, many people have been quick to pronounce the death of satire and claim that the Eye was past its peak. But its circulation, at 210,000, is close to its highest level.

What has changed is the attitude of libel juries, prompted more by the excesses of the tabloid press than by Private Eye itself. The £500,000 awarded to former Conservative deputy chairman Mr Jeffrey Archer appears to have created an inflationary spiral in damages awards.

Whether the damages will ruin Private Eye is harder to tell. The readers have loyally bailed out the company before - but the newly-established Ripperballs fund is being asked to raise far more than previous appeals. The highest damages

PRIVATE EYE, the satirical magazine renowned for its sharp and biting wit, yesterday decided to appeal against the decision on Wednesday to award a record £600,000 in libel damages to Sonia Sutcliffe, wife of the murderer known as the Yorkshire Ripper.

Editor of the magazine, Mr Ian Hislop, said the company which owned the magazine would probably go bankrupt if the damages were not substantially reduced. The magazine has launched an appeal to raise cash towards the expenses of the court case and the damages. Mr Hislop disclosed that the magazine was contesting another 20 libel cases, although they were not due to be heard for several weeks.



award against the Eye before the Sutcliffe case was £55,000 for Mr Robert Maxwell.

Mr David Cash, managing director, said yesterday the magazine made £130,000 profit in 1987 and just £3,000 last year when provisions for libel damages and costs were about £500,000. Mr Cash said there were between a dozen and 20 libel writs outstanding.

Of the group's annual revenues of just over £2m, about £1m comes from subscriptions, £500,000 from readers paying the 50p fortnightly cover price, £500,000 from advertising and about £250,000 "in a good year" from the sales of spin-off books such as the Private Eye Book of Boobs. Journalists receive a bonus based on profits.

Mr Peter Cook, who as an actor in Beyond the Fringe was part of the 1960s satire boom, owns 70 per cent of Pressdram, the Private Eye holding company. Smaller stakes are owned by the former editor Mr Richard Ingrams, and by Mr Cash. Shareholders receive a crate of champagne by way of dividend.

Mr Cook, Mr Cash and the current editor, Mr Ian Hislop, met yesterday to decide whether to put the magazine immediately into bankruptcy - and start again under a new name - or to fight on. They chose the latter course.

If their fight fails, those who have escaped the wrath and wit of the magazine will wave a sad farewell to its cast of characters - Lurchtimes O'Booze, Sir Lancelot Gusset, Rufion Tufon (that's enough Private Eye characters - Ed).

Insurance sellers 'not required to reveal premiums'

By Clive Wolman

THE Securities and Investments Board, the chief investor protection agency, yesterday backed away from requiring life insurance salesmen and advisers to tell users how much of their premiums will be eaten up in charges and commissions.

The publication of its consultative document, which the SIB said was unlikely to change in substance before it takes effect next January, drew strong criticism from consumer bodies that the SIB had succumbed to lobbying by the insurance industry.

Ms Jane Vass of the Consumers Association said the SIB had failed to take action to stop the "commissions war" which has escalated over the last few weeks with companies competing to pay advisers more and more for recommending their products. "We are very disappointed that they do not seem to have taken our views into account at all," she said. "What they propose is not going to be meaningful to a lot of people."

By contrast, the Association of British Insurers, the industry trade body, greeted the proposals with relief. "We welcome the practical approach that SIB is adopting," it said. "It will help consumers in making better informed financial decisions while providing a workable regime for the industry."

For the last three years, the SIB has been under pressure from MPs and from the Office of Fair Trading to reverse its previous policy and require insurance companies to disclose their expenses.

The solution it proposed yesterday represents a compromise between those demands and industry resistance. Insurance companies will have to demonstrate the affect of charges and expenses in lowering the investment returns on their unit-linked policies. But:

- The charges will not have to be disclosed in actual cash terms.
- Mr Derek Fellows, the former chief actuary of the Prudential insurance company who is now the SIB director in charge of life insurance, said yesterday that cash disclosure would place too much emphasis on the costs of a policy rather than the benefits.
- The charges will not be disclosed when the customer buys a policy but only in the cancellation notice sent out by the insurance company up to two weeks later.
- Insurance companies will be free to raise their charges without limit after the customer has started paying premiums.
- No disclosure will be required of the effects of any maximum charge.
- No decision has yet been taken on whether, and how, to disclose the effect of expenses on endowment and with-profits policies.
- The SIB has also abandoned the requirement, which applied in some circumstances until May 1, that independent advisers must disclose to customers how much commission they will earn from recommending a policy at the point of sale. Instead commissions will have to be disclosed only in the cancellation notice at a later date and only in the form of percentages of each year's premium rather than as a single cash figure.

Imry plans to preserve remains of Rose theatre

By Paul Chesswright, Property Correspondent

IMRY Merchant Developers, the property company, will announce in the next seven days a scheme to preserve, and display for the public, the remains of the Rose Theatre, once used by Shakespeare.

The undertaking came yesterday after Imry executives had what were called "helpful talks" with Mrs Virginia Bottomley, the Junior Environment Minister.

In recent days Imry's architects have been working on technical details of a property

Sky channel to give away free TV decoders

By Raymond Snoddy

SKY TELEVISION confirmed yesterday it will give away free decoders to anyone subscribing to Sky Movies, the satellite company's planned pay television service.

Sky's film channel is at present freely available to all those buying satellite receiving equipment. From the autumn the channel will be scrambled so that only those who have a special decoder and pay a monthly subscription will be able to view.

The decoders were expected to retail at about £80 so the give-away could cost Mr Rupert Murdoch, chief executive of News International, the company that owns Sky Television, many millions.

It is the latest in a number of promotional measures designed to increase the slow sales of satellite television equipment.

Where does the man who has everything go shopping?
And where does Charles Saatchi rub shoulders with Madonna?

Where else but New York's booming contemporary art market.

A market that took \$433m in one week last year.

Today's Economist looks at the future for contemporary art, and asks will the bubble burst?

Or is there really one born every minute?

The Economist

Midland Montagu Ventures Limited
10 LOWER THAMES STREET, LONDON EC3R 6AE. TELEPHONE 01-260 9911
A member of IMRO The Venture Catalysts

TECHNOLOGY

Pulled three ways on energy policy

Robert Taylor explains the difficulties Sweden faces in replacing nuclear power

Sweden is the first country in the world which plans to abandon the use of nuclear power to meet its energy needs, but the official decision, announced last year, continues to arouse controversy.

A few days ago the Swedish Parliament confirmed its support for the non-nuclear strategy. Only the right-wing Moderate Party appears ready to question the objective, although a public opinion survey last December found that 56 per cent of Swedes supported investment in nuclear energy. The anxieties aroused by the Chernobyl disaster in April 1986 appear to have ebbed away.

However, the Swedish Government remains committed in principle to phasing out the country's 12 nuclear stations by 2010, with the first two closures due in 1995-96. And the anti-nuclear lobby remains strong in a country that gives a high priority to environmental questions.

The non-nuclear policy will have far-reaching consequences for Sweden, not least for its internationally minded companies. At the moment, nuclear power provides about half of the country's electricity, with the other half coming from hydro-power.

The cost of abandoning

nuclear energy will be enormous. The state power board, Vattenfall, has estimated that it will cost as much as SKR 100bn (£9bn) to implement the policy, and involve a doubling in electricity prices and the loss of up to 60,000 jobs. For her part, Birgitta Dahl, the Environment Minister, has sought to reassure industry that the non-nuclear strategy will not lead to increased costs, something the employers find hard to believe.

In the Swedish way, a commission of employers, union leaders, consumer representatives and experts is busily examining the consequences of the non-nuclear commitment. Among the leading employers to sound alarm bells is Bo Rydin, chief executive at SCA, the paper and pulp concern, who has warned that companies will simply increase their investment activities abroad.

Next week, a conference on the future of electricity will be held in Gothenburg. Vattenfall has prepared a wide-ranging and detailed paper, which argues that the electricity industry faces enormous problems in ensuring that the country continues to enjoy the benefits of electricity, while adjusting its technology to higher standards of environmental cleanliness. It points out that the move

away from nuclear power will cause particular difficulty because it runs parallel with other measures designed to limit the use of alternative energy resources on environmental grounds.

Swedish law already forbids any further increase in the construction of hydro-power capacity, to protect the country's rivers, and using fossil fuels as a substitute is inhibited by parliamentary guidelines. These say that carbon dioxide emissions into the atmosphere should not exceed their present level and lend support to an international commitment, made at an environmental conference in Toronto last year, to reduce CO2 emissions by 20 per cent by 2005.

On the other hand, official forecasts suggest that electricity demand will continue to grow from 130 terawatt (million million watts) hours a year to 145 TWh a year between now and 2010, the end of the nuclear phase-out period. This forecast implies only a 0.5 per cent growth in annual demand, considerably less than the 5.2 per cent growth rate experienced between 1982 and 1987.

As the Vattenfall paper points out, the Swedish electricity industry is having to confront three different objectives simultaneously: phasing

out nuclear power, bringing down CO2 emissions and maintaining economic growth.

The Swedish electricity authorities are conducting a project, known as Uppdrag 2000, over the next three to four years with a budget of \$60m, which is designed to promote efficient energy-consuming technologies and to identify ways in which customers, suppliers and equipment manufacturers can make better use of energy through cost-effective conservation.

The researchers have developed a range of scenarios for the electricity industry based on the official estimate that there will be an annual real increase in the country's gross national product of 1.9 per cent between now and 2010. As the paper points out, on present trends - without the expected changes in the intervening period - electricity demand is set to rise from 128.6 TWh in 1987 to 193 TWh by 2010. The first "reference" scenario assumes "market-driven conservation behaviour" in response to a 50 per cent increase in real electricity prices. It is estimated that this would lead to annual generation of TWh 138.5 by the end of the period.

Then there is the "efficiency" scenario, based on a substantially increased use of

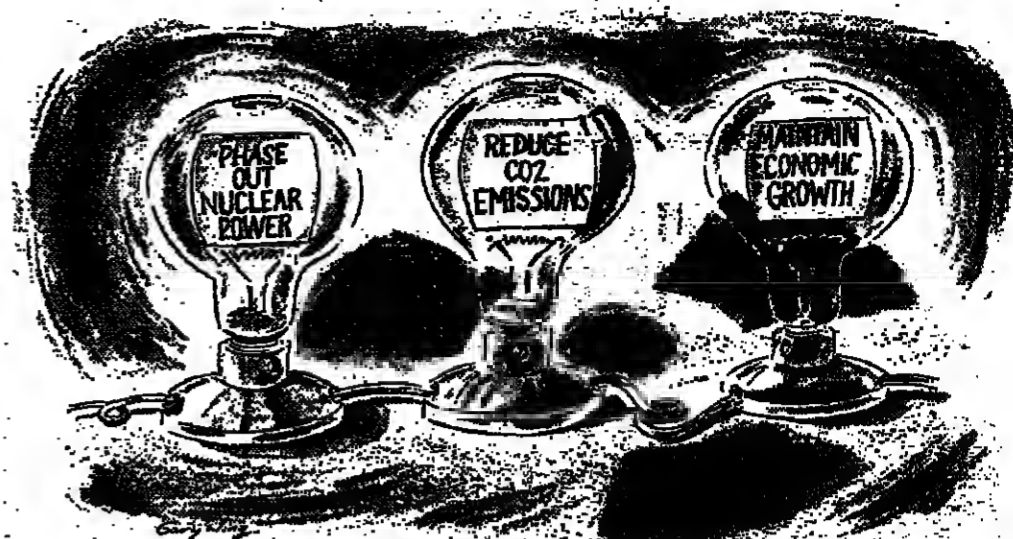
the efficient energy-consuming technologies which are already commercially available. The researchers have in mind, for example, adjustable speed drives for motors, pumps, fans and compressors; the retrofit of food refrigeration equipment to heat buildings; and high efficiency office electronics.

Savings could also be expected in the use of space heating and domestic hot water supply through greater insulation, improved glazing and the introduction of heat pumps. There would also be some additional use of oil.

The paper suggests that this scenario would allow economic growth to continue, while bringing about an annual decline of 0.6 per cent in the electricity demand, with a resulting figure of 110.9 TWh by the end of the phase-out period.

Even better results are achieved under the "high efficiency" scenario. This involves the adoption of selected energy-consuming technologies - for lighting, motors and household appliances - which are in an advanced stage of development but not commercially available. This would produce a demand figure of 85.9 TWh by 2010.

Finally, the "advanced technology" scenario takes in processes now at the research and



development stage, but not yet judged to be cost-effective. It is suggested that this could reduce demand to 88 TWh.

The Vattenfall paper concludes that it will require a "combination of energy efficiency and low-carbon electricity supply strategies" to achieve official objectives, and it warns that "depending only on one or the other will not suffice."

It goes on to argue that "to keep carbon emissions at or below the present level, bio-fuels will have to be used to avoid the five-fold increase in carbon emissions from the power and heat sector that would result from using natural gas and coal to meet a demand level of 140 TWh."

A prerequisite for using bio-

fuels is the development of biomass gasification technology. But so far the Swedish Government has not given the go-ahead for a biomass programme, which would involve the use of wood from Sweden's forests to provide electricity.

The paper demonstrates that it will not be possible to reduce carbon dioxide emissions below their 1986 levels under any of the main scenarios without the utilisation of biomass technology. But this is going to cost considerably more than using natural gas or coal.

Next week's Gothenburg conference will bring together electricity experts from around the world. The hope is that the development of new electricity technologies, especially in the US, can provide opportunities

for the Swedish policy-makers to make good their non-nuclear and emission commitments - at a price.

As the Vattenfall paper points out, "electricity per se is not of interest, but rather the demand for electricity is a reflection of the demand for the services it can provide. This was the perspective of Thomas Edison in starting the first electricity utility. His ambition was to sell illumination, rather than electricity, realising that as the efficiency of lamps increased, his profits would also increase."

For Sweden the world is near for cheap electricity, but people will have to reposition themselves to higher costs and re-evaluate their lifestyles accordingly.

New wave of power stations to suit a tough regime

By Thomas Land

Technologists in Sweden have developed a new approach to harnessing wave energy for electric power generation. The system has been successfully tested by the National Energy Research Commission in Stockholm.

An experimental wave-power station, exploiting the "clean energy" technology, is to be erected in coastal waters. Two wave-power plants are already on line in neighbouring Norway and more are on order.

Wave power has emerged as an economically attractive alternative to conventional energy generation. Commercial units of up to 100 megawatt capacity are being designed to generate electricity at between 3.5p and 4p a unit, beating the price of electricity generated by big-power stations, whether fuelled by nuclear power, coal or oil.

Global investment in renewable energy technologies is estimated to be £15bn a year and growing. These technologies eliminate carbon dioxide emissions, a result of burning fossil fuels, which contribute to global warming through the greenhouse effect.

They are also free of the environmental risks associated with nuclear power, demonstrated both by the Chernobyl disaster and by debate about how best to dispose of the radioactive waste.

The new wave-rotor system has been developed at Chalmers Industriteknik, a spin-off from Chalmers University of Technology in Gothenburg. Several business enterprises and some local authorities have expressed interest in the project and the experimental wave-energy station is likely to be funded by a mix of private and public investment.

The Swedish Government has laid down tough planning criteria for building new electric power installations to replace the nuclear reactors. They must conform to high environmental and safety standards; and the process of construction is not supposed to jeopardise Sweden's industrial

competitiveness. The success of the first prototype wave-rotor stations has helped to attract orders from, for example, Australia, Indonesia, Portugal and Puerto Rico. Wave power is proving particularly attractive to a potential export market of island communities currently dependent on diesel-driven electricity generators.

The new Chalmers converter comprises two counter-rotating wave rotors facing the incoming waves. The floating rotor is long and cylindrical with a number of curved horizontal vanes, divided into transverse segments.

The vanes are filled with water on one side and with air on the other and the moving waves cause rotation around the axis, which drives the machinery. Made of aluminium, the rotors are tailored to the average wave conditions at the location for which the plant is intended.

The sturdy and relatively simple construction of the plant is designed to withstand storms. Big waves have little effect as the compartments can take only a limited quantity of water while the rotor's stroke is not limited.

During its initial development phase, the wave-rotor system's role will be as a standard electricity generation unit supplying pumps and water desalination stations. But at a later stage, several units are to be linked together for medium or large-scale production supplying the national grid.

The unit has proved particularly effective in shallow waters; and its proximity to the shore offers additional economic benefits.

Elsewhere, Norway is to build several large wave-power plants. Japan operates several hundred small wave generators to power its navigational buoys and has tested large turbines on board an experimental ship. Other wave generating technologies in the one to 20 kilowatt range have been developed in the US and the Soviet Union, as well as in Sweden.

The case for typing syllable by syllable

BOSWELL Industries, of Vancouver, has developed an alternative to the "qwerty" keyboard which it says will result in faster typing.

The Canadian company points out that even with computer-assisted word processing systems, today's professional typists can only average 60 to 80 words a minute. The average for the new keyboard, which operates on phonetic principles, is expected to be about 150 words a minute.

The secret of Boswell's speed lies in the keyboard design. Instead of single letters or characters, whole syllables or words are produced at a stroke, in a kind of electronic shorthand.

A companion software program generates correctly spelt words and displays them instantly. Since the average word contains six letters but only 1.6 syllables, the company says that typing speeds of between 140 and 160 words a minute can be achieved.

Mastering the system is said to be no more difficult than learning how to touch type, and the Boswell computer has

enough on-board memory to store several hundred pages.

The new machine is similar to the stenographic machines used for court reporting, but less expensive. A court-room stenographic machine costs about £115,000. The Boswell unit is expected to retail for around £25,000.

The project began as the brainchild of Maggie Magee-Dodd, a former court reporter, and Erol Hembroff, a blind computer programmer. Funding came from the National Research Council and the University of British Columbia.

Whether or not the new keyboard gains acceptance, there are others who will welcome it. Disabled people and the visually impaired will be able to attach a computer voice box, allowing them to hear the sounds that they are entering.

Boswell, however, is convinced that word processing is its main market and is preparing a means of plugging the unit into most other computer systems.

Geoffrey Charlish



STOCKBROKING

WE INVEST IN KNOWLEDGE BEFORE YOU INVEST IN ANYTHING.

In a world full of information, knowledge is a rare commodity. When it comes to investing in the stock market, knowledge makes the difference between success and failure.

At Charterhouse Tiney, our clients get the benefit of over 150 years of stockbroking experience, backed up by a well-respected and growing research capacity. Our institutional sales teams advise some 200 UK and 300 European institutions, a client base that comes in handy when we help companies on flotations, acquisitions and financing.

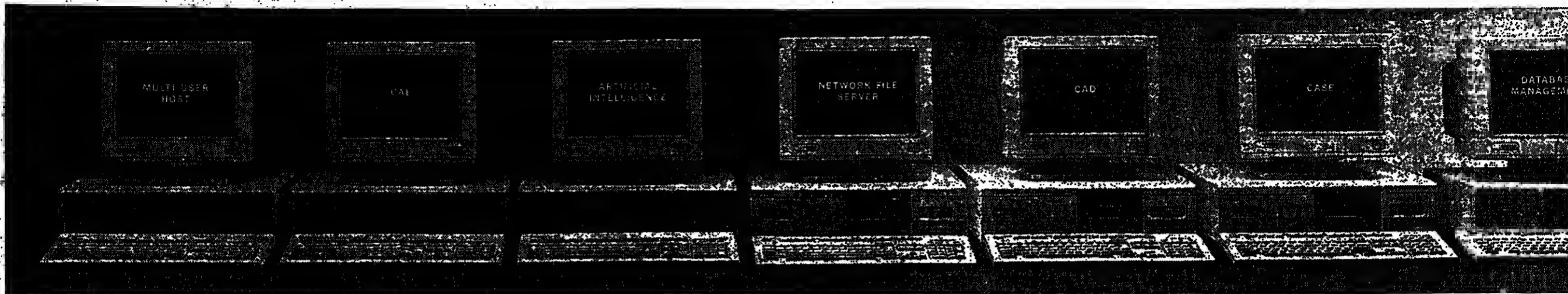
Our sound investment advice may also be a major reason why, despite Black Monday, we have added new private portfolios worth over £100 million to our existing base of over £2 billion. So, when it comes to assessing the potential of any stock market investment, remember Charterhouse Tiney gives you the ability to put our knowledge to work before you invest in anything.

Call John Hancock on 01-248 4800.

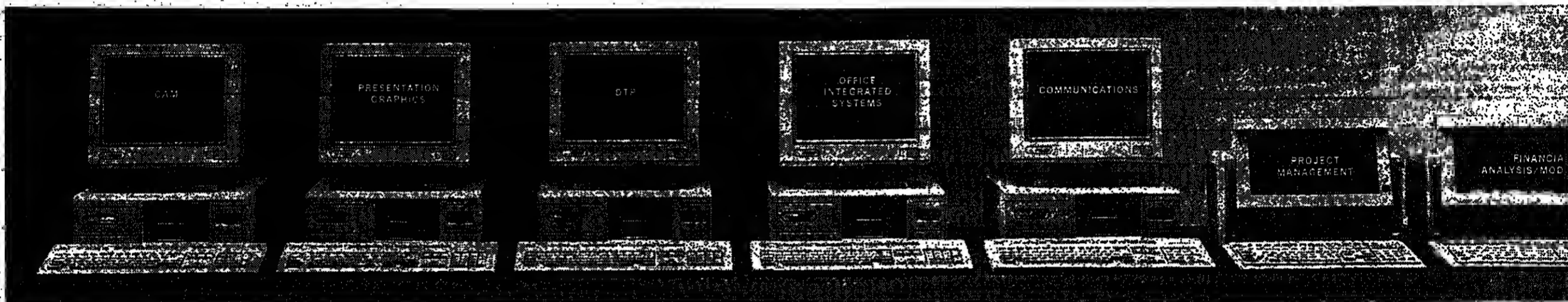


Charterhouse Tiney is a member of the Securities Association and a member of the International Stock Exchange. THE ROYAL BANK OF SCOTLAND GROUP

ONLY COMPAQ CAN OFFER YOU A CHOICE OF 386 PCs AS WIDE AS



THE NEW COMPAQ DESKPRO 386/33 MODELS.



The widest and most comprehensive range of 386 personal computers in the world has just become wider still.

Today sees the introduction of three new super-powered Compaq Deskpro 386/33 models.

They offer a combination of speed and special features that make them the most powerful and expandable personal computers available.

Powerful enough to function as graphic design workstations, network file servers, or even as engines for database management.

Not long ago you could only buy one 386 PC. It was built by us: the original Compaq Deskpro 386.

Now we've developed them to suit every level of user.

At the entry level to the range are three Compaq Deskpro PCs built around Intel's lower cost 80386SX chip, (we were the first with that one too).

Now you can buy high performance 386 personal computers for about the same price as a standard 286 machine.

They're compatible with an enormous range of software, including Microsoft® Windows and make excellent network workstations. As well as speeding through tasks like accounting and word processing.

At intermediate level the Compaq Deskpro 386/20e is ideal for 286 users moving up to 386 technology.

The Compaq Deskpro 386/25 is the perfect upgrade for 386 users. Whilst the new Compaq Deskpro 386/33 brings you the ultimate in 386 performance.

They're ideal as multi-user hosts, or for more power

intensive jobs like desktop publishing, and complex financial analysis.

For those who feel uncomfortable travelling without a personal computer that's powerful enough to manage an office, there is the Compaq Portable 386 range.

Quite simply they are the most advanced portable PCs in the world.

They can handle huge amounts of data, making them perfect for spreadsheet work and auditing.

Perhaps most exciting of all is the extraordinary..... whoops! (Pity they don't make these pages bigger, we're out of space.)

Ah well, you can always send us the coupon and we'll shower you with details of our full range by return of post. Alternatively, you can pop round to the nearest Compaq Authorised Dealer and spend a few hours poring over what the world's leading 386 range has to offer.

For further information fill in this coupon and send it to: Marketing Dept FT2, Compaq Computer Ltd., FREEPOST, Richmond, Surrey TW9 1BR or ring 0800-444123, free of charge quoting ref. FT2.

Name _____

Position _____

Company _____

Address _____

Telephone _____

FT2

COMPAQ®

WE'LL NEVER CEASE TO AMAZE YOU

THE PROPERTY MARKET

Barometer of the sector

Paul Cheeseright looks at the latest set of figures from Land Securities

Once upon a time the stock market would have thrilled to an increase in net asset values of nearly 30 per cent. Not any longer. Two years of growth in the property market have made them all terribly predictable.

Not only that. The stock market has seemed bored with the whole matter of property shares. Trading in the sector has recently been sluggish. What better, some suggested, than a rollicking set of figures from Land Securities, biggest of all the property groups, to lift the sector from its torpor.

But Land Securities did not do the unexpected. Its figures for the year to March, announced last Wednesday, slotted neatly into the range of market predictions: net asset value per share up 23 per cent to 865p, 1988-89 pretax profits up 11.6 per cent to £149m, property assets of £5.2bn, more than £1bn more than at March 1988. Response was tepid.

The day was unfortunate. The property sector was overshadowed, perhaps a trifle unnerved, by yet another rise in interest rates. That is unlikely to affect Land Securities with its debt neatly arranged on fixed interest but it did not brighten regard for highly geared development and

trading companies faced with crumbling margins.

Land Securities, however, is a barometer for the sector. With its extensive interests, it is as good a single indicator as any for movements in the sector. Mr Peter Hunt, the chairman, acknowledges that growth in the current financial year will be less than in the last two years. But that growth is still likely to be substantial.

"I'd be a bit nervous if we were two miles up the City Road - but we're not," he said, in a reference to a fringe area of the City of London, outside the traditional office district. In other words, property companies with a portfolio in central locations are likely to feel a downturn less than those on the periphery.

Indeed, City analysts looking forward to March 1990 are predicting further growth in Land Securities' net asset value to 940p a share and upwards. That would put the share price, immediately after the results, at a discount of about 39 per cent. It is true that the average discount in the sector has been around 27 per cent. It is also true that traditionally the property investment houses have stood in the market at a discount to their net asset value. But that 39 per cent looks excessive.

The reason is that the stock market and the direct property market have veered apart.

Although the property share market has been dull recently, it has not been low relative to the rest of the equity market. Property shares are still the most expensive on the market. Mid-week, the price-earnings ratio average for the sector, given in the FT-Actuaries Share indices was 20.85, against an average for the 500 Share Index of 12.68.

The disparity between stock market perceptions and actual property performance suggests that investors have already taken into account the possibility of bad sectoral news. Or, to put it another way, the market is anticipating a downturn. Yet this indicates a prescience which may not be wholly justified.

For example, after the market crash of October 1987, investors eschewed the development and trading companies, preferring the comparative safety of asset-based stocks. To a large extent they still do. Such companies, however, have been happily bumping up profits ever since, which, as earnings driven companies was their task, and indeed continue to do so.

The argument against investment implicit in the current dullness was circulated 18-months ago. Repeated over a long enough period, it is bound to be right at some time, given that the industry is notoriously cyclical. Events this week may indicate that the time of the argument has come.

But, Mr Hunt argues, "It is wrong to write off what is

likely to be a normal rate of growth." For him that means anything between 8 and 15 per cent. Through the 1970s recession, he recalled, Land Securities was obtaining between 8 and 12 per cent on its shopping portfolio.

Yet, from the Land Securities point of view, which would probably be echoed at other investment companies, the performance of the direct property market is only one factor bringing about growth - the growth that the market evidently fears may be disappearing.

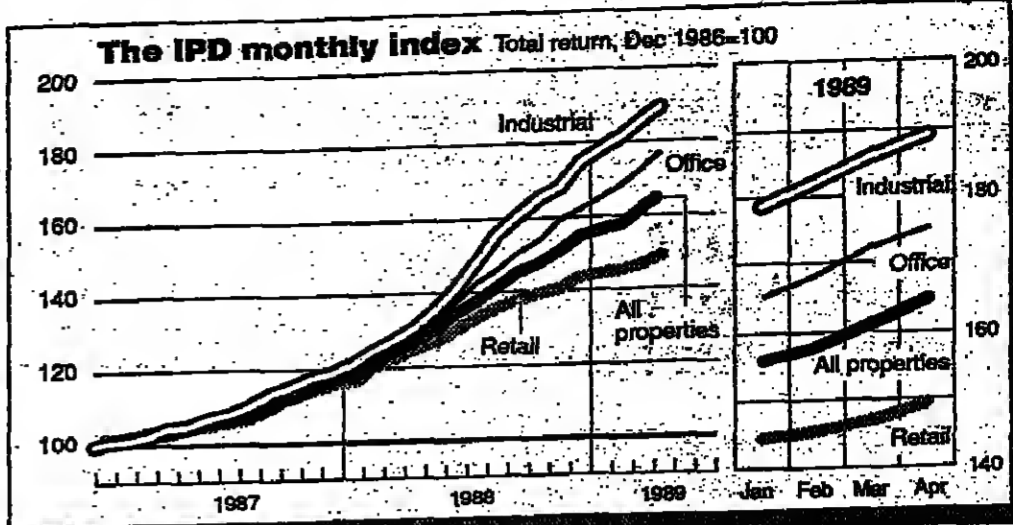
Mr Hunt lists three factors. First, Land Securities has a portfolio which is highly recessionary so that income and capital growth will continue even if rental values do not move from present levels. Second, the group is making a surplus on its developments each year. Third, higher value is created through energetic management of the portfolio, for example by buying in leases at one price and creating new ones at a higher level.

But here Land Securities differs from its smaller quoted brethren. It is so large that it can plough through the industry cycles, adjusting its development programmes to economic conditions. Right now it is preparing for the 1990s.

The performance of the direct property market is only one factor bringing about growth

Although the Property Share Index at 1309.31 has drifted down from this year's high of 1352.49 in mid-March, it remains comfortably higher than the 1158.13 level at which it started the year. Further, that March high point was within hailing distance of the peak reached in July 1987 before the equity crash.

Where the stock market looks low is in relation to the net asset value figures. And these figures are a reflection of what is going on in the direct



Market 'just off the top'

THE INVESTMENT Property Databank's latest monthly index shows that the market remains strong but is less hot than it was a year ago. Evidence continues to accumulate that the market is just off the top.

Measured on a 12-monthly basis, total returns have started to slow in each of the three main sectors. Returns in the first months of this year were lower than in the last quarter of 1988.

In April, the monthly rate of return for Industrials was 1.9 per cent, continuing the pattern of recent months when industrial returns have been higher than those for both

offices (1.7 per cent) and retail property (1.4 per cent). "Market returns are still being driven by rental growth of 3.4 per cent over the last quarter - 1.0 per cent last month. But yields are showing the stable pattern they have tested since December 1988," the IPD commented.

Total returns have started to slow

In the case of industrials, where the year-on-year return at the end of 1988 was 44.9 per cent, a downward trend peaked at 27 per cent in February - there is some

evidence, in the IPD view, that yields are no longer falling. Capital growth is slowing, rental value growth, but income returns remain above office and industrial. Retail property, which has been bobbing in the wake of reduced consumer spending could be stabilising. Yields have stopped lengthening and there was some capital growth during April.

Offices have seen further rapid rental growth and yields continued to narrow. Total returns have reached 5.8 per cent over the last quarter, having slid from 10.4 per cent in the 1988 June quarter.

INVESTMENT WITH MAJOR DEVELOPMENT OPPORTUNITY

ST STEPHEN'S GREEN HOUSE DUBLIN 2

- 65,390 sq ft of modern offices, including a 255-seat auditorium and 153 car spaces.
- Dominating position in Dublin's prime office location, overlooking St Stephen's Green.
- Excellent possibilities for enhancing value through phased refurbishment.
- Available either with six of the eight floors let, or vacant possession of the entire.

DETAILS FROM:
Jones Lang Wootton
 Surveyors/International Real Estate Consultants
 10/11 Molesworth Street, Dublin 2, Ireland.
 Telephone 0001-771501. Fax 0001-77475. Telex 500-93213
 Solicitors:
 John S. O'Connor & Co., 4/5 Upper Ormond Quay, Dublin 7, Ireland.

FOR SALE BY TENDER ON 21 JUNE 1989

This announcement appears as a matter of record only. March 1989

BROADGATE
PHASES 8 AND 11
£350,000,000
Limited Recourse Medium Term Loan Facility

for
THE ROSEHAUGH STANHOPE DEVELOPMENTS GROUP

Arranged by
COUNTY NATWEST

Lead Managers and Underwriting Banks

| | |
|---|---------------------------------------|
| Arab Banking Corporation (B.S.C.) | Bankers Trust Company |
| Bank of America NT & SA | The Bank of Nova Scotia |
| Creditanstalt - Bankverein | The Dai-ichi Kangyo Bank, Limited |
| The Hongkong and Shanghai Banking Corporation | The Industrial Bank of Japan, Limited |
| Kansallis Banking Group | Kleinwort Benson Limited |
| The Long-Term Credit Bank of Japan, Limited | Midland Bank plc |
| National Westminster Bank PLC | NatWest Investment Bank Limited |
| The Nippon Credit Bank, Ltd. | The Sumitomo Bank, Limited |

Société Générale
 Co-lead Managers

| | |
|--|---------------------------------------|
| The Fuji Bank, Limited | Istituto Bancario San Paolo di Torino |
| The Kyowa Bank, Ltd. | The Mitsubishi Bank, Limited |
| The Mitsubishi Trust and Banking Corporation | The Mitsui Bank, Limited |
| The Mitsu Trust & Banking Co., Ltd. | State Bank of Victoria |
| The Taiyo Kobe Bank, Limited | The Tokai Bank, Limited |

Managers
 Die Erste Osterreichische Spar-Casse-Bank
 Riyadh Bank, London Branch

Participants
 Arab Bank Limited
 S.F.E. Bank Limited
 The Yasuda Trust and Banking Company, Limited
 Credit Commercial de France
 Yorkshire Bank PLC

Agent
NatWest Investment Bank Limited

The NatWest Investment Bank Group

PERIOD FREEHOLD OFFICE BUILDING
LONDON EC1
FOR SALE
10,000 sq ft approx

Ref: TJR Ref: RJN

GOOCH & WAGSTAFF
 Chartered Surveyors
 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100

Weatherall Green & Smith
 22 Chancery Lane London WC2A 1LT
01-405 6944

Langley-Taylor
 Chartered Surveyors
NEWBURGH - FIFE

Perth 12 miles M90 7 miles Cupar 8 miles

BEAUTIFULLY PROPORTIONED
 GEORGIAN HOUSE AND STABLE BLOCK
 WITH PLANNING PERMISSION FOR

1. NURSING HOME WITH 30 BED POTENTIAL, AND
 2. EIGHT DWELLING HOUSES IN GROUNDS

FOR SALE EITHER AS A WHOLE OR IN FOUR LOTS

10 RUTLAND SQUARE, EDINBURGH, EH1 2BW.
 031-229 5302

LOMBARD ST, EC3
2,900 SQ FT OFFICES TO LET

Ref: 57T

SAVILLS
 01-374 4161

WANTED
 All types of freehold and leasehold property, vacant or income producing. Investment portfolios, development and refurbishment opportunities for waiting buyers.
 Contact David Morris at Fitzroy Commercial 01-431 5105 TODAY

FREEHOLD FACTORY/BUSINESS UNITS
ENFIELD - MDDX
 Superb new development close M25. Units from 2091 sq ft - 4160 sq ft. Exc. spec. including fitted offices.
 * Two year 10% mortgage plan*
Pyle Owen & Partners
 01-491 1950

PETERBOROUGH
 MODERN FACTORY/WAREHOUSE
 APPROX 40,000 SQ.FT.
TO BE LET
 NEW FRI LEASE
 RENT £140,000

PYLE OWEN
 16 Beverley St, London W1X 5AE
 01-491-1950

OFFICE UNITS FOR SALE
from 1,000 sq. ft. to 100,000 sq. ft.

Herring Son & Daw
20/21 Westing House, London EC4M 9BT
Telephone: 01-493 9743 Telex: 265 852
Fax: 01-493 8187

11 CURZON STREET MAYFAIR W1



Freehold/Leasehold
Approx 2,600 sq. ft.
Contact Ros Greenfield

Jones Lang Wootton
22 Newover Square London W1A 2SH
01-493 6040

COMPANY NOTICES

SOLVAY A Cie Société Anonyme
Registered Office: 33, rue du Prince Albert, Bruxelles (Belgium)
Brussels Trade Register no 5554

Shareholders are hereby invited to attend:
The Ordinary General Meeting which will be held on Monday 5th June 1989 at 10 a.m. to transact the following business:

AGENDA

1. Reports of the Board of Directors and of the External Auditor on the operations of the financial year 1988.
2. Approval of the Annual Accounts for the financial year 1988 - Appropriation of profits and declaration of dividends.
3. Resolutions to be given to the Directors and to the External Auditor for their acts during the financial year.
4. Board of Directors:
 - a) Statutory appointment:
 - Appointment of one Director to replace Mr. Pierre Casimir-Lambert, who terminates his term of office and, being eligible, has offered himself for re-election for a new term of office of six years.
5. External Auditor:
 - a) Appointment of one Auditor to replace Mr. André Hostis, who terminates his term of office and, being eligible, has offered himself for re-election for a new term of office of three years.
 - b) Change to the reappointment of the External Auditor.
6. Other business.

The Board of Directors hereby informs the shareholders that the following formalities must be respected in order to attend this meeting:

- 1) If their shares are bearer shares, they will have to lodge these shares temporarily and have them deposited at the Registered Office of the company or at one of the banks listed below, by Tuesday 30th May 1989 at the latest:
 - In Belgium: Générale de Banque Banque Bruxelles Lambert Kredietbank
 - In Germany: Deutsche Bank
 - In France: Lazard Frères & Cie Banque de la Manufacture Industrielle
 - In Italy: SPAPID
 - In Luxembourg: Banque Générale du Luxembourg
 - In the Netherlands: Algemene Bank Nederland
 - In Great Britain: J. Henry Schroder Wagg & Co. Ltd. Banque Belge Ltd.
 - In Switzerland: Crédit Suisse

The foreign banks mentioned above have the facility, in their respective countries, to designate other establishments where Solvay shares can also be lodged. The list of these establishments will be published in due time in each country.

In conformity with article 38 of the Articles of Association, proxies must reach the Registered Office by Tuesday 30th May 1989 at the latest.

- 2) If their bearer shares are those reserved for employees of the Solvay Group and are temporarily blocked (25th anniversary of Solvay & Cie), no formally applies regarding temporary lodging or depositing of shares.

If these shareholders have the intention to attend or to be represented at the meeting, they are kindly requested to inform the company by returning the notice of attendance or the proxy, as applicable, which will be made available to them at their local Personnel Office. Such documents must reach the Registered Office at least five clear days before the meeting, i.e. by Tuesday 30th May 1989 at the latest.

- 3) If their shares are registered, the holders must notify the company in writing, by Tuesday 30th May 1989 at the latest, of their intention to attend the meeting, whilst indicating the number of shares they hold or represent. Similarly, in conformity with article 38 of the Articles of Association, proxies must reach the Registered Office by Tuesday 30th May 1989 at the latest.

Debitum holders wishing to attend this meeting are asked to comply with the same formalities as those imposed on shareholders (Article 37 of the Articles of Association).

Finally, in conformity with Article 78 of the Belgian Company Law, every shareholder is notified, on production of his share, to obtain free of charge a copy of the annual accounts, of the reports of the Board of Directors and of the External Auditor.

The Board of Directors

ON THE INSTRUCTIONS OF

NPI

FREEHOLD MIXED USE INVESTMENT

7/8 BOW STREET COVENT GARDEN, LONDON WC2

Restaurant, office and residential investment plus one vacant flat

Total area 4,600 sq ft approximately
Present Income - £46,450 pax.
with imminent reversions

SOLE AGENTS

E. A. SHAW
01-240 2255

GATWICK

40 ACRES

IDEAL HEADQUARTERS OFFICE LOCATION AT GATWICK AIRPORT

OFFICE AND INDUSTRIAL DEVELOPMENT POSSIBILITIES

ALL ENQUIRIES BOX NO T 6664

MAYFAIR LONDON W1.

7,700 sq ft of superbly refurbished office accommodation

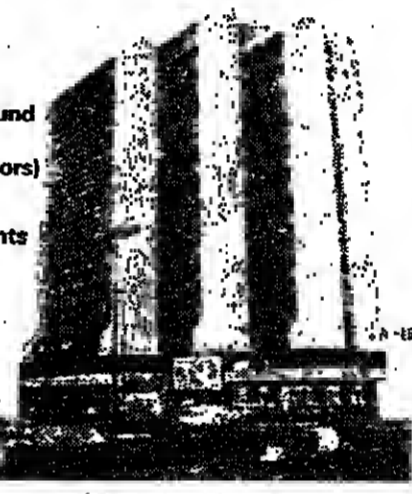
FOR SALE

For further details contact

Fletcher King
01-493 8400

INTERNATIONAL PROPERTY

BUILDING FOR SALE
Av. José Malhoa - LISBON



Area of overground construction 9070 m² (14 floors)

Area of basements 2898 m²

Rough stage completed

Electricidade de Portugal accepts offers, until Jun. 30, including prices, terms of payment and further conditions for the purchase, in the present stage, of an unfinished building sited at Av. José Malhoa, Lote 1886, near Praça de Espanha, in Lisbon.

Any information required will be provided through telephone 726 30 13, extension 314.

Offers should be forwarded to DAL - PATRIMÓNIO, Electricidade de Portugal, Av. José Malhoa, Lote A-13, 1000 LISBON.

EDP is entitled not to sell to any of the offers submitted, should they be considered not satisfactory.

HEREFORD & WORCESTER

The Financial Times proposes to publish a Survey on the above on

14th July, 1989

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes
on 021-454 0922
or write to him at:

George House, George Road
Edgbaston, Birmingham B15 1PG.

FINANCIAL TIMES
LONDON E.C.4M 3EF

Close to Liverpool St. EC2

A new Self-contained Air-conditioned Office building

42,000 sq ft

WRITE BOX T6672 FINANCIAL TIMES
ONE SOUTHWARK BRIDGE LONDON SE1 9HL

3,000 Sq.Ft. of A/C Offices overlooking the Tower of London

Rent: £15 per square foot
Lease until 2010
NOMINAL PREMIUM

Contact
HEXELL WYLLIE
01-621 1704 or
JONES LANG WOOTTON
01-638 6040

FACTORY PREMISES TO LET

10,000 sq meters in land, of which 510 sq meters in building with possibility of expansion.

Located in the best industrial area of Athens/Greece.

Available for immediate let.

Write Box T6676, Financial Times, One Southwark Bridge, London SE1 9HL

Do you plan a firm location in West Germany?

The surface for good business industrial property in the centre of the Ruhr area is to be sold or to be rented in the long run.

The Ruhr area does not only mean coal and steel but also implies highly competitive industry firms and service industries.

strategic location - on the federal road B 235 with motorway connection A 2 altogether 3700 sqm with 800 sqm leased property additional

at the moment the site is built on with a garage, a car-pavilion, a car-wash and a petrol station.

Requests to: Josef Dahl, Farnsworth 27, 4465 Norzeln/West Germany

For sale important
Hotel ****

Good situation in Zurich: Airport easily accessible. Hotel-complex includes banqueting-halls, conference-rooms, restaurants, fitness-centre, shops, bank.

Important groups please contact Chiffre 6704 Zg - oia Orail Füssli Werbe AG
Hötelstrasse 30, CH-8022 Zürich (Switzerland)

ITALEX LIMITED

US\$ 230,000,000 Unsecured Floating Rate Notes due 1989 to 1992

On May 12, 1989, Notes for the amount of US\$ 28,750,000 have been drawn for redemption at par on the next Interest Payment Date, i.e. July 3, 1989.

The following Notes will be redeemable coupon No. 5 and following attached:

| | | | | | | | | | | |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 00004 | 00101 | 00193 | 00278 | 00368 | 00445 | 00549 | 00633 | 00725 | 00816 | 00892 |
| 00007 | 00108 | 00205 | 00291 | 00380 | 00457 | 00560 | 00644 | 00736 | 00827 | 00892 |
| 00036 | 00120 | 00212 | 00292 | 00381 | 00458 | 00561 | 00645 | 00737 | 00828 | 00893 |
| 00059 | 00123 | 00217 | 00293 | 00382 | 00459 | 00562 | 00646 | 00738 | 00829 | 00894 |
| 00057 | 00134 | 00224 | 00302 | 00386 | 00462 | 00565 | 00649 | 00741 | 00832 | 00895 |
| 00055 | 00144 | 00228 | 00306 | 00390 | 00466 | 00569 | 00653 | 00745 | 00836 | 00896 |
| 00052 | 00154 | 00238 | 00316 | 00400 | 00476 | 00579 | 00663 | 00755 | 00846 | 00897 |
| 00070 | 00172 | 00241 | 00326 | 00409 | 00485 | 00588 | 00672 | 00764 | 00855 | 00898 |
| 00081 | 00185 | 00245 | 00330 | 00413 | 00489 | 00592 | 00676 | 00768 | 00859 | 00899 |
| 00086 | 00184 | 00254 | 00339 | 00422 | 00498 | 00601 | 00685 | 00777 | 00868 | 00899 |
| 00055 | 00185 | 00255 | 00340 | 00423 | 00500 | 00603 | 00687 | 00779 | 00870 | 00897 |

Amount outstanding: US\$ 172,500,000

Notes previously drawn and not yet presented for redemption: none.

Luxembourg, May 26, 1989

The Principal Paying Agent
KREDIETBANK S.A. LUXEMBOURGEOISE

EGERTON

INVESTMENT COTTAGES - NEAR ALTON, HAMPSHIRE

5 tenanted cottages in sought after village.

Also valuable accommodation land with development potential.

For sale as a whole or in 8 Lots.

Apply:

30 BERKELEY SQUARE, LONDON W1X 5HA
01-493 0676

The Regus Centre London

- Executive Offices
- Conferences
- Communications
- Club Restaurant

Trafalgar Square 01-672 5938
• London • Stockholm • Copenhagen •

FINCHLEY CENTRAL LONDON N3

SUPERB MODERN OFFICE SUITE
1019 SQ FT

To Let on New Lease
Excellent communications, Northern Line & Nth Circular Rd.

For further details & terms contact
Park Estates, Park House, 1 Russell Gardens, NW11 9NN
01-292 3216
Ref: AML/SR

AMERICAN EQUITY GROUP
(Real Estate Developers)
FLORIDA, USA

LOOKING FOR INVESTORS TO DEVELOP

- RESIDENTIAL PROJECTS
- SHOPPING CENTERS
- OFFICE BUILDINGS

1101 BRICKELL AVE.
MIAMI, FL 33131 USA
(305) 358-9300
Call Mrs. M. Page

LEGAL NOTICE

IN THE MATTER OF THE COMPANIES ACT 1985 and

IN THE MATTER OF VIGERS, STEVENS & ADAMS LIMITED

NOTICE IS HEREBY given pursuant to Section 294 of the Companies Act 1985 that a General Meeting of the Members of the above named Company will be held at 9 Westmore Place, Carter Lane, London EC4V 6AJ on Tuesday 31st May 1989 at 10 a.m. to be followed at 10.15 a.m. by a General Meeting of the Creditors for the purpose of receiving an account of the Liquidators' acts and dealings and of the conduct of the winding-up to date.

Dated this 12th day of May 1989

P R Coop, P W J Hartigan
JOINT LIQUIDATORS

No. 002781 of 1989

BURLINGTON ARCADE

LONDON'S MOST PRESTIGIOUS SHOPPING ARCADE

Lease For Sale

1011 sq ft arranged over four floors 10 year lease from September 1990 Rent and premium upon application

Contact: ASHLEY PHILLIPS
Tel: 499 2188 Fax: 499 2189

LEGAL NOTICES

No. 002565 of 1989

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

IN THE MATTER OF GOODLANDS HOLDINGS LIMITED AND

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 27th day of April 1989 presented to Her Majesty's High Court of Justice for the confirmation of the cancellation of the Share Premium Account of the above-named Company amounting to the sum £1,198,267

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr Justice Peter Gibson at the Royal Courts of Justice, Strand, London, W.C.2A 9L, on Monday the 15th day of June 1989

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an order for the confirmation of the said cancellation of the Share Premium Account should appear in person or by Counsel for that purpose

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the regulated charge for the same

Dated this 12th day of May 1989

Solicitors:
Veele Washbrough
14 Orchard Street
London EC1R 3ER

Solicitors for the above named Company

INDUSTRIAL/WAREHOUSE UNITS

100,000 sq. ft. and 24,000 sq. ft.

OLD HALL ESTATES LTD
01-271 5722

THROGMORTON BUSINESS CENTRE

Superior serviced offices, fully furnished, 24hr security, immediate occupation, 2 mins from Bank underground & easy access to all City Main Line Stations. For further details

Telephone: 01-606 1771

PIZZOVIA W1. SUPERB office building, 2820 sq ft approx, Freehold for sale. Apply Sole Agents, Lewis & Tuckey 01-628 9701.

NEW BRIDGE ROAD, BRIGHTON. Magnificent six-bedroomed office overlooking the Thames, 4020 sq ft approx with car parking. To be let. Apply Sole Agents, Lewis & Tuckey 01-628 9701.

MAGNIFICENT NEW HAMPSHIRE office building in private estate, 4800 sq ft with car parking, etc. Freehold for sale or to let. Offers in the region of £1.8 million or £115,000 per annum exclusive, subject to contract. Tel: Joint Agents: Featherstone Griffiths Tel: 01-491 1700 or Baker Lewis Tel: 01-493 2321.

LEADS, 6000 Sq Ft Prestige office space to let in new development. Contact Bernard Thorpe, Tel: 00322 495101

City Office, 200 sq ft. Ideal location. Available immediately. £10,000 p.a. Inclusive. Money & Green 01-263 1101.

NOTICE TO BONDHOLDERS

CITY OF COPENHAGEN
S/N° 1978/1981 Bonds

25,000,000 European Units of Account

Pursuant to the provisions of the Purchase Fund, notice is hereby given to Bondholders that no Bonds have been purchased for the Purchase Fund during the twelve-month period from May 15, 1988 to May 14, 1989.

Amount outstanding: UA 18,401,020

May 26, 1989

THE FISCAL AGENT
KREDIETBANK S.A. LUXEMBOURGEOISE

FACTORY AUTOMATION

The Financial Times proposes to publish this survey on:

TUESDAY 13 JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

MEYRICK SIMMONDS
on 01-873 4540

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES
LONDON E.C.4M 3EF

ARTS



Mark Beudert and Janis Kelly

Street Scene

THEATRE ROYAL, GLASGOW

The tenth of Kurt Weill's American stage works - *Street Scene* of 1947, a "Broadway opera" - opened in Glasgow on Tuesday, receiving at long last its first full-scale British professional production.

This must count as a red-letter day in British opera, for the work is of astonishing richness, teeming with vitality and blurring with compassion, positioned at that rare but infinitely rewarding point where genuinely popular musical theatre meets opera to produce a masterpiece. The splendid 1983 student staging at the Royal Academy of Music paved the way, now Scottish Opera, fired by the joint Weill enthusiasm of its music director, John Mauceri, and of the show's producer, David Pountney, have added the work to the repertory and to their list of shining good deeds.

In this work, the new theatrical style that Weill had consciously sought in America came to maturity, as the composer himself said, "Not until *Street Scene* did I achieve a real blending of music and drama."

The cross-section of tenement life drawn from the 1928 Elmer Rice play by Langston Hughes, the librettist, offered him a kind of *tableau vivant*, in which the intricate backdrops of minor characters going about their daily business throws into relief both the bold and subtle main tale of the unhappy Mauceri's and their daughter Rose.

The ancestor of *Street Scene* is *Porgy and Bess*; both the family likenesses and the wholly positive influence of that earlier popular American masterpiece are easily recognized. But it is through awareness of the work's familiar features - the Broadway-type orchestration, brilliantly re-invented by Weill, the situations and sentiments of time-honoured usage - that one comes to appreciate its startling originality.

All of Weill is in *Street Scene*. The Singpiel-derived succession of scenes and episodes moves with mastery fluency and the sheer stylistic pliancy

of the numbers - which stretches from the cod-opera *Ice Cream Sertzet* and Mrs Maurrant's Puccinian opera aria, through the various shades of popular song, to a classic Broadway song-and-dance show-stopper and back again to the powerful morning choral ensemble of Act 2 (in which the Berlin Weill is best recalled) - flashes out a world of musical-drama complete and indissolubly whole.

It used to be received opinion in higher musical circles that the Broadway Weill was a sell-out, a tragic loss to serious music. We know better now. To write a successful popular opera is to be a deadly serious; you need a comprehensive command of theatrical styles allied to a comprehensive range of musical gifts, and in every respect this is one of the handful of successful popular operas. It pleases (those tunes) and it moves, but it does not preach; its vision of life at the lower end of the city is at once a period piece and a poignant, at times painfully modern, portrait of life. Abnormal death, evicton and a general sense of contained pessimism lie side by side; and after ten years of Thatcherite Victorian Values, Glasgow and London audiences may well find the question posed by Sam Kaplan, the comedian the opera opens with, and so uncomfortably pertinent: "Why do we go on living in this sewer?" The luminous humanity of the opera itself provides one possible answer.

On Tuesday, the Scottish Opera *Street Scene* proved to be a superb show, not completely out of the chrysalis. Mauceri, who conducted the magnificent 1979 production at the New York City Opera (my own first exposure to the work), lavished love, expert knowledge and acute sympathy on every note and phrase, but, especially at the start, one craved a sharper rhythmic outline and stronger forward momentum, and certainly less frequent covering of the voices. Many of the spoken words and too many of the

Max Loppert

Tango Varsoviano

COTTESLOE THEATRE

The National Theatre's international season kicks off in the Cottlesloe with an intriguing, hypnotically performed dream tango from the Teatro del Sur in Buenos Aires. The "Warsaw Tango" by Alberto Felix Alberto, founding director of the company, is a virtually wordless ballet in which a domesticated drudge, Amanda (Monica Lacoste), listening to a tango on the radio, conceals a scenario of romance and illicit pleasure that she bitingly proceeds to invade.

Her minimal kitchen space is juxtaposed with the off-kilter art nouveau gauze panels of the ballroom, through which we glimpse a voluptuous dive (Adriana Diaz) toying with and deriding a macho floorwalker suitably dubbed "The Magnificent" (Luis Solanas). Cards and bobby come into it. Shadows and blackouts suggest both hidden meaning and a forbidden paradise.

Meanwhile, a parallel adventure is undertaken by Amanda with a white-suited immigrant Pole (Cesar Repetto), who is solemnly characterised by Chopin's most anguished piano preludes. That piece is a programmatic footnote to the

siege of Warsaw, and the love affair develops along a similar dependence on our imaginative investment in expressive evidence. Under the house-coat, a glimpse of stocking hints at diva potential, while the Pole's slice of bread conjures in an instant a world of material complicity.

Half way through, the gauze panels are flung open, a modestly stunning coup de theatre, after which the coloured lights of the entertainment world and the dance hall seem to be a crucial adjunct of the circus - are superseded with the blank grey of the mundane antidote. That world is now the melodramatic stalking ground reminiscent of an Agnes De Mille Hollywood dance programme. Slaughter is committed in a red glow, the victim falling down on the opposite side of the stage.

The jerking violence of the initial coupleage bargain was merely the first of several graphic and shocking interventions: the diva's breasts are fondled in the dance-hall; the diva invades the kitchen and kicks over her auditor's furniture; Amanda joins the circus,

strips off and dons a slinky gown. Each woman has expurgated the man of, and from, her dreams.

Overall lies the insidious lilt of the dance music which is continuously whirled at birth, just as each scene flicks up and out like an image in a magic lantern show. When the tango is finally danced, the execution is appropriately breathtaking. Needless to say, the show is like nothing at all in the British theatre and, in the wordless mime stakes, nothing like Marcel Marceau. It is elegant, arrogant, sexy, dangerous, and amazingly well lit.

I can only come up with two comparable predecessors: the fantastic tribute to Argentine tango by the great Japanese performance artist Kazuo Ohno; and the savage mimetic antics of the Tatito Theatre of Yugoslavia. A far cry, certainly, from NT O'Casey and Shakespeare. Catch it until Saturday, then the caravan moves on to the Leicester Phoenix.



Michael Coveney Monica Lacoste

Don Quixote

DERNGATE, NORTHAMPTON

The Royal Ballet of Flanders is here on a brief visit, playing in Northampton this week, Bournemouth next. The repertory consists of one of the company's triumphs, Nureyev's jolly version of *Don Quixote*, which allows the troupe to bounce and sparkle and indulge in those proud and affronted glances which are the stock in trade of stage Spaniards. I have reported with pleasure on the Flanders' ebullient account of the piece from their home theatre in Antwerp. On Tuesday night, the Derngate Theatre's stage - excellent for dance - allowed them to give full reign to those qualities of enthusiasm, bright and energetic stepping, which are so necessary if the piece is to make sense.

Nureyev's production does not even

pretend to make sense of the nonsense that is the now accepted text of *Don Quixote*. What it proposes is a torrent of dancing, classical or mock-Hispanic and merry as can be, which lets the dancers unleash masses of charm and humour. The narrative is conveyed to a point of non-communication, and illogical as any enemy of ballet could wish, but this matters not at all. What matters, and what the Flanders cast knows and shows, is spunky playing and bold physical effects.

So the square in Barcelona teems with operetta life, with good character playing (and some definitely not so good), and a dance manner that is as clear as the outline and generosity of shape. There is nothing demure about the Flanders style. It is

full-bodied, and on Tuesday it evidently took fire from the presence of a guest Basilio. This was Irek Mukhamedov, on brief leave from the Bolshoy, and in marvellous form. In the general run of his leading roles, from Albrecht in *Giselle* to Boris in *The Golden Age*, he shows nobility of feeling everywhere matched by nobility of means. Even in his darkest interpretations - as Ivan the Terrible, for example - there is something grandiose to his playing, as always to his dancing.

But as Basilio we are shown the sunniest and most resourceful of comedians, tearing into the role and into the dance, with a buccaneer glint in his eye and irresistible humour. Movement is huge in shape, electric with power; the characterisation is easy, niterly

beguiling. But this is nowhere a "guest star" performance: Mukhamedov is part of the Flanders team - captain, perhaps, but not dictator - and they, we respond with delight to his leadership. This is an ideal account of the role and fortunate the K&T to dance with him. The ballerina on Tuesday was Dawn Fay, fleet and elegant in manner.

The evening was, in sum, a memorable one: for Irek Mukhamedov's dashing, dazzling presence, of course, but also for the real and valuable abilities of the Flanders artists, and for their dedication to galvanising *Don Quixote* into real theatrical life.

Clement Crisp

Take Back What's Yours

WAREHOUSE THEATRE, CROYDON

Jacqueline Rndet's *Money to Live* established a humorous and sharply perceptive observer of black life in Britain, especially the life of black women, all of five years ago. It was not only by a few thoughtful plays followed at the Royal Court's Theatre Upstairs.

It comes as something of a shock to find that she is still only 26. And it is slightly alarming to find her reworking other men's plays for a West Indian setting: she should work her own seam rather than fall into the trap of slapping a change of climate and syncretised speech rhythms on someone else's ideas and expecting a fresh statement to emerge.

The least successful element in her new piece, in fact, is the faithfulness of her adaptation of Arnold Wesker's *Roots*. Beatie returns to her rural home in Dominica from where or what life-style is never sufficiently clarified. There is little sense of contrast between the homecoming would-be intellectual sophisticate and her family: sister Jenny, with her mysteriously fathered illegitimate offspring and Jimmy, the hardworking farmer who loy-

ally married her and accepted her children.

Beatie's cultural and political burgeoning under the tutelage of the unseen Ronnie, whom she imagines will marry her, is evoked only by a few platitudes on the Third World and the environment. Cecilia Noble never convinces as an aspirant intellect, least of all when Anthony Cornish's production has her clambering self-consciously on a barrel for such exclamations as "Questioning! Questioning! Questioning!"

The author's style unwarily stumbles into the over-articulate, even for the presumably less articulate characters. "Love! What an insignificant expression!" exclaims Jenny the drudge when not lifting through the more real-sounding "You feel better expressing your mouth." And the family crisis is never clearly identified, except by the unknown father is identified as both climatically contrived and unnecessary.

Where the work scores, and reassures us that Ms Rndet has not gone soft, is in the final show-down between a finally lited Beatie and her mother. Ms Noble is magnificent in wounded misery and anger,

Martin Hoyle



Cecilia Noble

ARTS GUIDE

OPERA AND BALLET

London
 Royal Opera, Covent Garden. The latest showing of the splendidly exotic *Andrei Serbun* production of *Turandot* is well conducted by Stephen Barlow, but the cast (Olivia Stange, Leonie Bastellini, Yvonne Kenny) is uneven.
 English National Opera, Coliseum. The newest work premiered at the Coliseum is David Blake's comic chamber opera, *The Flumber's Gift*. Lionel Friend conducts, Richard Jones is the producer, and the cast includes Sally Burgess, Eiddwen Haddrill, and Ann Howard. Further performances of Elijah Moshinsky's quickly production of *The Messenger*, with Gwynne Howell, Alan Ople, Alberto Remedios and Jane Eaglen, and *Don Giovanni* in Kenneth Miller's dark handsome staging, with Steven Page in the title role; final showing of the new, unsatisfying *Greenaway*, with Jonathan Summes and Susan Bullock.
 Royal Ballet, Covent Garden. Continue with its new acquisition of full-length *La Bayadere* on June 1, 2, and 6.
 Sadler's Wells the American Dance Company, new production of *Strone Bocconzegr* conducted by Graeme Jenkins with Hank Smit in the title role.

Manchester
 Theatre Royal de la Monnaie, *L'incoronazione di Poppea* by Monteverdi with Catherine Maltano as Poppea, Marek Tuszewski as Nerone. The orchestra of the Monnaie conducted by Sylvain Cambiagio, orchestrated by Philippe Boesman, staged by Luc Boulay (Wed).
Netherlands
 Netherlands Opera. Double bill of *Revel's L'Eusebe Espagnol* and *Falla's El Retablo de Maese Pedro* directed by Helmut Poltra. Kenneth Montgomery conducts the Netherlands Philharmonic and the casts include Anne Howells, Helti Moens, Gilles Chachamaille and Thierry Drain. Musical Theatre, Amsterdam (Fri, Sun) (25.45); Schouwburg, Rotterdam (Wed) (41.11.10).
 Netherlands Opera. New production of *Strone Bocconzegr* conducted by Graeme Jenkins with Hank Smit in the title role.

Musiktheater, Amsterdam
 (Thu).
Vienne
 Shakespeare, in repertory: *Il Tempio di Roma*, conducted by Claudio Abbado, with a cast including Cecilia Gasdia, Noriko Saeki and William Matherul. *Maria Stuarda* conducted by Ion Marin, with a cast including Agnes Balza, Mara Zempieri, Georg Tinty, Alexander Maly. *Chosen* conducted by Claudio Abbado and sung by includes Ludmila Schezutschuk, Ekigette Poshner-Klobel, Joanna Borowska (24.44, ext2828).
Volkoper. Ein Nacht in Venedig conducted by Claudio Abbado. *Die lustige Witwe* conducted by Konrad Lutzer. *Ein Tag in Wien*, conducted by Herbert Mogg (14.44, ext2828).
Rome
 Teatro Dell'Opera. Lively production by Mauro Bolognini of Francesco Cilea's *Adriana Lecouvreur*, conducted by Daniel Oren. Raina Kavalzanis is excellent as the tragic heroine, with a fine supporting cast which includes Alberto Cupido, Ivo Vinco (20.51.26).
Milan
 Teatro Alla Scala. American soprano Kallen Esprian sings the title role in Verdi's *Lucia Miller*, taking over from Katia Ricciarelli who was roundly booted by the gallery at the opening performance on May 2. Also in the cast are Giuseppe Giannini, Paata Burchuladze, Susanna

Aronson and Alberto Cupido, conducted by Zoltan Pesko. Also Francesco Cilea's *Adriana Lecouvreur*, with Mirella Freni, Peter Dvornak and Alessandro Cassis, conducted by Gianandrea Gavazzeni (20.51.26).
Teatro Lirico. Choreographic workshop: *La dea della Acqua* danced by the splendid Luciana Savignano and Alessandro Molin with Mario Pistoni's *La Strada* to music by Nino Rota (composer of the music for Fellini's film) with Oriella Dorella, Alessandro Molin and Angelo Moretto (26.54.12).
Florence
 Teatro Comunale. Sandro Sequi's production of Bellini's *I Puritani*, using sets based on designs made by Giorgio de Chirico for the first Maggio Musicale in 1982. The excellent cast includes Chris Merritt, Luciana Serra, Dimitri Kavrakas, Paolo Bonolis and Gloria Sciacchi, conducted by Bruno Bartoletti (27.79.236).
Berlin
 Opera: Theater des Westens. *Rigoletto* in Hans Neuenhans' production features Angela Deninger, Inger Wilck in the title role and Victor von Halem. Also a ballet evening *Les Interminables du Cœur*, with choreography by Roland Petit.
Hamburg
 Opera. Wolfgang Rihms's opera *Die Himmlischen*, produced by John Dew is an important contribution to the development of modern opera. *Othello* has a star

cast led by Gabriela Bencková, Hilary Burry, Winifreda Atkinson and Piero Cappuccilli. *Peer Gynt*, specially composed for Hamburg by Alfred Schnittke has John Neumeier choreography.
Cologne
 Opera. Rossini's rarely performed one act opera *La Comtesse Mathurina* and *Il Signor Bruschino*, produced by Michael Hampe has fine interpretations by Amelia Fella, Janice Hall, Alberto Rinaldi, John del Carlo and Alessandro Corbelli. *La Traviata*, conducted by Sir John Pritchard is well sung by Barbara Daniels, Fernando de la Mora, Wasilij Jamilko and Erlingur Vigfusson. Cologne honours the great producer Jean-Pierre Ponnelle, who died last year, by re-staging the complete Mozart cycle of seven operas, all produced by him. This week's performance is *Don Giovanni* with Ferruccio Furlanetto understating in the title role.
Frankfurt
 Opera. *Johanna in Aulde* by Gluck will have its premiere this week. The new *Owa Schwarz* production features Pia-Marie Nilsson, Frederick Burchinal, Renate Behle. The successful Graham Vick production of *Cost fan tutte* is revived. *Rusalka* resplendent with Eva Randova, Clarry Bartha, June Cend, Manfred Schenk and Allan Glassman. *Rigoletto* has Jonathan Summers in the title role for the first time.

SALEROOM

New high for American art

The salerooms in New York are having a record breaking month and this time it was the turn of American pictures to score the peak. Sotheby's auction of American art on Wednesday totalled \$24.2m (\$37.5m), a record for the sector. In all ten lots sold for over \$1m, and the highest price paid \$3.25m (\$5.3m) for "Home by the Lake", an idyllic scene of the Catskill Mountains painted in 1854 by Frederic Church, set a new high for any 19th century American painting. It was bought by the Alexander Gallery of New York.

The same buyer paid \$1.7m, another artist record, for "Platte River, Nebraska", by Albert Bierstadt, a peaceful rural landscape, and a private American collector gave \$1.2m for "Second Beach Newport" by Worthington Whittredge. The Church and the Whittredge were sold by the Walker Art Center to raise money to buy contemporary art, and the Bierstadt was disposed of by the Jones Library of Amherst, Mass. to fund an expansion to its library. In the US there is noose of this obsession with hanging on to every old bequest to a museum.

The \$1.2m paid by the Berry Hills Gallery of New York for "Telegraph Hill", a 1896 view by Maurice Prendergast, set a new record for any American watercolour.

Sotheby's also recorded nine auction artist records in its contemporary art sale in London. The top price was the \$21,000 for "Les quatre généraux" by Manolo Millares, which had carried a \$25,000 estimate. An iron and conglomerate shape by Lynn Chadwick, "Conjunction 5", executed in 1967, made a record \$99,000. Christie's sold 18th century European pictures to New York on Wednesday for \$5.17m, and secured a record price for a painting by the French artist Jean Béraud of \$1.62m for "Le bal public", his 1850 masterpiece depicting Parisians at play at an open dance. In a special sale of Barbizon art a Corot landscape made \$448,407.

Back in London the best price in a Christie's auction of English furniture yesterday was \$35,200 for a William IV mahogany breakfast library bookcase (top estimate £10,000), while at Sotheby's toy sale a collection of Japanese robots of the 1950s and 60s brought in over £30,000, with a top price of £1,540 for a Nomura "Merchandise robot" of around 1957. A Victorian dolls house beat its forecast at £21,450. It has four rooms all fitted out in the early 1860s. A larger Circle and Dot Bru doll of around 1876 was on target at £17,600.

Antony Thorncroft

May 26-June 1

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Friday May 26 1989

Shadows over Nato summit

THE 40th anniversary Nato summit in Brussels at the beginning of next week would be an occasion for self-congratulation if it were not overshadowed by a bitter dispute over the nuclear defence of Europe. The disagreement over whether the Western Alliance should envisage negotiations with the Warsaw Pact on the reduction of short-range nuclear weapons based in Europe strikes at the very heart of Nato's strategy of flexible response.

Important as it is, however, the quarrel should not be allowed to cloud a celebration of what has been achieved by Nato since its foundation in 1949. The Alliance, which successfully embodied the West's determination during the long years of the cold war to defend itself against the military and political threats from the Soviet Union and its allies, can pride itself on having contributed to the longest period of peace in Europe since the Middle Ages.

Twin strategy

Thanks to its twin strategy of combining military preparedness with a willingness to negotiate with the Warsaw Pact, it has played a crucial role in the arms control process. The strategic arms reduction talks, the conventional force negotiations and, not least, the 1987 agreement on the abolition of land-based medium-range nuclear missiles, are all the product of joint positions forged within Nato. If the negotiations on reducing nuclear weapons have been conducted, so far at least, only by the US and the Soviet Union, Washington has always sought the backing of its Nato allies for its arms control policies. The determination to present the Warsaw Pact with a common Western front, however difficult that has sometimes proved to achieve, is what has given the Alliance its strength and authority.

Rags to riches

WEST GERMANY'S post-war economic miracle may have lost some of its lustre in recent years. But the ability of German companies in traditional sectors to overcome the impact of high wages, heavy social costs and adverse currency movements continues to impress.

Some insights into this achievement are contained in a study of the West German and British women's clothing industries by the National Institute of Economic and Social Research. While most clothing producers in Britain still mass-produce cheap standard items, their German counterparts have generally abandoned such production to concentrate on the upper end of the market. In Germany, like a gesture of defeat by German producers, yet they make as many garments as the British, more of them are exported and their productivity and efficiency are far superior.

UK producers' emphasis on long runs of cheaper products partly reflects demands from the big high-street retailers, which control more of the home market than in Germany. However, the National Institute's findings show that most of the British industry has no real choice because it is constrained by its own shortcomings from diversifying into anything else.

Towards £1m

NO ONE WILL be surprised that Mrs Sonia Sutcliffe, the wife of the Yorkshire Ripper, won her libel case against Private Eye. The magazine scarcely even offered a defence of its allegations that she had made a deal to sell her story to the Daily Mail.

It is a huge leap, however, from accepting the judgment in principle to swallowing the size of the damages awarded. The sum of £800,000 is large by any standards; there must be some question of whether it is out of proportion to the damage done to Mrs Sutcliffe.

Germany's desire to begin negotiations with the Soviet Union on reducing short-range nuclear arms in Europe. The US and Britain are strong defenders of the concept of nuclear deterrence which, they argue, is the main reason why global conflicts have been avoided for such a prolonged period. They contend that any negotiations on short-range nuclear weapons would inevitably lead to the denuclearisation of Europe, thus eliminating the essential element of deterrence and underpinning the Warsaw Pact's superiority in conventional forces.

Public opinion

That may be a convincing intellectual argument, but it is the West Germans who have to face the practical consequences of agreeing to station short-range nuclear weapons, which would be used mainly on West and East German soil, within their borders. The Government in Bonn, which has recently suffered a series of regional election setbacks, can ignore a strong body of domestic anti-nuclear public opinion. However, reluctantly, West Germany's Nato partners will have to take account of this political reality.

That is something that appears to have been understood better by the US Administration than the British Government. The elements of a compromise, under which Nato would delay any negotiations with the Warsaw Pact on short-range nuclear weapons pending an agreement on substantial cuts of conventional forces in Europe, have already been proposed by Washington. Such a formula would make it plain that, for the foreseeable future, the complete abolition of short-range nuclear weapons is not on the agenda. It would thus preserve Nato's basic strategy.

West Germany may still need some persuading, but there is room for quiet diplomacy between friends, which is what the allies are. It would be a bad omen indeed if the spirit of compromise that has characterised the Alliance in past crises should fail it on its 40th anniversary.

As in previous studies, the National Institute pinpoints training as the crucial factor. Most German employees undergo formal apprenticeships which teach them a broad range of skills. Most workers are largely untrained, and their rigid limitations can only be overcome by costly on-the-job training.

This is an all too familiar story in British industry. What appears to be missing is not just a commitment to adequate training, but a proper appreciation of what training can offer. It is often regarded simply as a way to get the same job done better. In West Germany, by contrast, it is viewed as a means of instilling professional ethics and self-reliance - and as a dynamic component in furthering industrial change.

Industries in developed countries may continue, for a while at least, to survive in mass markets subject to intense price competition by employing untrained and relatively poorly paid staff. However, this is a precarious form of living which makes only a limited contribution to national prosperity.

Clothing may be an extreme example. But it has wider relevance, not least to the Government's hopes of using inward investment, particularly from Japan, to make good UK industry's skill deficiencies. Japanese companies have much to contribute to improved working practices. But their UK investments are mostly assembly operations, attracted by low-cost manual labour. When they locate in Europe activities with a greater value-added component, which depend on higher skill levels, West Germany is often the first choice.

There must be a question, too, of whether a jury should determine the sum on its own without more precise guidance from a judge. The only obvious logic in the Sutcliffe award is that it is higher than the previous record - £500,000 to Mr Jeffrey Archer - and that jurors are venting their fury on a miscreant press by a process of escalation.

The Government is about to appoint a commission of inquiry into the law relating to the media. The operation of libel law should be high on the commission's agenda.

Europe's leading computer manufacturers are about to undergo a burst of rationalisation which will fundamentally reshape the industry, leaving it leaner, more efficient and better equipped to compete globally with US and Japanese suppliers.

Rumours of acquisition plans and joint ventures are rife: last month's example dismissed out of hand by both parties - had Siemens of West Germany looking to take a stake in International Computers (ICL) of the UK, part of the STC group.

Speculation has been fuelled by the fact that senior executives from the major players - ICL, Siemens, Nixdorf and Compex of West Germany, Olivetti of Italy, Bull of France, Philips of the Netherlands, Norsk Data of Norway and Nokia Data of Finland are virtually in standing conference about the future of the industry. Mr Arthur Walsh, chairman of STC, has confirmed that ICL had discussions with Olivetti and Nixdorf "among others."

The need to expand outside narrow national markets, to find economies of scale in manufacturing, to share the rocketing costs of research and development and to prepare for the single European market in 1992 are among the conventional justifications for rationalisation. To date, however, there has been more smoke than fire, although Siemens and BASF formed Compex as a joint venture marketing Hitachi mainframes in 1987 - Bull emerged as the dominant partner in Honeywell Bull (now Bull HN) and Nokia bought L.M. Ericsson's Data Systems business in 1988.

Now, it seems, the Europeans have decided that the map must be redrawn more drastically and with some urgency.

The spur is their perception that the computer industry worldwide is going through changes more profound than in its short history. A consequence is unprecedented pressure on gross margins and therefore on the justification for remaining in at least some areas of computer manufacturing. Unisys of the US, for example, which brought together Burrington and Sperry in the industry's largest example of rationalisation, has already come to terms with this phenomenon, continuing to make its own proprietary mainframes but buying in smaller modules from Mitsubishi.

Sequential, NCR, Computer Consoles and Convergent Technologies (which it finally acquired).

Mr Robb Wilnot, former managing director of ICL and now an independent consultant, predicts a tough five years ahead for everybody. He points out that the industry is used to gross margins of between 60 and 70 per cent. It will have to learn to live with margins about one third lower, he says.

The spread of personal computers and high performance workstations has generated other changes. The US Journal of Data Management estimates that companies based in Europe now have about half the European market, compared with only 34 per cent in 1984. But it has become a different game.

There is no longer a single, more or less homogeneous computer market of the kind which existed in the 1970s and early 1980s and which was dominated by International Business Machines (IBM). Instead, a series of specialisations is emerging, each with its market leader. Compaq Computer of the US leads in high performance personal computers, while Sun Microsystems leads in engineering workstations. IBM, being in at least the size of its nearest rival through its strengths in mainframes and mid-range machines, is no longer sole industry leader but one among many.

This explains the paradox of an industry apparently reaching maturity while at the same time changing more quickly than ever before. The mainframe business, with its heart in the corporate data centre, is indeed

Alan Cane reports on the pressures which will fundamentally reshape Europe's computer industry

A high-tech high noon approaches

maturing, growing at less than 10 per cent a year; but new styles of business data processing based on smaller, cheaper machines are emerging to drive overall industry growth at about 15 per cent.

In these new and unsettling conditions, the internationally competitive, the financially sound, the innovative and the flexible companies will be best placed to weather the storm. European manufacturers fall short on at least half and sometimes all of these criteria, in the following ways.

• They are traditionally and costly tied to their national markets. They have difficulty competing in other European countries, let alone globally in the manner of an IBM or a Digital Equipment.

• They are lacking in commercial innovation. Over the past two decades, almost every innovation of importance in commercial data processing has come from the US.

• They are vulnerable to success in their home markets. Both Nixdorf of West Germany and Norsk Data of Norway, previously held up as shining examples of how to compete effectively against the Americans, produced poor figures last year when expected sales failed to materialise.

The two companies found themselves saddled with costs out of line with their incomes and both have had to implement drastic cost-cutting strategies including redundancies.

• They are slow to react to fundamental changes in the industry. Nixdorf and Norsk Data's problems were compounded by their resistance to moving away from their proprietary computer designs - which had been very profitable - to the industry standard designs which customers are increasingly demanding.

The move to industry standard systems, together with technological change and the globalisation of trade, are the principal trends driving down margins in the computer business.

European manufacturers have been at the forefront of the pressure for industry standard or "open" systems. Now US, and to a lesser extent Japanese companies, are in the running. Essentially, open systems is an attempt to persuade hardware and software vendors that everybody's - not least the customer's - interests would be best served by an industry in which computers from different manufacturers could easily be connected together and software written for one design of computer would run on any other.

Underlying the Europeans' enthusiasm for open systems was a belief that it would "level the playing field" giving them a fairer chance to compete against the big US companies.

ICL was among the European participants. Robb Wilnot says: "There was a feeling that if you made the running in a new market, you could win it. But it has proved to be more of a marathon. US and Japanese manufacturers have kept in."

The result is that small and medium-sized computers are already commodity items, based on standard semiconductor chips and running standard operating software. Soon they will be simply components to be mixed and matched to meet customers' needs. This trend is being accentuated by developments in semiconductor technology. The semiconductor manufacturers Intel and Motorola, makers of the most popular microprocessors used today, have become to all intents and purposes computer designers to the world. Their most powerful chips are complete computers engraved on fragments of silicon.

Further pressure on margins in Europe will result from the steady harmonisation of pricing policies as international customers refuse to pay artificially inflated European prices. Some customers are already buying their systems in the US and importing them more cheaply than they can buy in Europe. IBM has substantially brought its US and European prices into line. Others will have to follow suit, putting further pressure on margins for European manufacturers and their overseas competitors.

Making industry standard systems has become an unattractive proposition except for those companies which can meet the demands of commodity manufacturing - low production costs, volume sales and effective distribution channels. The rule, therefore, has become to manufacture where it is still possible to add value - examples include mainframe computers with complex hardware and software requirements and special purpose microcomputers - and buy in standard systems where it makes commercial sense.

How should Europe's leading computer manufacturers adapt to these changed and changing circumstances? In the past, they took the role of "national champions," mistakenly modelling themselves on their larger US competitors, while failing to understand that without the benefits of a large and vigorous home market to stimulate and sustain their growth, they were doomed to become an ersatz IBM like ICL or a DEC writ small like Norsk Data.

In consequence, they are caught in an electronic no man's land: too large and inflexible to imitate the thousands of new computer companies creating new niche markets, too small to compete effectively with the global

| Company | Year | World computer revenues | Home-country proportion |
|-------------------------|------|-------------------------|-------------------------|
| US leaders | | | |
| IBM | 1988 | \$59.6 bn | 42.0% |
| DEC | 1988 | \$11.5 bn | 50.0% |
| Unisys | 1988 | \$9.9 bn | 54.0% |
| European leaders | | | |
| Siemens | 1988 | DM7.0 bn | 50.0% |
| Bull SA | 1988 | FF119.4 bn | 63.0% |
| Bull SA-HN | 1988 | FF31.5 bn | 39.0% |
| ICL | 1988 | £1.36 bn | 65.0% |
| Olivetti | 1986 | L8,407.0 bn | 37.5% |
| Norsk Data | 1988 | NK2.85 bn | 50.0% |
| Nokia Data | 1988 | FM4.9 bn | 64.0% |
| Nixdorf | 1988 | DM5.3 bn | 52.4% |

Computer sales at home and abroad

players from the US and now Japan that have a stranglehold on the big systems marketplace.

What sort of computer companies should they become? Most say their aim is to become a "systems integrator," a specialist company which combines the best available hardware and software to tailor a system to a customer's exact requirements.

It is an attractive concept combining the prospect of dominating a specific business area with the opportunity of adding value to low-cost commodity hardware.

In practice, it demands sound finances, high technical and managerial skills and a profound knowledge of a customer's business.

A number of European players are already showing promise in specific areas. ICL, for example, leads in the UK in retail systems and local authority systems. Nixdorf is strong in the international branch banking business. Olivetti has established itself in building society counter automation and savings banks, while Norsk Data has a good record in the newspaper business.

Mr Regis McKenna, the US-based consultant and entrepreneur, says that systems integration and the dominance of niche markets makes sense these days for European manufacturers - strategies aimed at gaining market share, which were more suited to the computer market of a decade ago.

He says that large computer suppliers will find it increasingly difficult to be all things to all peoples. "Until large companies find a way to serve diversified, small market niches economically and efficiently, small companies will continue to flourish and gain access to the growth markets of the future."

Against such a background, the rationale for a series of new and innovative links between Europe's major players' is clear and unequivocal.

These links could take a diversity of forms - joint ventures, marketing agreements, mergers or acquisitions. The intense activity now shaking up the European electronics sector is perhaps the model.

The need to share the costs of research and development is already recognised in a number of development initiatives including European Community programmes like Esprit and Race and joint initiatives like the artificial intelligence laboratory established by Siemens, ICL and Bull.

The need to gain access to each others' geographic markets could be supported through bilateral marketing agreements. ICL, for example, has a weak presence in West Germany, while Siemens is making renewed efforts to establish its computing activities in the UK - boosted recently by the Home Office decision to award it the contract for the new Police National Computer.

Mergers or acquisitions between the big players are less likely. Apart from the technical and managerial problems of merging corporate cultures across national boundaries, the European players are well prepared to discourage would-be purchasers.

ICL, for example, owned by STC (in which Northern Telecom of Canada also has a stake) has the complication of technical agreements with Fujitsu of Japan. Norsk Data, perhaps the most vulnerable, has a two-tier share structure which would rule out all but the friendliest of approaches.

More obvious targets for acquisition or partnership are the independent computing services companies and the consultancy arms of the big accounting firms. If Europe's computer makers are successfully to make the transition from manufacturer to systems integrator, they will need to boost their applications software skills well beyond what they could hope to achieve through organic growth.

Bad days for Texas

■ The fall of Jim Wright, the Speaker of the House of Representatives, is a terrible blow for Texas and the nation.

and the clear indication is that he will resign as soon as terms can be agreed - he will be the first Speaker to have resigned in mid-session of Congress in history. His departure would also remove the most powerful advocate for Texas in Congress, a man able to steer funds, contracts and other largesse toward the Lone Star State in a manner that even Lyndon Johnson would have envied.

Perhaps that accounts for the extraordinary unity of the Texas Democratic delegation behind Wright. It began with Jack Brooks, a pugacious cigar-chomping 78-year-old, who tried to intimidate the House Ethics Committee earlier this year as its inquiry into Wright's financial dealings gathered pace; and it ended this week with every available Texas Congressman telling the TV cameras that Wright intended to fight on, while - behind the scenes - a deal for his graceful exit (and his pension rights) could be agreed. They fought as if the Alamo was at stake.

Those who have known Wright during his 35 years in Congress insist that his long friendship with George Mallick, a Fort Worth real estate developer and local oil man, was harmless; they portray him as a victim of partisan Republican politics. Yet the most revealing insight into the affair came with the week's performance by the Speaker's newly-hired attorney, Stephan Susman of Houston, Texas.

Susman told a disbelieving committee that everyone has friends like George Mallick. Everyone does oil deals in Texas, he added, especially lawyers like himself. As for the House rules, well, Wright

may have come close to the line, but he never crossed it. In Washington, these days, as Wright is about to discover, this will not do.

Fully exposed

■ Soviet parliamentary democracy, which took its first faltering steps yesterday, is ahead of the British version in one respect. The live television coverage was compulsive viewing precisely because it did not confine itself to the head and shoulders of the person speaking, as the House of Commons proposals. The cameras roamed around the hall, focusing for instance on the intense concentration of the Foreign Minister, Edward Shevardnadze, when Mikhail Gorbachev was speaking about his trouble-shooting mission to Tbilisi after the massacre last month. Nor did they spare the visible irritation of the chairman, Vitaly Vorotnikov (former Premier of the Russian Federation), when Gorbachev intervened to stop him cutting short debate on Gorbachev's nomination for President. MPs should have a look.

Korean in Paris

■ After four months of uncertainty, the vacant post of musical director of the new Paris-Bastille opera house has at last been filled, with the appointment of Myung-whun Chung, a 36-year-old Korean conductor.

The appointment is the occasion for serious reflection when Daniel Barenboim was fired in January, in a row over the scale of his remuneration and the elitism of his programming. The international confraternity of front-rank musical artists closed ranks in solidarity, and it looked as though it might be very difficult to find any successor of a stature

OBSERVER

"I hope this cartoon is libellous."



weeks. The opera season proper is supposed to start on January 1, but there is as yet no word of the programme or who will perform it.

Even the start-up "What is the difference between the Opera Bastille and the Titanic?" "At least the Titanic had an orchestra."

Foggitt's lore

■ The hot May weather is reviving memories for Bill Foggitt, the Thirsk weatherman, who remembers suffering from jaundice as an eight-year-old during a May heatwave in 1922.

On that occasion, he said, London temperatures reached 90 deg F, though the thermometer only got up to 76 deg F in Thirsk. "The third of May 1966 was a much better day when temperatures reached 80 deg F," said Foggitt.

His conviction that the summer of 1989 could mirror that of 1970 was reinforced this week when Thirsk was hit by a plague of ladybirds. "The last time that happened was 1976, although later in the year," he said. Most of the ladybirds have seven spots on their wing casings, but some have just two spots. He is still puzzling over the reasons for this genetic distinction.

Thirsk appears to be swarming with everything at present. Yesterday it was large black flies, which the locals call thunderbugs because they heard thunder.

Bees have been swarming too, prompting Foggitt to recall a piece of farmers' lore: "Swarm of bees in May is worth a lot of hay; swarm of bees in June is worth a silver spoon; swarm of bees in July isn't worth a fly."

"What does this all mean?" "I don't really know," says Foggitt.

Definition

■ Confidence that exquisite feeling of complete assurance before you fall off a ladder.

CASHFLOW

Hidden deep within your company's existing assets lies an untapped source of working capital. Reach it, and you will release much needed finance, without compromising your equity, or your independence.

H&H Factors will forward to you up to 80% of the value of your sales invoices upon receipt. The balance, less modest, agreed charges will follow upon settlement by your clients.

Thus, you can increase turnover through a source of finance which is directly linked to sales.

We take care that no aspect of our factoring service will affect the valuable relationships you have with your clients.

H&H Factors are responsive, and flexible. Small to medium sized business finance is our speciality - and our service is both expert and constructive. That's why, over 25 years, we have become a major force in factoring, whilst remaining completely independent of any high street bank.

We offer a range of financing services, one of which will suit you precisely. For more information, a brochure, or a meeting without obligation, contact Paul Roots on 01-681 2641.

H&H FACTORS LTD
HELPING YOU TO HELP YOURSELF

Randolph House, 46-48 Wellesley Road, Craydon CR9 3PS
Regional Offices in Stockport, Bristol, Birmingham, Glasgow

POLITICS TODAY

The Prudential Labour Party

By Joe Rogaly

There are only two interesting party-political questions in British politics right now. The first is: Can Labour be trusted? The question arises in many minds because there is a lurking doubt about Mrs Margaret Thatcher's ability to win a fourth Conservative victory in a row. That is in large part due to the prevalence of the second question, which is: "Are the Tories making a complete mess of the economy?" If they are, the Prime Minister may come to regret that she did not call it a day and resign on the tenth anniversary of her arrival in office.

The Government is no longer unquestionably competent

election has been 5 per cent. The largest swing to Labour has been 3 per cent. To become the biggest party in the House of Commons after the next general election Labour needs a swing of 8 per cent. To win overall control it needs 10 per cent and more. From Mr. Kinnoch's point of view the Tories' conclusion is formidable: "Labour needs to do twice as well as it has ever done in the last 45 years to stand a chance of forming a coalition with the bits and bobs of the House of Commons, and almost three times as well as it has ever done to govern."

are not visibly reaping much benefit. In part because Mr Kinnoch is moving Labour towards the centre, possibly crossing the Democrats as he does so. At the same time the Government has lost some of its shine. It is no longer uniformly confident, still less unquestionably competent. Its purchase of the 1987 election by allowing the build-up of a credit-driven boom is now being paid for in the form of an economic cycle that may turn out to be impossible to synchronise with the electoral cycle. We may be back to stop-go once again, with the stop hitting the fortunes of the Conservative Party in the pre-1992 polls.

Yet even if all this is granted, it is insufficient. I still would not believe that Mr Kinnoch can complete his mission impossible. To do that he needs to win the trust of a great many floating voters. Labour is aware of this, as can be seen from Wednesday night's party-political broadcast, in which the Labour leader's mostly male colleagues were all dressed like the man from the Prudential. Everyone speaks in tones of the sweetest reason. The leader himself (using only twice as many words as necessary rather than his customary thrice) told us that, yes, Labour had changed its policies, but that, no, that did not mean that it was untrustworthy. "I think that people generally understand that it's not a sign of weakness for politicians, democratic representatives, to change," he said.



It is doubtful that Labour thinks of it that way. Mr Hattersley had to come up with something to meet the consistent demand by members of his party to do something about the House of Lords. His committee rejected outright abolition, and shied away from reforms that involved appointing either the great and the good or ex-MPs or others to a socialist senate. The only option left was an elected body. The next step was to invent something for it to do. Some one came up with the bright idea that it could be given the strictly limited function of revising legislation sent up by the Commons, as the Lords does now - plus the potentially very significant power to delay bills affecting certain "fundamental rights" for the life of a parliament, so that there would have to be a fresh election before such rights could be reduced or withdrawn.

to the Speaker of the House of Commons to certify whether a bill was protected by the fundamental rights clauses or not. This sounds like pretty small beer. But wait. Say Labour actually wins an election and brings in its elected senate. It then loses an election and the Tories return. They could establish the right not to belong to a closed shop as "fundamental". The political value of such a mechanism to Mr Neil Kinnoch's present Labour Party should be that it might answer those who fear that Labour in power would be as authoritarian as its union-dominated predecessors. Here we are, it could say, fortifying rights, and making it extremely difficult to repeal them. This would be an advance, even though repeal would still be possible if a future government was determined enough and popular enough to be elected twice in a row. (Nothing is impossible under Britain's unwritten constitution.)

It is doubtful that Labour thinks of it that way. Mr Hattersley had to come up with something to meet the consistent demand by members of his party to do something about the House of Lords. His committee rejected outright abolition, and shied away from reforms that involved appointing either the great and the good or ex-MPs or others to a socialist senate. The only option left was an elected body. The next step was to invent something for it to do. Some one came up with the bright idea that it could be given the strictly limited function of revising legislation sent up by the Commons, as the Lords does now - plus the potentially very significant power to delay bills affecting certain "fundamental rights" for the life of a parliament, so that there would have to be a fresh election before such rights could be reduced or withdrawn.

LOMBARD

Of Marx and market dogma

By John Plender

THERE IS nothing like a West German perspective to puncture the more complacent assumptions of Anglo-Saxon economic liberalism. Back in the recession of the early 1980s, when Ronald Reagan was preaching the virtues of unfettered market forces, German car workers cut his rhetoric down to size by sending food parcels to Detroit. Now, as the boom peaks, we have a verdict on the British penchant for financial liberalisation which is comparably waspish in its innocence. While sterling wobbles and Mrs Thatcher fulminates against Marxist dogma in the European Community, Dr Karsten Schmidt, of the British Chamber of Commerce in Germany, has been writing to a British newspaper with a helpful diagnosis. Could it be, he asks, that Britain's problem with wage inflation is exacerbated by pressure on household budgets from increased mortgage rates?

LETTERS

'People should be able to see MPs at work'

From Mr Anthony Nelson MP. Sir, For someone who professes to be a public policy consultant, Mr Miller (Letters, May 24) displays a marked ignorance of the report from the select committee on televising the proceedings of the House of Commons, and the way in which MPs conduct themselves.

If the House agrees to an experiment starting with the Queen's Speech in November, I and other proponents believe it will enhance significantly not only the influence of the legislature over the executive, but also public understanding and respect for parliament itself. Second, to assert - before the experiment has even taken place - that it will make boring and misrepresentative television, is not only presumptuous but also fails to appreciate the popularity and scope of parliamentary television broadcasts in most other democratic countries.

will not be everyone's cup of tea. There may be teething troubles with the edited use of material or distribution of the signal. But that is why an experiment has been proposed. The select committee has drawn up fairly restrictive rules of coverage and a structure of House control which should allay the understandable apprehensions of some MPs.

parliament does and says, have to rely on the vicarious reporting of the House's proceedings? People should be able to see directly MPs at work on their behalf and form their own judgment on the issues and the advocates.

EC integration seen as enemy

From Mrs Nandita Sen. Sir, Joe Rogaly ("Politics Today," May 19) completely misses the point of Mrs Thatcher's objection to a quickened pace of political integration within the European Community.

city, and the continental model, is a wide one - as Mr Rogaly would probably be among the first to affirm. Thatcherism and the continental model cannot co-exist within a framework of strengthened EC political integration.

Strengthening EC controls

From Mr Richard Corbett. Sir, It is incorrect for A.H. Hermann ("Trying to keep the EC together," May 17) to state that the Commission of the European Communities is subject to "no democratic control."

There is, though, a case for strengthening democratic scrutiny over the European Commission - notably for democratising its method of appointment.

Private finance for public infrastructure carries different risks

From Sir Christopher Easter. Sir, Sir William Ryrie's article ("The healthy discipline of private finance," May 24) gives even more food for thought on the subject of private finance for public infrastructure.

puts forward proposals for a road, carries them through the various complicated processes of consultation and public inquiry, and then puts them out to tender.

costs. This is why the rate of return should be higher and why the benefits to the community occur sooner.

out which the private sector is unlikely to put itself forward as a source of finance.



The go-between

Over 190 flights a week. Air UK flies between Europe and Britain more than 190 times a week. More importantly, our flights are to regional destinations so, if you have business interests outside London, you can avoid the inconvenience of having to change planes (and terminals) at Britain's busiest airport.

Table with flight routes and frequencies: Air UK flies from Europe to Aberdeen, Edinburgh, Glasgow, Guernsey, Humberstone, Jersey, Leeds/Bradford, London Stansted, Newcastle, Norwich, Teesside. From Amsterdam 123 flights a week. Bergen 5 flights a week. Brussels 16 flights a week. Paris 34 flights a week. Stavanger 12 flights a week. Zurich 1 flight a week.



01-629 6501
West End, City
& East Anglia

NELSON BAKEWELL
CHARTERED SURVEYORS

FINANCIAL TIMES

Friday May 26 1989

TRY

CONSTRUCTION GROUP
Built on Firm Foundations
Uxbridge (0895 51222)

Leading from behind the scenes

George Bush arrives in Europe amid criticism writes Peter Riddell

President George Bush is to leave Washington this morning for a seven-day trip to four European countries. He will face sharp divisions among his hosts over nuclear defence policy and leave a wave of criticism about his alleged ineffectiveness.



President Bush: celebrations overshadowed

This, his first visit to Europe as President, was to be a warm celebration of the 40th anniversary of Nato, at a summit of heads of government in Brussels, and an opportunity to set out his views on its future when he visits Rome, Bonn and London.

But the celebrations will be overshadowed by the unresolved dispute over when, and under what conditions, there should be negotiations over short-range nuclear missiles in Europe.

A more fundamental problem, however, is Mr Bush's approach. By instinct cautious, he has appeared to be left behind by the pace of change in the communist world and by the series of closely timed and well-presented Soviet arms initiatives.

He has reacted, rather than led. There was a revealing moment last Sunday during his news conference in Boston. Alluding to the views of Mrs Margaret Thatcher, the UK Prime Minister, and Chancellor Helmut Kohl of West Germany on the short-range missile dispute, he noted: "There are strong-willed people from strong countries, and they each have an opinion. Mr role has been to try, behind the scenes, to bring us to working this problem out."

mediators. (Among the interesting features of the visit will be whether the evident British unease about recent US diplomacy is reflected in a less close relationship between Mrs Thatcher and Mr Bush than she enjoyed with Mr Reagan.)

Within the US, Mr Bush has been under fire from both liberals and conservatives for being too passive and for lacking imagination. At one level, Democrats have complained that Mr Bush's series of foreign policy speeches has been flat and lost him ground in the public relations battle with President Mikhail Gorbachev.

On this view, Mr Bush should be bolder in his arms initiatives to win over international opinion. There has also been criticism of a negative and carpeting US response to Soviet proposals.

The complaint has been increasingly heard in the last week that Mr Bush is in danger of missing a historic opportunity to change East-West

relations. The New York Times yesterday criticised the "vacillancy and timidity" of the president's approach, concluding that, "in present circumstances, seeing different sides to every argument has become stifling. The very moderation of Mr Bush and his key advisers leads to blind them to the vast changes unfolding around the world, and to the power of language and bold goals."

The conservative criticism is from a different angle. There is general support from this group for the president's uncertainty and doubts about whether Mr Gorbachev will succeed in transforming Soviet society and defence policy, as well as support for the consequent US unwillingness to make far-reaching reductions in western military capacity on the basis merely of the position and prospects of one man.

However, conservatives argue that Mr Bush is not making enough of the current turmoil in the communist bloc.

The line here is that he should be proclaiming loudly that the west has won the post-war ideological battle; he should be speaking up more for western values of freedom and democracy, while applying pressure for further changes. In particular, there has been frustration on the right with Mr Bush's attitude to the current protests in China - his reluctance either to criticise the present leaders, and thus risk undermining Sino-US relations, or to identify more explicitly with the demonstrators.

The White House can fairly argue that these points are in Mr Bush's speeches: on Wednesday he talked of "the final chapter in the communist experiment", and his approach to Poland and Hungary, which he will visit in July, based on offering help specifically linked to economic restructuring and moves towards political pluralism.

Moreover, Mr Brent Scowcroft, Mr Bush's National Security Adviser, conceded that if there were a change in Mr Bush's tone on Wednesday, when he welcomed Soviet conventional force proposals, it was because the president felt he appeared too negative before, so he's trying to appear more positive now.

This change of tone, with the prospect of progress on the conventional force talks in Vienna, might help Mr Bush during the European tour. However the short-range missile issue is dead, with the Brussels summit, the underlying question will remain whether, and how, Mr Bush can take a lead in such a rapidly changing international scene.

Dutch aim for 70% cut in pollution during next 20 years

By Laura Raun
In The Hague

THE NETHERLANDS yesterday unveiled details of a long-term environmental plan which it described as the most ambitious ever proposed by a government. It is intended to cut all forms of pollution by at least 70 per cent by the year 2010.

Mr Ed Nijpels, environment minister of the caretaker government, predicted that other countries, including West Germany which has joined the Netherlands at the forefront of the "green" camp in the European Community, would use the Dutch plan as a model.

A row over how to finance the project brought down the ruling Christian Democratic-Liberal coalition on May 2, and will not be resolved until after the general election in September.

However, the project's aims have strong support from all political parties, including the Labour opposition, so any government that emerges from the polls seems likely to retain at least a broad commitment to the goals set out yesterday.

Under the plan, the total cost of environmental clean up efforts sustained by government, producers and consumers would nearly double to $\text{Fl } 15bn$ ($\text{\$5.6bn}$) in 1994 from $\text{Fl } 8bn$ a year now. By 2010, environmental costs are forecast to reach 3.5 per cent of gross national product against 1.5 per cent now.

About 80 per cent of the plan's costs will be borne by the polluter - industry, farmers or consumers. Industry is expected to pass to consumers 60 to 70 per cent of its added costs. By 1994 each household is expected to be paying $\text{Fl } 30$ a month towards saving the environment - 50 per cent above current levels.

Straight government subsidies would be kept to a minimum, reflecting the "polluter pays" principle, but they would still rise to $\text{Fl } 360m$ by 1994 from $\text{Fl } 100m$ now.

The plan includes several hundred measures designed to cut pollution in soil, air and water by 70-90 per cent over the next 20 years. The measures would cut acid-rain-causing sulphur, but they would still rise to $\text{Fl } 360m$ by 1994 from $\text{Fl } 100m$ now.

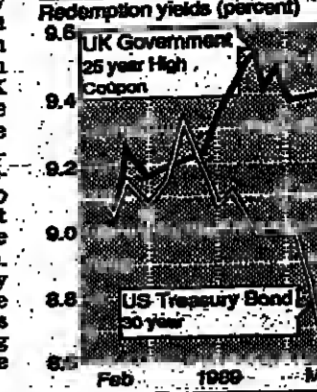
Mr Nijpels stressed that the plan was based on the idea of "sustainable development," the notion that economic growth must not jeopardise future generations' ability to provide for their own needs.

He said that, by some indicators, the Netherlands was the most polluted country in Europe because of its high density of population, cars and industry.

The Dutch feel acutely vulnerable, because of their geographic location in air and water pollution from West Germany and Britain. Their country is also the most intensively-farmed in Europe.

The dollar key to base rates

STERLING'S modest recovery yesterday had more to do with the dollar's biggest setback in a couple of months than with any perception that the UK authorities had regained the initiative.



The one per cent rise in base rates was the bare minimum, and in terms of monetary policy is not enough to correct for the near 5 per cent devaluation of the pound since the previous base rate rise. However, it was a politically astute move, since it might be enough to halt sterling's decline without precipitating an immediate rise in mortgage rates.

The dollar's bull run could not have come at a worse time for the UK economy, since the devaluation of the pound has added rising import prices to the growing domestic inflationary pressures. The UK authorities' firm exchange rate policy can be seen as a pretence; and whereas last year's demand-pull inflation could be tackled by deflating demand, the present cost-push inflationary pressures are much more stubborn. The question now is not whether UK inflation can be pushed below 4 per cent by mid-1990, but what can be done to prevent it moving closer to 10 per cent.

The obvious solution would be for the UK to move into recession, but neither the UK Government nor the equity market is thinking along these lines. The key in the short-term is the dollar; and the combination of further concerted intervention and an overdue rise in official interest rates in West Germany and Japan may just be sufficient to stop its rise. If not, the UK must brace itself for further interest rate increases if the Government's anti-inflation policy is to retain any vestiges of credibility.

Life insurance

Judging by yesterday's proposals for the Securities and Investments Board, the life assurance industry has won a battle. But the victory could be Pyrrhic, for mutual life offices in particular. By opting for a relatively mild regime of commission disclosure, the SIB is refusing to employ fully the weapon of publicity which might have halted the commissions war which broke out on May 1. One life insurer after another - Scottish Amicable, General Accident, Norwich Union - has begun dispensing sharply increased commissions to independent intermediaries. The fight for distribution channels, symbolised by last year's

point in the future. There is good reason to suppose that foreign TV companies would like a toehold in the market, and would value the shares much more highly than UK institutions. However, it is not clear what they might be prepared to pay, nor how much stake-building the IBA will allow. The best that can be said for Thames is that it is cheap relative to Central or LWT, and that yesterday's news of a 15 per cent production improvement shows its attractions as an efficient nucleus of programmes.

Guinness Mahon

The Bank of England must be mighty glad to have found a wealthy Japanese bank happy to brave the arrival of Lord Kishin and Mr Robert Maxwell, and take on Guinness Mahon. Not that there is anything particularly wrong with the bank; it is the argumentative shareholders who have generally been the problem. But given that the UK merchant bank sector has been far and away the worst stock market performer this year, a historic exit multiple of 18 times earnings seems a pretty fancy price for a bank which is very much in the second division. The only unusual minority shareholders can have its hidden reserves. Its advisers lament that it is commercially sensitive information is patent nonsense.

Thames TV

Thames TV made lots more money last year than anyone expected, and the share price duly went up. But if the response was sensible at all, it was not for the obvious reasons. Good performance last year may mean higher forecasts this year, and next, but as the p/e ratio is useless in valuing earnings which could largely disappear when the franchise expires, the implications for the shares are limited. Indeed, on p/e grounds the price is clearly too high - the multiple for 1991 is the same as the market, and that assumes that Thames' more than compensated for its new higher levy.

An asset value approach, while preferable in theory, gives no clearer idea of the value of TV contractors. Thames' programmes could be worth anything between £12 and £80m, and the strike stake worth anything at all; but even the best guesses struggle to match the present share price. The best justification for the great re-rating of the sector is possible stake-building at some

Magnet

The improved offer to Magnet's convertible holders amounts to capitulation on a point of principle. Normal practice in a UK bid would be to buy such stock for cash, but Magnet originally proposed paying for it with unquoted junk bonds. The extra sums for Magnet are minimal; the new cash alternative has been underwritten, and nearly 40 per cent of the convertible holders had accepted the earlier terms in any case. But the implication is that the UK institutions have succeeded in beating back another part of US leverage culture. It is now in nobody's interest to stop the deal going ahead. Indeed, given Wednesday's extra point on base rates, one has to respect the pluck not only of Magnet's directors, but of their backers. The MFI buy-out team has already borne witness to the Lawson effect on consumer spending. If the Magnet venture makes it through the early stages, it will deserve its success thereafter.

Britain expels four Czech diplomats

By Robert Mauthner, Diplomatic Correspondent, in London

BRITAIN yesterday ordered the expulsion of four members of the Czechoslovak Embassy in London but said that the action was not related to the expulsion last week of 11 Soviet diplomats and journalists.

The official explanation was the same given in the case of the Soviet personnel: that the Czech officials had been guilty of "activities incompatible with their status."

The British decision puts a question mark over the planned official visit of Sir Geoffrey Howe, the Foreign Secretary, to Czechoslovakia in July.

The Foreign Office said it did not know whether the visit would now go ahead. In Moscow, meanwhile, the Soviet authorities published detailed charges against the three British journalists expelled in the tit-for-tat diplomatic battle last weekend.

involved with the British intelligence services. The most serious accusations were levelled at Mr Angus Roxburgh, the Sunday Times correspondent in the Czech Republic who was alleged to have tried to enlist a Soviet citizen to obtain information on unspecified government installations and to have violated foreigners' travel restrictions.

Mr Roxburgh said: "This is a blatant attempt by the KGB to justify a clear case of tit-for-tat retaliation - a fact demonstrated by the Foreign Ministry's offer to reconsider our cases, something they would hardly do if they really had evidence against us."

In London, Mr Jan Fidler, the Czechoslovak Ambassador to Britain, was summoned to the Foreign Office and told by Sir John Fretwell, Political Director and Deputy Under-Secretary, of the Government's decision to expel four of his diplomats.

The Ambassador was reminded that he had been warned in September that Britain would not tolerate "such activities" by his staff. The Foreign Office said "We very much regretted that the Czechoslovak authorities had disregarded this warning. We were nevertheless ready to put this incident behind us in the hope that there would be no repetition."

Mr Fidler was also informed that the British Government continued to attach great importance to improving relations with Czechoslovakia.

One area of recent cooperation involved a visit by Czechoslovak experts to Britain to help in investigations into the blowing up of the Pan Am airliner which crashed in Lockerbie in Scotland in December.

British experts said they suspected that the Czech-made plastic explosive Semtex had been used to blow up the aircraft.

embassy staff given 14 days to leave the country were named as Mr Jan Pavlicek, Third Secretary and Press Attache, Dr Helena Kreplakova, Second Secretary, Mr Jan Sarycky, Third Secretary, and Mr Rudolf Kasparovsky, Technical Adviser.

There was some speculation that the expulsions were linked to the defection to Britain earlier this year of Mr Vlastimil Loidka, First Secretary at the Czechoslovak Embassy.

Britain's relations with Czechoslovakia have been adversely affected by a series of diplomatic incidents over the past few years.

The last of these was in September 1988, when Britain expelled three members of the London embassy.

An antiquies dealer was jailed in London for 10 years in March this year, after being accused of spying for Czechoslovakia on British companies involved in the US "Star Wars" space defence project.

Brussels wins fight on Japanese copiers

By William Dawkins in Brussels

THE European Commission has won its controversial fight for a new rule of origin on photocopying, which will extend anti-dumping duties to US-made copiers exported to the EC by Ricoh of Japan.

The Brussels authorities are now preparing a fresh inquiry into whether Seiko Epson, the Japanese electronics group, is avoiding duties of 25.7 per cent on its dumped copiers exported to the Community.

They suspect it of channeling sales to the EC through a basic US assembly plant fed with dumped parts, the same technique used by Ricoh.

to add to trade friction with the US and Japan. Ricoh's Californian exports will automatically be charged 20 per cent duties - the same as applied to Ricoh's direct shipments from Japan - after the decision is released in the EC's official journal, soon to be published.

The new origin rule on copiers defines the US-built machines as Japanese, not American, on the grounds that assembly of basic parts does not confer local origin.

The Commission opened a procedure in February that turns its ruling into law if a simple majority of EC Governments fails to block it within three months.

The deadline has just

expired, marked by a written protest from Britain and West Germany, supported by Ireland, Denmark and the Netherlands. However, that is just short of the number of governments needed to block the plan.

A Commission customs expert will shortly visit Seiko Epson's plant in Portland, Oregon, to examine whether its local production can be counted as American under EC rules of origin.

The EC has no specific rules for the origin of computer printers, unlike the existing detailed provisions for semi-conductors and the ones about to come into force for photocopyers.

Computer printers are instead covered by a 1988 general regulation, which defines a product's origin as where it underwent the last substantial operation before completion.

Mr Edward Huggins, communications manager for Seiko Epson, yesterday denied that the US factory was being used to get round EC duties. While the Portland factory exports to Europe, the EC was mainly supplied from the two local plants, in Telford, UK and Boumeil sur Marne in France. "If anything, I would expect the local content of the US plant to be higher than the European ones because it has been established longer," he said.

Central banks push dollar lower in active trading

NEWS that the growth of real US first quarter gross national product had been revised downwards to 4.3 per cent from 5.5 per cent previously, in what New York currency dealers called a textbook move, the US

Federal Reserve, the central bank of Canada and a clutch of European central banks took the opportunity of the dollar's vulnerability after the GNP release to force it below DM2.00.

strength was a Swiss decision to introduce a flexible lombard rate. This is expected to result in rising Swiss franc money market rates and the effect of strengthening the hitherto weak Swiss franc.

The Bundesbank was again absent from intervention but

this could have reflected the closure of financial markets in West Germany for a holiday.

The GNP figures sent a mixed message to US financial markets. The 10-year bond market fell around 1/2 point, taking the yield on the benchmark long bond up to 8.64 per cent.

WORLD WEATHER

| Area | Temp | Wind | Cloud | Sea | Temp | Wind | Cloud | Sea |
|---------------|------|------|-------|-----|------|------|-------|-----|
| Agona | 18 | W 10 | 2 | C | 17 | W 10 | 2 | C |
| Alger | 18 | W 10 | 2 | C | 17 | W 10 | 2 | C |
| Amsterd | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Antw | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Berlin | 14 | W 10 | 2 | C | 13 | W 10 | 2 | C |
| Birm | 14 | W 10 | 2 | C | 13 | W 10 | 2 | C |
| Bombay | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Buenos | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Calcutta | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Canton | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Cebu | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Hankow | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Hong Kong | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Kobe | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| London | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Lyons | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Madrid | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Manila | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Medan | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Osaka | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Perth | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Port of Spain | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Reykjavik | 15 | W 10 | 2 | C | 14 | W 10 | 2 | C |
| Rangoon | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Singapore | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Tokyo | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Tybee | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |
| Yokohama | 25 | W 10 | 2 | C | 24 | W 10 | 2 | C |

Hard-liners regain control in China

Continued from Page 1

cutting short a visit to the US. He had been expected to lead a move to overturn the martial law decree.

As the party's central committee continued to argue behind closed doors, rumours that Zhao had been sacked were denied by the Foreign Ministry which said there had been no changes to the country's leadership. However, Zhao is widely believed to have lost out in the struggle amid reports that Deng had labelled him a "traitor."

Li was understood to have

moved his family, and that of President Yang Shangkun, into the heavily guarded Zhongnanhai party stronghold in Peking, in apparent anticipation of trouble. Nearly all China's prominent leaders and army commanders have backed the Prime Minister. Three army departments published a letter yesterday in the Peoples' Daily, the official party newspaper, demanding that officers and soldiers "take a clear cut stand in fighting against the plot of a very few people."

There were concerns of possible violent confrontations as

troops were told in the published letter to "fear neither hardship nor tiredness, give all your efforts to win a great victory." In what sounded like a battle cry, the letter concluded: "The party will never forget you, the republic will never forget its history, will record your merit forever."

Chinese intellectuals were concerned that the conservatives were reasserting control and preparing to use force to end the five-week old student campaign. Liberal intellectuals said they expected to be arrested shortly.



YOUR POINT OF VIEW IS THE ONLY WAY FOR US TO SEE THINGS.

Every industry has its own particular way of looking at its market. It has to know the needs and problems to compete successfully with rivals. We appreciate this and as an important issuing bank we have made it our business to understand yours. Because the better we know your perspective the better our chances of helping you with vital financial advice and loans necessary for growth. Norddeutsche Landesbank is one of the 10 largest banks in West Germany and one of the top hundred in the world. It is a public law credit institution owned by the Federal State of Lower Saxony and the Lower Saxon Savings Banks. These owners guarantee all liabilities of the bank on a joint and several basis. Norddeutsche Landesbank is a world-wide bank participating fully in all sectors of the domestic and international banking field. Our total group assets in 1988 came to 106.2 billion DM. With our branch in London and the subsidiary in Luxembourg we have two operating bases that enable us to look after business interests right on the spot.

AG/NDL
George Street
D-2000 Hamburg 1
Phone: 51105-0
Telex: 9145-0

NORD/LB
Londres Branch
25, Abchurch Lane
London EC4N 3DF
Phone: 01-46001721
Telex: 8481

NORD/LB
Luxembourg S.A.
26, Route d'Arden
L-1141 Luxembourg
Phone: 45221-1
Telex: 2481

NORD/LB
NORDDEUTSCHE LANDESBANK
GEOZENTRALE

TRY

SHEERFRAME
Window & Door Systems
for the World Market
L.B. Plastics Limited
Tel: 0773 852311

COMPANIES & MARKETS

Friday May 26 1989

TAYLOR WOODROW
TEAMWORK IN PROPERTY WORLDWIDE

INSIDE

Swings and roundabouts



It may have suffered worse falls in its time but for sheer volatility, recent days on the Hong Kong stock market have set a record. The exchange has seen a 12.49 per cent slide over four trading days this week. The Hang Seng index, however, seesawed several hundred points in either direction on turnover of more than HK\$3bn (US\$589m) a day. **Page 52**

The politics of British coal

There is a strong party political dimension to the latest leveraged bid to tilt the London market: Mr David McLaird, chairman of bidding coal group Anglo United, likes to see himself as a representative of entrepreneurial Thatcherite Britain, while Mr Eric Varley, chairman of defender Coalite, is a former Labour minister. David Waller reports. **Page 28**

Broadening horizons

Mr Anders Carlberg, president of Nobel Industries, Sweden's biggest chemical company, is trying to transform the group from the predominantly Scandinavian company that it has been for virtually all its 350 years into a more broadly-based European concern. Peter Marsh reports. **Page 22**

Trouble in mind

The leisurely atmosphere of the Winnipeg Commodity Exchange's trading floor seems a world away from Chicago's teeming, raucous futures pits. But, following the disclosure of the FBI's under-cover investigation into possible trading malpractice in the Windy City, Chicago is more than ever on the Winnipeg trading fraternity's mind. **Page 40**

The losses are also high-rise

The fluctuating relationship between Organization Diego Cieneros of Venezuela and Mountleigh, the UK property group, has taken another twist. ODC now stands to lose around £20m (\$31.4m) on the stake it holds in Mountleigh. Tony Clegg, the British company's chairman (left), has obtained an option to purchase a parcel of 16.66m shares at 180p each. These were issued at 300p a share to ODC, as part of Mountleigh's £150m purchase of Gibraltar Properties, the Spanish department store chain. So, while the Spanish is prepared to pay 30p a share over the market level, ODC could lose 120p a share. **Page 32**

Market Statistics

| | | | |
|----------------------|----|-------------------------|-------|
| Bank lending rates | 48 | London share service | 47-47 |
| Benchmark Govt bonds | 27 | London listed options | 27 |
| Swap rates | 48 | London trade options | 27 |
| FT-A indices | 27 | Money markets | 27 |
| FT-A world indices | 27 | New int. bond issues | 27 |
| FT int. bond service | 26 | World commodity prices | 28 |
| Financial futures | 48 | World stock mt. indices | 28 |
| Foreign exchange | 27 | US dividends announced | 28 |
| London recent issues | 27 | Unit trusts | 43-43 |

Companies in this section

| | | | |
|----------------------|----|----------------------|----|
| AT&T | 22 | Isocochemicals | 32 |
| Addison Consultancy | 22 | Jerald Chemicals | 34 |
| Ajinomoto | 25 | Jardim Morgan | 26 |
| Alleghevy Int | 22 | Kalamazoo | 29 |
| Amerada Hess | 31 | Kubota | 22 |
| Anglo United | 38 | Lead Lease | 22 |
| Ancher (A/I) | 31 | MAI | 22 |
| BDF | 32 | Mid Foods | 22 |
| BSR Int'l | 30 | Mitsubishi Corp. | 22 |
| Beecham Group | 32 | Mitsubishi Electric | 22 |
| Boase Massimi | 32 | Mitsubishi Motors | 22 |
| Bond Corporation Hdg | 32 | Motivation | 22 |
| Britannia Security | 32 | Mountleigh | 22 |
| British Gas | 32 | Mutual Shares Corp'n | 22 |
| C.Hof | 22 | Nash Industries | 22 |
| CLF-VEO | 22 | Nestle | 22 |
| Casio Computer | 22 | New Straits Times | 22 |
| Cauldon Group | 22 | Next | 22 |
| Coallite | 22 | Nobel Industries | 22 |
| Credit Suisse | 24 | Onicom | 22 |
| Oboban Park | 22 | Phillips Group | 22 |
| Eastern Air Lines | 22 | Pioneer Electronic | 22 |
| Enterprise Oil | 22 | Readit Int'l | 22 |
| Eurotunnel | 22 | Roes Consumer Elec | 22 |
| Fed. Volksbeleggings | 24 | Saatchi & Saatchi | 22 |
| Fiat | 22 | Smart (J) & Co | 22 |
| Fuji Electric | 22 | SmithKline Beckman | 22 |
| Fujitsu | 22 | Southmark | 22 |
| GM | 22 | Southern | 22 |
| Gateway | 22 | Thames Television | 22 |
| Harwell | 22 | Toshiba | 22 |
| Harring Son and Daw | 22 | Trusthouse Forte | 22 |
| Hino | 22 | Westbury | 22 |
| Hirsch | 22 | Whitbread | 22 |
| Honda | 22 | Wolverhampton & Dud | 22 |
| Irish Sugar | 22 | Woodington | 22 |
| | | Xerox | 22 |

Chief price changes yesterday

| NEW YORK (D) | |
|-------------------|----------------|
| Bioscience | 58 + 1 |
| Corn Cash | 101 + 1 |
| IM Bondsteel | 11 1/2 + 1/2 |
| Mgmt Science | 11 1/2 + 1/2 |
| Pet | 11 1/2 + 1/2 |
| Unifirst Foods | 35 + 1/4 |
| Yield | 47 + 1/2 |
| Infrastruc Res. | 16 1/4 - 1/4 |
| PAPER (PPP) | |
| Bioscience | 357 + 29 1/2 |
| Ward-Hatch | 350 + 36 1/2 |
| S&P 500 | 1122 + 27 |
| Spit-Bidgnet | 550 + 52 1/2 |
| Gal. Lafayette | 1054 + 120 1/2 |
| Frankfurt closed: | |
| LONDON (Pence) | |
| Bioscience | 579 + 16 |
| Anglo-Saxon | 270 + 25 |
| Amalgamated | 234 + 27 |
| Brit. Airways | 47 + 27 |
| Carter's | 838 + 30 |
| Construc | 652 + 18 |
| Formalinet Int'l | 1024 + 7 |
| Iron Merchant | 428 + 8 |
| Mountleigh | 303 + 50 |
| Shell Int'l | 225 + 9 |
| NIW | 454 + 17 |
| NMC | 790 + 17 |
| Shell Int'l | 482 + 12 |
| Regentrest | 76 + 9 |
| Sanday | 482 + 12 |
| TAIR | 212 + 12 |
| Thomas TV | 64 + 13 |
| US | 886 + 21 |
| Ward White | 248 + 11 |
| Woolston | 446 + 20 |
| Wool & Outley | 421 + 8 |
| Phelia | 1375 + 25 |
| Stena (David S) | 250 - 5 |

Sailing from Yokohama into uncharted waters

David Lascelles and Stefan Wagstyl look at the Japanese takeover of Guinness Mahon

AS THE Japanese banks pursue their seemingly relentless advance into European territory, it had only to be a matter of time before one of them made an acquisition.

Although yesterday's £94.5m (\$148.4m) bid by the Bank of Yokohama for Guinness Mahon does not exactly belong to the top ranks - it involves a regional bank buying a second tier merchant bank - it is illuminating far what it says of Japanese banking strategy. It should also prove instructive in the future for what it reveals of a Japanese institution's ability to manage an entry into hitherto untested and potentially tricky waters.

The acquisition is a bold move for Bank of Yokohama since it involves not just an overseas deal but also the acquisition of a merchant rather than a commercial bank. But it stems from the bank's ambitions to grow overseas and simultaneously build up its expertise in the investment banking area from which Japanese banks are excluded by law in their home markets.

"This is a most important step. It is central to our corporate strategy," said Mr Osamu Nagatsuka, the head of the bank's international operations, in London yesterday.

Like many medium-sized Japanese banks, the Bank of Yokohama has a particularly difficult challenge in facing up to the twin currents of internationalisation and deregulation which are

courting through Japanese banking.

Larger banking groups are, on the whole, best placed to take advantage of them. As a result medium-sized banks are trying various ways of avoiding being crushed - reinforcing regional bases, developing specialised skills, and building overseas operations. They are particularly keen to establish themselves and expand in London - for fear that barriers to entry may come down with the creation of the integrated European market in 1992.

"We believe the European market-place is set for major growth. We want to play a full part in that growth," said Mr Nagatsuka.

In a sense, it is logical that the Bank of Yokohama should be among the first to attempt a foreign acquisition. Founded in 1920 in the port city of Yokohama it has long relied on its customers' foreign trade to develop a strong international business. It is one of the few Japanese regional banks to be well-known overseas.

With ¥10,512bn (\$73.5bn) in assets at the end of last September, it is larger than the smallest of Japanese city banks. Profits have grown rapidly recently with a 26 per cent increase in operating profits to the end of March 1988 to ¥35.6bn and a further rise of about 30 per cent expected in the year just ended.

But the Bank of Yokohama has a particular expertise in going overseas. It also has a peculiar one. Its home base is one



At yesterday's announcement of Yokohama's deal with Guinness Mahon (from left to right): Lord Duno, deputy chairman of the UK merchant bank; Geoffrey Bell, chairman; Osamu Nagatsuka, managing director, international, Bank of Yokohama; and Kazumori Ota, senior deputy manager.

of the most vibrant and wealthy in the Japanese economy. But competition is intense because of Yokohama's proximity to Tokyo, and while it may rank only as a medium-sized bank in Japan, its market capitalisation is \$11.5bn, which makes it bigger than Deutsche Bank, Citicorp or Barclays. "We are a large bank," said Mr Nagatsuka simply.

Through Guinness Mahon, Yokohama hopes to gain an entry to the London corporate finance and investment banking markets, in anticipation of the eventual abolition of the barriers separating investment and commercial banking in Japan.

Mr Kazumori Ota, the senior deputy general manager for international strategy, said his bank was interested in Guinness Mahon's expertise in stockbroking, fund management and specialised areas like property finance.

The acquisition reinforces the Japanese banks' interest in expanding beyond the volume-driven lending and new issue business which has characterised their growth in the past, and moving further into areas where advice and financial expertise matter.

Thus far, they have only invested heavily in this area in the US with the acquisition of a stake by Sumitomo Bank in Goldman Sachs, a Wall Street investment bank, and a similar arrangement between Nomura Securities and Wasserstein-Perella, the corporate finance boutique.

But recently, all the major Japanese banks and securities houses located in London have begun to develop corporate finance departments in order to engage in the mergers and acquisitions business. With its acquisition, Yokohama has vaulted to the forefront of this trend, which many people see as the next major stage in the Japanese financial advance.

For Guinness Mahon, the bid should mark the end of a damaging period of uncertainty, and be an important source of new business if, as expected, more Japanese companies try to buy or expand their way into Europe.

Mr Geoffrey Bell, the chairman, was in ebullient mood yesterday, describing himself as "ecstatic" over the prospects. "We will be the first merchant bank with a real Japanese con-

nection," he said.

The group's new-found stability would enable management to plan properly and attract new talent with solid career prospects, he said.

Yokohama counts among its large Japanese corporate clients Nissan, Mitsubishi, Mitsui, and NEC.

The City of London, however, will be watching closely to see how Yokohama manages its relationship with its new subsidiary. The intention is that Guinness Mahon should have a high level of independence. Yokohama will have only one executive director and two non-executive directors on the merchant bank's 13-man board. Pledges have also been given that the present management will be kept and allowed to run the business as they think best.

But managing merchant bank-

GEC and Siemens to miss deadline

By Terry Dodsworth and Hugo Dixon in London

THE General Electric Company of the UK and Siemens of West Germany have given up hope of reaching agreement on the conditions for renouncing their bid for Plessey within the 48-day period set by the British Government.

The 40-day deadline for agreeing undertakings that would meet objections to the bid posed by the Monopolies and Mergers Commission is due to run out next Wednesday. But with the long weekend caused by the UK Bank Holiday on Monday, officials say they have run out of time to complete the necessary documentation within the target timescale.

Mr Michael Lester, GEC's legal director, claimed last night that the failure to meet the deadline should not cause any great difficulty. "I assume we shall reach some agreement with the authorities that will effectively extend the period," he said.

Negotiations have been held up because of the complexity of the issues and the fact that three Government departments are involved. It emerged yesterday that the discussions are going on not only at the Ministry of Defence and the Office of Fair Trading, but also with the Cabinet Office, which is representing the security services.

The undertakings are designed to ensure that highly sensitive military secrets within Plessey remain under British control even if Siemens takes over some of the company's defence electronics activities. At the same time, the Government is aiming to maintain competition in the industry.

Mr Lester said that the main difficulty lay in the complexity of the legal drafting. "This is a technical legal problem, and there are a lot of technical lawyers involved."

The most likely solution to the deadline expiry will be for the Government to grant GEC and Siemens to continue to be bound by the terms of the 40 days reference pending the negotiation of the agreement.

This means that the Anglo-German consortium will not be able to buy shares in Plessey, in which it currently owns just over 15 per cent, until the undertakings are signed.

Once these conditions are agreed, GEC will also be relieved from an earlier Government order forbidding it to acquire more than 15 per cent of Plessey. The consortium will then have 21 days in which to make an announcement of its bidding intentions for Plessey under the City's takeover code.

The delay in the negotiations will cause further irritation to Plessey, which only this week complained bitterly about the length of time it has already had to suffer under the shadow of a takeover offer.

Recalling that the GEC/Siemens consortium made its first hostile move against Plessey last November, Mr Stephen Walls, the company's managing director, said it was intolerable that companies should have to continue to operate as commercial concerns under such conditions. He called for changes in the takeover code to speed up bidding procedures.

The Law Lords have refused to hear a final appeal by Plessey into the GPT case, in which it claimed that GEC had violated the shareholders' agreement in their joint venture telecommunications group.

Salomon censured for Crash trades

By Janet Bush in New York

SALOMON Brothers, the powerful Wall Street securities house, was yesterday censured by the Securities and Exchange Commission for violating its short-selling rule on October 19, 1987, the day of the stock market crash.

Mr Jeffrey Plotkin, head of the Branch of Broker-Dealer Enforcement in New York, said that the SEC was delivering a severe public reprimand and making an example of Salomon Brothers for undermining the importance of abiding by short-selling regulations. "Compliance with the short-sale rules was of utmost importance on that particular day," he said.

A short-sale transaction is designed to take advantage of a declining market. A securities house will sell stocks that it does not hold and hope to buy stocks at a lower price.

The SEC said that Salomon Brothers had wilfully violated Section 10 (a) of the Securities Exchange Act of 1934 and Rule 10A-1(a) in connection with 70 sales transactions for its own account in 19 stocks listed on the New York Stock Exchange with a net value of around \$12.5m.

Under SEC rules, a broker-dealer who has a net short position in a security must mark any short sale as such and must only execute a short sale at a price above the last reported price for that security on the NYSE - the so-called uptick rule.

The SEC said that Salomon failed to mark the short sales it executed on Black Monday and violated the uptick rule.

The uptick rule is designed to prevent short selling from accelerating any market decline and adding to volatility.

In addition, the SEC found that Salomon Brothers had wilfully failed to provide the commission with books and records to help it with its investigation. Mr Plotkin said that this part of the finding was as important as the short-selling violation.

"We think this is equally serious because it destroys the integrity of the commission's ability to monitor broker-dealers and protect the public," he said.

Mr Plotkin noted that other broker-dealers had not been as obstructive in furnishing information. He said other securities houses were under investigation for violations of the short-selling regulations.

Salomon consented to the issue of the SEC's findings and imposition of sanctions without admitting or denying the allegations. Under the order, it must appoint a senior internal auditor who will make a semi-annual review of Salomon's short sales in conjunction with an independent certified public accounting firm.

Mr Plotkin said censures on short selling were relatively infrequent. The last one he recalled was 10 years ago.

Reader's Digest to offer stock

By Roderick Oram in New York

THE READER'S Digest Association, the intensely private publisher of the world's most widely read magazine, said yesterday it would sell 10 per cent of its non-voting stock to the public.

The large flotation, scheduled for late this year or early next, marks another big change in the company since its founders, DeWitt and Lila Wallace, died earlier this decade.

After 60 years in which the Reader's Digest was the company's only magazine, new managers led by Mr George Grune since 1984 have acquired other titles. They have also cut back on some of the paternalistic perks at the company's bucolic campus headquarters at Pleasantville in the far northern New York suburbs.

Staff kept their garden plots but other changes caused some fierce faction fighting for a period during the mid-1980s. In recent

years worklife appears to have returned to the measured, virtuous style found within the pages of the Reader's Digest.

Employees broke into cheers yesterday when they heard of another move by management. The company will allow its employees' profit-sharing plan to acquire 20 per cent of the voting stock by 2000. Tax law changes are requiring the foundations that own the company to reduce their stake to 50 per cent by that date.

Another drastic cultural change will come with the disclosure requirements of partial public ownership. Mr Wallace was once quoted as saying: "We do as we damn well please, and that's close to ideal."

So far the company has only given annual figures for revenue and circulation, making it very difficult for Wall Street to estimate the value of the flotation.

When the prospectus is published it will be eagerly analysed because of the perceived strength of the company and attractions of the stock.

It will give investors a more direct line on the magazine market than other media companies which are more diversified.

For the fiscal year ended June 1987, the company reported revenues of \$1.4bn. Magazines contributed 36 per cent, books 46 per cent and records and tapes 11 per cent to the total.

The Reader's Digest is published in 39 editions and 15 languages with a global circulation of 23m and readership of 100m per issue. The other titles are Travel-Holiday, The Family Handyman and New Choices for the Best Years, aimed at people over 50.

Its book publishing includes a half share of Dorling-Kindersley of the UK.

Row over Coca-Cola distribution ends

By George Graham in Paris

PERNOD RICARD, the French drinks company, has reached a peace settlement with Coca-Cola of the US over the distribution of the fizzy drink in France.

The US group said it had reached an agreement with Pernod Ricard to acquire Societe Parisienne de Boissons Gazeuses, which with its subsidiaries distributes its product in six major French regions, from Farnod Richard.

Coca-Cola has been seeking for some time to win back control of its French distribution, and the two groups have in the last six months been slugging it out in court. The US company had won back three regions, where licences expired, as well as rights over canned and diet Coke.

It has embarked on the construction of a major canning plant at Dunkirk, in northern France.

The two companies said terms of the agreement would not be

revealed until it was completed and had received government approval.

Financial analysts in Paris have estimated that Pernod Richard would refuse to settle for less than FF2.6bn (\$46m) compensation for loss of the Coca-Cola licences. Brokers PaineWebber, in London, suggested the price ought to be above FF2bn.

Meanwhile Perrier, the French drinks and dairy products group, boosted 1988 net attributable profit 80 per cent to FF1.05bn from FF570m in 1987, due mainly to positive operating results and FF233m in exceptional gains from the sale of several units, Om Financial Staff writes.

Consolidated turnover jumped from FF11.05bn to FF15.16bn. Results in 1988 should be in line with the trend seen in 1988, especially because of possibly increased sales abroad and the dollar's recent strength, it added.

St Quintin
CHARTERED SURVEYORS

Investment Services

Acting on behalf of a wide range of clients, St Quintin's investment team is active in all sectors of the market, dealing with standing investments in the institutional and property company markets, with specialist expertise in the provision of development and funding advice.

For further information please contact:
Tom Wilson - City Office or Peter Benjamin - West End Office

St Quintin
CHARTERED SURVEYORS
71 Queen Victoria Street London EC4V 4DF
01-236 4040

St Quintin
CHARTERED SURVEYORS
33 Cavendish Square London W1M 9HF
01-499 8626

NORD

INTERNATIONAL COMPANIES AND FINANCE

Saab-Scania to go ahead with turboprop production

By Robert Taylor in Stockholm

SAAB-SCANIA, the Swedish aerospace and motor group, yesterday decided to go ahead with production of its new 50 seater turboprop aircraft, to be called the Saab 2000.

been going on for some time with the Department of Industry about the project. However, in a separate statement issued yesterday the department made clear that while it takes a positive view of the company's civil aircraft developments, it wants to settle the controversial question of the future of the costly military aircraft the JAS 39 before it deals with any investment decision over the 2000.

range of 1,800km. The Swiss company Crossair has already made a preliminary order for 25 of them with the option of an additional 25. Earlier this week American Eagle, the regional arm of American Airways, announced it was taking an option for 50 of the Saab 2000.

Trump wins control of Eastern shuttle

By Roderick Oram in New York

MR DONALD Trump, the New York investor, has won control of the Eastern Air Lines Boston-New York-Washington shuttle after America West Airlines failed to raise financial backing for a higher bid.

Eastern will receive \$365m from Mr Trump towards its goal of shedding \$1.5bn of assets so it can pay down debt, reorganise as a much smaller carrier and emerge from protection of the bankruptcy court.

The Miami-based airline had sought court protection in March after it was virtually shut down by a strike of its mechanics backed by almost all its pilots.

Mr Bruce Nobles, head of Mr Trump's new shuttle operation, said the service would start under the new owner within a fortnight. He hoped to lease immediately four aircraft from Eastern and repaint them in Trump colours.

Although Eastern kept the shuttle running during its strike, analysts believe Mr Trump will face a big task revamping the service and winning back customers.

Mr Trump had agreed to buy the profitable shuttle last October but completion of the deal was long delayed while he sought approvals from Washington's airline regulators.

After Eastern filed for bankruptcy protection, he forced a renegotiation of the deal. The price was unchanged but he lifted from 17 to 21 the Boeing 727s in the sale.

Nobel's formula for expansion

The chief of Sweden's biggest chemicals group talks to Peter Marsh

Mr Anders Carlberg, president of Nobel Industries, Sweden's biggest chemicals company, is in no doubt about where his group's future lies. "We have to grow where the markets are," he says.

Mr Carlberg is a highly confident, fast-talking 45-year-old, who took over the top job at Nobel in 1985 after a marketing-oriented background in industries such as papermaking and steel.

Since the mid 1980s the company has expanded aggressively in several product areas, among them paints where Nobel claims to be Europe's fifth biggest maker after Britain's Imperial Chemical Industries, the Netherlands' Akzo and Hoechst and BASF of West Germany.

"Ten years ago we were nowhere in paints," says the combative Mr Carlberg. But he pointed out that "we have an above 25 per cent market share in paints in the Nordic countries. To beat us in this region you would have to spend a lot of money."



Anders Carlberg: 'We have to move more into EC countries'

The chemical boss is trying to turn Nobel, which has existed in various forms for some 350 years, into a broadly based European company rather than the predominantly Scandinavian group which it has been for virtually all its history. He reckons he is succeeding.

major scandal - has been difficult for Nobel. "It has taken up a lot of time. We have had to try to build up a new confidence in the company." On a more positive note the Nobel chief turned to chemical intermediates, some of which are related to the materials used in ammunitions and in which field Nobel reckons it has high-class technology.

SANPAOLO BANK ISTITUTO BANCARIO SAN PAOLO DI TORINO 9 St. Paul's Churchyard, London EC4M 8AB. The London Branch of Istituto Bancario San Paolo di Torino wishes to announce a change of telephone numbers effective 30th May 1989. General 01-822 7800, Credit Department 01-822 7810/1/2, ECU Mortgages 01-822 7822/3/4, Foreign Exchange 01-236 3133, Money Market 01-489 8825, Corporate Dealers 01-489 8823, Eurosecurities 01-489 0936, Swaps 01-489 0254, Facsimile 01-236 2698, Telex: General 8811148, Dealing Room 913357/913358. San Paolo Bank is a member of The Securities Association.

Dissident holder to join board of Southmark

By Roderick Oram

SOUTHMARK, the troubled Dallas real estate group, has agreed to add to its board Mr Herbert Parks, a dissident shareholder who had been waging a proxy fight, and two of his colleagues.

The company said the agreement, which expands the board to 10 and ends the fight, should help it act more quickly to cut its more than \$1bn of debt and to avoid seeking protection from the bankruptcy court.

GM to launch sports coupe

By Kevin Done, Motor Industry Correspondent

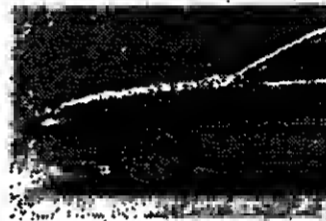
GENERAL MOTORS is to enter the growing West European market for high performance sports coupes early next year with the launch of the Opel/Vauxhall Calibra.

Announcing the name yesterday, GM said the car would be unveiled at the Frankfurt motor show in September and at the London Motorfair in October.

The sports coupe market in Europe has been increasingly dominated by Japanese car makers, but European-based manufacturers have begun to fight back led by Volkswagen, which last year launched its 140mph Corrado sports coupe, the fastest production Volkswagen to date.

The Opel Calibra, which will be sold as the Vauxhall Calibra in the UK, will be produced at the Opel plant at Rüsselsheim, West Germany. The car will be launched progressively into European markets from the first quarter next year.

It is understood the Calibra will be powered by a two litre, 16 valve, DOHC (twin-cam) engine, which was first launched by GM last year in its Kadett GS/Astra GTE 16V



Opel/Vauxhall Calibra: to be unveiled at Frankfurt

"hot-hatch," a high performance small hatchback. The Calibra will be a front wheel drive and four wheel drive coupe derivative of the successful Opel Vectra/Vauxhall Cavalier saloon and hatchback range launched last autumn.

It will be based on the same floorpan (chassis) and use many common components.

Xerox to use AT&T design technology

By Louise Kehoe in San Francisco

AT&T Microelectronics, the semiconductor production subsidiary of the US telecommunications company, is to provide semiconductor manufacturing and design technology to Xerox Corporation, the company said yesterday.

An agreement between the two companies calls for Xerox to use AT&T's computer aided design tools to design application specific integrated circuit chips for use in future Xerox computer products.

1988, giving it a position among the top 10 producers in the US.

All but 15 per cent of the microprocessors produced by AT&T were, however, used internally in the company's computer and telecommunications products.

AT&T is aiming to sell 50 per cent of all semiconductors it produces to outside customers by 1992, according to analysts at Integrated Circuit Engineering, a US market research group.

Allegheny rescue plan collapses

By James Buchan in New York

A PLAN by Allegheny International, the Pittsburgh maker of appliances and garden furniture, to rescue its business from bankruptcy with the help of the Wall Street firm of Donaldson Lufkin Jenrette has collapsed and left new questions about the survival of the company.

Allegheny was yesterday planning to try to recapitalize its consumer products business, which include such brands as Sunbeam irons and Oster blenders, while leaving the parent company and its liabilities in the bankruptcy court.

The company said yesterday it would soon file a plan of reorganization with the court for its Sunbeam consumer products operation, which it said was basically profitable.

But Allegheny's creditors, weary of the company's ailing, are likely to ask the court to present their own plans. The company's plan for Sunbeam follows Wednesday's collapse of a deal which called for Donaldson Lufkin to invest \$60m in equity into Allegheny and finance a \$750m payment to the company's creditors.

Continuity and Commitment for the Future: WestLB's Balance Sheet for 1988. WestLB logo. Our promise is in our performance. Finer competition on international markets. Higher ambitions in financial and corporate strategies. Worldwide networking that gives clients direct links with local markets. WestLB's results show consistent performance coupled with evidence of a bank on the move: increased investment in new trading technology, an expanded range of corporate finance services for international clients and enhanced European status through additional bases in Milan and Madrid. Our acknowledged placing power is a solid foundation for our diverse tasks as a universal bank, as partner and central bank of the savings banks, as the state bank of West Germany's industrial heartland of North Rhine-Westphalia and as a streamlined all-round supplier of banking services for corporate clients at home and abroad.

WestLB

Continuity and Commitment for the Future: WestLB's Balance Sheet for 1988.

WestLB The Westdeutsche Landesbank

Table with 3 columns: WestLB group, 1988 (million DM), 1987 (million DM). Rows include Business volume (209,850 vs 197,314), Total assets (165,002 vs 152,504), Capital and reserves (4,140 vs 4,061), Operating result (excl. trading) (793 vs 935), Disposabla profit (84 vs 84).

INTERNATIONAL COMPANIES AND FINANCE

Sony beats critics as profits double

By Ian Rodger in Tokyo

SONY, the Japanese consumer electronics group, which seemed to many analysts to have lost its way in the mid-1980s, nearly doubled its consolidated net profits last year...

The division had sales of ¥340.2bn and Sony said that it had a large number of hit albums released during the year...

17 per cent to ¥360.9bn, mainly due to strong demand for compact disc players. Television sales were up 8 per cent to ¥341.8bn...

results for an exceptional four-month period to March 31 because of a change in year end. Net earnings were ¥6.3bn, or ¥50.15 per share...

Japanese traders announce record profits

By Our Financial Staff

JAPAN'S major trading houses yesterday posted record net profits for the year ended March 31...

Y8.24bn the year before. Sales increased 1.4 per cent to ¥114.98bn, thanks to a 17.5 per cent surge in domestic sales...

Mitsubishi reported a 26.6 per cent rise in parent net profit to ¥35.1bn in 1988/89 from ¥28.1bn a year earlier...

Mitsubishi Motors, Japan's fourth-largest car maker, in which Mitsubishi Corporation has a 10 per cent interest...

Bond Corp obtains loan from HK subsidiary

By Michael Murray in Hong Kong

THE Hong Kong-listed Bond Corporation International (BCIL) has agreed to help out its heavily indebted Australian parent...

The loan will be repaid by the end of next month. The agreement allows BCH to gain immediate access to some of the cash it will get as a special dividend payment...

Nestlé shareholders limit foreign holdings to 3%

By William Dufforce in Geneva

NESTLÉ'S shareholders have approved amendments to the food group's articles of association limiting the number of shares and voting rights that can be held by one person or legal entity to 3 per cent of the total...

being undermined and that the management's control of the company was being enhanced at shareholders' expense. However, Mr Paul Jolles, chairman, told the annual general meeting that the purpose of the measures was to prevent a situation arising where the majority of the shareholders would run the risk of being ambushed by a raider and being held hostage...

themselves. The objective of the changes was to safeguard the independence of the company, not to restrict shareholders' rights or to erect a line of defence around the board of directors, Mr Jolles said.

Danish food groups merge

By Xueling Lin in Copenhagen

MD FOODS, the largest dairy product maker in Denmark, has merged with one of its rivals, Nordjysk Mejeriselskab, to form the largest food concern in Scandinavia...

The merger with Nordjysk is part of a re-structuring plan by MD Foods, which has changed its name from Mejeriselskabet Danmark.

Japanese insurer in Italy

By Alan Friedman in Milan

SUMITOMO Marine and Fire Insurance, Japan's fourth biggest insurer, is to become the first Japanese insurance company to open an office in Italy.

office to serve Japanese clients in Italy. Sunitomo, meanwhile, has promised to help Fondiaria to open its own Tokyo office this year...

New terms for Magnet buy-out

By David Waller in London

MR TOM Duxbury and his boardroom colleagues at Magnet have given in to institutional pressure over the terms of the preference element of their £629m (£988m) buy-out bid for the Yorkshire-based kitchen and bedroom furniture company.

Fiat may lift shares in buyback

By John Wyles in Rome

FIAT management is considering recommending a share buyback to a meeting of the company's board next Tuesday as the most promising means of lifting the company's share price out of the doldrums.

But neither upbeat speeches by the president, Mr Gianni Agnelli, or his managing director Mr Cesare Romiti, nor glowing newspaper articles has produced much change in investor sentiment.

Deutsche Bank has a "permanent participation" with 2.33 per cent of Fiat, but other underwriters and institutional investors are still looking for opportunities to sell.

Lend Lease rights issue offsets payout

By Chris Sherwell in Sydney

LEND Lease, Australia's largest listed property group, yesterday announced a \$112m (US\$83.7m) one-for-10 rights issue to supplement capital needs and offset the impact of a special interim dividend.

Directors currently support the trend towards higher payout ratios by way of dividends, especially where these dividends are fully franked, said the group.

He also said that the group would make a one-off change to its dividend plans so that shareholders can use this year's dividends to take up shares instead of cash.

Mitsubishi Corporation U.S.\$1,500,000,000 4% PER CENT. NOTES DUE 1994 WITH WARRANTS. Includes list of international agents like Daiwa Europe Limited, Nomura International, etc.

YAMAHA MOTOR FINANCE CORPORATION, U.S.A. New Zealand Dollars 60,000,000 13 3/4 per cent. Guaranteed Notes due 25th May, 1994. Includes list of international agents like The Fuji Bank, Limited, Hambros Bank Limited, etc.

WIN THE BATTLE OF JUTLAND

Fly Maersk Air to Central Denmark and you've won the Battle of Jutland! We fly non-stop to Billund from uncrowded Southend, so you save up to 3 hours over airlines going via Copenhagen.

You can check in without fuss at our new Liverpool Street Terminal, or drive comfortably to Southend and park for just £1 a day.

We fly to Denmark twice every weekday on schedules geared to the business traveller, and once on Saturdays and Sundays. On all flights our service is impeccable and we provide FREE drinks for Star Class passengers.

So you arrive in Denmark relaxed, and with more time to spare for the many leisure facilities (like fishing and golf) which this wonderful, friendly country has to offer.

For further information contact MAERSK AIR Reservations on 01 638 7520 or your Travel Agent.



BUSINESS LEADERSHIP IN THE COMMUNITY

The Financial Times proposes to publish this survey on:

14th July, 1989

For a full editorial synopsis and advertisement details, please contact:

Rachel Fiddimore on 01-873 4152

or write to her at:

Number One Southwark Bridge London SE1 9HL



INTERNATIONAL COMPANIES AND FINANCE

MUI chief pays S\$36m settlement

By Wong Sulong in Kuala Lumpur

TAN Sri Khoo Kay Peng, the Malaysian entrepreneur who heads the diversified Malayan United Industries group, has confirmed he has made a payment of S\$36m (\$18.4m) to the Singapore authorities to settle a case which resulted in the collapse of Pan-Electric Industries in 1985.

Following the payment, the Singapore authorities said they would not take further action against him.

The settlement clears uncertainty surrounding Tan Sri Khoo and MUI since the Pan-Electric collapse. Persistent rumours that the Singapore Government was seeking to extradite him to face charges

had depressed MUI's share price and prevented the group from expanding in spite of its strong cash flow.

Pan-Electric, which was involved in hotels, marine engineering and salvage work, collapsed in December 1985 with debts exceeding S\$450m, largely due to forward share contract obligations.

The circumstances of Tan Sri Khoo's involvement in the Pan-Electric debacle, which caused an unprecedented three-day closure of the Singapore and Malaysian stock exchanges, are still unclear.

Mr Glenn Knight, director of Singapore's commercial affairs department, said that in the

course of its investigations into Mr. Peter Tham, a stockbroker and director of Pan-Electric, it had discovered that Tan Sri Khoo had benefited from Mr Tham's activities.

However, Malaysian businessmen who are familiar with Tan Sri Khoo's business say he was not involved in illegal activities, adding that the problem arose in late 1988 when MUI made a takeover offer for Kwoong Lee Bank (since renamed MUI Bank) through a share exchange.

The leading shareholders of Kwoong Lee had wanted cash and they were introduced to Mr Tham, who underwrote the MUI shares at 3.5 ringgit each.

MUI shares were then traded at about 5 ringgit. However, MUI shares plunged during the stock market crash in 1988 and Mr Tham was left with heavy losses, which he tried to cover up through his share manipulations in Pan-Electric.

Tan Sri Khoo probably feels he is morally responsible for triggering the chain of events which led to the Pan-Electric collapse by introducing Peter Tham to the Kwoong Lee Bank owners, said one Malaysian businessman.

Mr Tham is currently serving an eight-year jail term in connection with the Pan-Electric collapse.

Credit Suisse cuts back in UK

By Clive Wolman

CREDIT SUISSE Buckmaster and Moore, the UK securities subsidiary of the Swiss bank Credit Suisse, yesterday made 70 people redundant through the closure of its market-making and research operations in UK equities and traded options.

The firm, which was based on a merger in 1986 of the former stockbroker Buckmaster and Moore and small jobbing firm Harold Battle, has been making markets in stocks from the mining, electrical and stores sectors. The firm had previously withdrawn from

making markets in food and brewery stocks.

Market-making in mining stocks is being transferred to the associated company Credit Suisse First Boston, a joint venture between the Swiss bank and the US investment bank First Boston which is a leading firm in the Euro-market.

Of the 150 staff employed by Buckmaster and Moore, the 70 redundancies will come from traders, salesmen, analysts and securities clerical staff. About 30 staff are likely to be employed by Credit Suisse First Boston

and the remainder will be transferred to the fund management arm of Buckmaster. It will have responsibility for running a skeletal agency broking operation which will service primarily Credit Suisse fund managers and private clients worldwide, relying mainly on research into stocks provided by other firms.

Although market-making in mining stocks has generally been profitable, the firm has consistently suffered losses in its other market-making and agency broking activities since the 1986 Big Bang reforms.

Israel Chemicals hoists income

By Hugh Carnegie in Jerusalem

ISRAEL CHEMICALS (ICL), the country's biggest state-owned industrial group, has announced sharply increased pre-tax profits for 1988 of \$74m on turnover of \$1,068m.

The group exploits Israel's main natural resource, potash, and makes phosphates, fertilisers and bromine.

It is 100 per cent owned by the Government but its strong profit record means it tops the list of state industries the Government intends to privatise.

Others include the country's oil refineries, the telecommunications authority Bezeq, and El Al, the national airline.

First Boston, the US-based securities underwriter and dealer, is due to produce a prospectus on ICL in two months' time.

The Government plans a private placement of 50 per cent of the company, followed by a public flotation of 30 per cent and disposal of four per cent to ICL employees. The balance will stay with the Government, which may also hold a golden share.

ICL's total assets at the end of last year were shown at \$1.42bn with equity capital of \$607m.

It spent \$8m on investment last year mainly in its profitable subsidiaries, Dead Sea Works and Bromine Corp. It plans a further \$100m investment programme this year.

Better margins lift FVB to R285m pre-tax

By Jim Jones in Johannesburg

FEDERAL Volksbelegings (FVB), the South African industrial holding company, lifted profits by slightly more than a third in the year to March 31 1989 but is cautious about the present year's prospects as consumer spending is slowing.

Turnover advanced to R3.37m (\$1.2m) in the year to March from the preceding year's R2.86m; the operating profit before interest and tax increased to R230m from R222m; and the pre-tax profit rose to R285m from R209m.

The directors say operating margins improved and contributed to the improvement in profits.

Earnings per share rose to 85.5 cents last year from 17.5 cents.

New Straits tumbles

NEW STRAITS Times Press, Malaysia's biggest largest media group, has reported a 42 per cent drop in group operating profits to 6.2m ringgit (\$32.5m) for the six months to February, on a turnover which was almost unchanged at 111m ringgit, writes Wong Sulong in Kuala Lumpur. The company is cutting its interim dividend to 6.5 cents from 8 cents.



The greatest variety of import and export statistics available, including Year-on-Year comparisons and combined Country/Port data. Unique information on the names and addresses of all U.K. Importers.

Abacus Data Services (UK) Ltd. Canterbury House, 34 South Colindale Avenue, London NW9 4EQ. Tel: 01-763 1000 Fax: 01-643 9887

INNOVATION • QUALITY • SERVICE

DAI-ICHI KANGYO BANK

DKB ECONOMIC REPORT

May 1989: Vol. 19, No. 5

Prospects for the Japanese Economy in F'89 - Firm expansion to continue

BOJ maintains current monetary policy

A neutral posture in the fiscal policy management is anticipated in F'89 as in F'88 under the sustaining economic expansion. In other words, public investment in F'89 will remain at around the same level as F'88 without any significant increase.

The tax reform as a whole is expected to become a slight plus factor for the economy, because its net outcome will be positive, stemming from the elimination of the existing indirect taxes including commodity tax, as well as income tax and corporate tax reductions, versus the initiation of the new consumption tax.

It is predicted, based on the under-mentioned prospects for the economy and prices, that the monetary policy will continue to be neutral relative to business and price trends. The monetary authorities will have a limited possibility to tighten their stance, and the level of the interest rates will be held generally low in F'89.

Prices remain stable

Commodity prices are expected to basically maintain stability; consumer price inflation rate: 2.5% in F'89; wholesale price inflation rate: 0.8% in F'89.

In the first quarter of F'89, however, a substantial rise in commodity prices may occur, stemming from the initiation of the consumption tax. The impact of the consumption tax in pushing up commodity prices will be 0.6% in wholesale prices and 1.5% in consumer prices in F'89, when the contrast effect of the eliminated commodity tax is also covered, according to our estimates. Nevertheless a stable note of commodity prices is expected when the effects of the consumption tax is excluded because: (1) the yen on the exchange market will take a mildly upward course; (2) a further rise in crude oil prices is not likely; and (3) the price curbing effect of inexpensive foreign goods imported into Japan will continue.

Economy continues healthy expansion

The Japanese economy in F'89 is predicted to continue its expansion throughout the year, reflecting increases in domestic demand driven by personal consumption and capital investment.

Its real annual growth rate is estimated at 4.8% and 4.5% in F'88 and F'89 respectively, and in the case of nominal growth rate, 5.5% and 6.3%.

Trade surplus expands

An increase in the trade surplus (in dollar-based value from \$95.3 billion in 1988 to \$98.2 billion in 1989) is anticipated because of firm expansion in exports and slackening growth in imports.

It is expected that swelling deficits will continue in the services balance (from -\$14.6 billion in 1988 to -\$35.3 billion in 1989) reflecting a stable increase in payments for overseas travel and interests on external loans, although receipts will also increase substantially, in particular, returns on overseas investments.

The current account balance of payments will continue to reduce its surplus

| World Economic Environment | | | |
|--|--------|------|------|
| | 1987 | 1988 | 1989 |
| World economic growth (%) (inflation-adjusted) | 3.4 | 3.9 | 3.3 |
| U.S. economic growth (%) (inflation-adjusted) | 3.4 | 3.9 | 2.7 |
| World import volume growth (%) (Fiscal) | 7.2 | 8.4 | 6.8 |
| Primary product price increase (%) (excluding crude oil) | 17.9 | 19.2 | 11.9 |
| Crude oil price per barrel (\$: CIF) | 18.2 | 14.8 | 18.0 |
| Yen-dollar exchange rate (¥) | 139.32 | 126 | 121 |

In F'89 successively from F'88 (from \$73.5 billion in 1988 to \$83.2 billion in 1989), despite the swelling surplus in the trade balance, caused by increases in the services balance deficit as well as in the transfer balance deficit arising from such factors as the augmented ODA (official development assistance).

In summary, the Japanese economy in F'89 is predicted to sustain its sound expansion, while commodity prices basically remain stable. Thus, a generally favorable condition as a whole is likely to continue. Trade conflict, however, will intensify and Japan is expected to face severe situations, since improvements in the trade imbalances both to Japan and the U.S. are slow to transpire.

Japanese Economic Outlook for 1988 - 89

| | 1987 (FY) | 1988 (FY) | 1989 (FY) |
|--------------------------------|----------------|---------------|-----------------|
| GNP (nominal) | 5.0 | 5.5 | 6.8 |
| GNP (real) | 5.2 | 4.8 | 4.5 |
| Private domestic demand | 7.2 (5.8) | 7.7 (5.3) | 8.2 (5.2) |
| Private final consumption | 4.5 | 4.4 | 4.8 |
| Private housing investment | 26.6 | 7.7 | 0.9 |
| Private capital investment | 10.0 | 18.3 | 12.3 |
| Change in business inventories | 1,274.0 | 1.8 | 1,576.0 |
| Public demand | 2.2 (0.4) | 2.0 (0.2) | 3.2 (0.5) |
| Government final consumption | △0.5 | 2.3 | 3.0 |
| Public capital formation | 10.0 | 1.7 | 1.5 |
| Net exports | 5,148.7 (△1.0) | △645.5 (△1.2) | △4,662.1 (△1.2) |
| Exports & others | 12.6 | 20.9 | 13.4 |
| Imports & others | △2.0 | △0.7 | 0.8 |
| Wholesale prices | 0.5 | 0.8 | 2.5 |
| Consumer prices | 84.5 | 75.5 | 68.2 |
| Current balance | 94.0 | 96.3 | 98.2 |
| Trade balance | 233.4 | 254.6 | 291.9 |
| Exports | 139.4 | 169.3 | 193.7 |
| Imports | △5.7 | △14.6 | △25.3 |
| Services balance | △3.9 | △5.2 | △6.7 |

NOTE: 1. Japan's fiscal year begins in April and ends in March. 2. () : Contribution of each commodity to GNP growth. 3. Unit: Percent changes for commodity prices and GNP (Billion yen for change in business inventories and net exports), billion dollar for current balance.

London Branch: DKB House, 24 King William Street, London EC4R 9DB, United Kingdom Tel. 01-283-0925
Subsidiaries in London: DKB International Limited, DKB House, 24 King William Street, London EC4R 9DB, United Kingdom Tel. 01-929-7777 / DKB Investment Management International Limited, DKB House, 24 King William Street, London EC4R 9DB, United Kingdom Tel. 01-929-8555
Associated Companies in London: Associated Japanese Bank (International) Ltd., European Brazilian Bank Ltd., International Mexican Bank Ltd.

Head Office: 1-5, Uchisaiwai-chō 1-chōme, Chiyōda-ku, Tokyo 100, Japan Tel. (03) 596-1111
Branches and Agencies in New York, Los Angeles, San Francisco, Chicago, Atlanta, Panama, Düsseldorf, Munich, Paris, Taipei, Seoul, Singapore, Hong Kong, Cayman
Representative Offices in Houston, Toronto, São Paulo, Mexico City, Caracas, Buenos Aires, Frankfurt, Madrid, Stockholm, Milano, Bahrain, Jakarta, Kuala Lumpur, Bangkok, Bombay, Shanghai, Guangzhou, Dalian, Sydney, Melbourne
Subsidiaries in New York, Los Angeles, Toronto, Amsterdam, Zürich, Luxembourg, Frankfurt, Hong Kong, Singapore, Geneva, Cayman
Associated Companies in São Paulo, Bangkok, Singapore, Kuala Lumpur, Jakarta, Brunei, Zhengzhou

Talk it over with DKB. The international bank that listens.



The next DKB monthly report will appear June 23.

New Issues

May 25, 1989

Federal Farm Credit Banks Consolidated Systemwide Bonds

9.35% \$1,145,000,000
CUSIP NO. 313311 TU 6 DUE SEPTEMBER 1, 1989

9.30% \$1,110,000,000
CUSIP NO. 313311 TZ 5 DUE DECEMBER 1, 1989
Interest on the above issues payable at maturity

9.20% \$545,000,000
CUSIP NO. 313311 VG 4 DUE JUNE 1, 1990
Interest on the above issue payable December 1, 1989, and at maturity

Dated June 1, 1989 Price 100%

The Bonds are the joint and several obligations of the Banks of the Farm Credit System and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not obligations of and are not guaranteed by the United States Government.

Additional information may be obtained upon request through the Funding Corporation.
Bonds are Available in Book-Entry Form Only.

Federal Farm Credit Banks Funding Corporation

90 William Street, New York, N.Y. 10038
(212) 908-9400



This announcement appears as a matter of record only.

OLLETT FOLLETT FOLLETT FOLLETT FOLLETT

JAGUAR SPOTT

FOLLETT JAGUAR

SOUTH KENSINGTON, 01-589-4589

WE KEEP THE BIG CATS

INTERNATIONAL COMPANIES AND FINANCE

Japanese trio show record gains

By Stefan Wagstyl in Tokyo

HITACHI, Toshiba and Mitsubishi Electric, three of Japan's largest comprehensive electrical and electronics companies, yesterday reported sharp annual profit increases due to strong demand, including soaring investment in plant and equipment by Japanese industry.

Tough Japanese food market hits Ajinomoto

By Stefan Wagstyl

AJINOMOTO, Japan's largest food processing company, posted modest increases in sales and profits.

Pioneer posts six-month profit

By Our Tokyo and Financial Staff

PIONEER Electronic, the Japanese audio equipment maker, yesterday reported group net earnings of ¥9.8bn (\$98m) and sales of ¥294.9bn for an irregular six-month period ended March 31, 1989.

Iron pipe sales boost Kubota

By Ian Rodger in Tokyo

PRE-TAX PROFITS of Kubota, the farm equipment and iron pipes group, rose 18.5 per cent to ¥84.6bn (\$846m) in the year to March 31, 1989.

Fujitsu leaps 66%

By Ian Rodger

CONSOLIDATED NET income of Fujitsu, Japan's largest computer manufacturer, jumped 66.1 per cent to ¥99.9bn (\$999m) on ¥327.4bn of sales, up 16.7 per cent to ¥2,387.4bn.

Honda slips 5% at pre-tax level

By Stefan Wagstyl

HONDA MOTOR, the Japanese car and motorcycle company, suffered a 5 per cent fall in pre-tax profits to ¥173bn (\$1.73bn) in the year to March 31, due to a decline in foreign exchange gains which wiped out an increase in operating profits.

in electronics more than compensated for lacklustre sales of consumer electrical goods and some kinds of heavy equipment, including power stations. All three groups forecast further solid increases in profits and sales in the current year. Toshiba, in particular, said it expected sales of semiconductors to remain strong for the rest of this year. At Hitachi, pre-tax profit rose by 48 per cent to ¥481bn (\$4.81bn) on an increase of 12 per cent in sales to ¥5,401bn. Net profits were 35.6 per cent up at ¥185.6bn. Sales of electronics equipment, including computers and semiconductor, rose 19 per cent; industrial machinery by 16 per cent; power systems by 10 per cent;

wire and cables by 10 per cent and consumer products by just 1 per cent. Sales of video recorders were down. Hitachi spent ¥373bn in research and development, a 13 per cent increase, and ¥332bn (a 44 per cent increase) on plant and equipment investment, much of it in electronics. Toshiba's consolidated sales rose by 6 per cent to ¥3,801bn generating an 87 per cent rise in pre-tax profits to ¥255bn. Net income was up 97 per cent to ¥119bn. Sales in the information, communication system and electronic devices division rose 22 per cent, led by a 28 per cent increase in semiconductor sales and a 20 per cent rise in laptop computers. Sales of consumer goods were up just 3 per cent and turnover

in the heavy electrical division fell by 17 per cent. Toshiba is raising capital investment to ¥320bn from ¥270bn, including a planned ¥64bn (¥58bn) investment in semiconductor factories. Mitsubishi Electric, which is the top defence electronics company in Japan, raised consolidated profits by 105 per cent to ¥128.9bn pre-tax on a 14.6 per cent increase in sales to ¥2,716bn. Net profits rose to ¥32.2bn (¥22.2bn). Sales of electronics equipment, including microchips, computers and defence equipment, rose, as did those of industrial equipment, including machine tools. Mitsubishi forecast consolidated profits of ¥150bn pre-tax for the current year on sales of ¥2,900bn.

company, the firm equipment division grew slightly after declining in the previous year. The company has declared a special dividend of ¥0.5 per share in addition to the normal ¥2.5 final dividend, making ¥3.0 for the year. Kubota expects pre-tax profit in the current year to be ¥96bn, little changed from last year. Fuji Heavy Industries, maker of Subaru cars, reported lower profits and sales in the year to March 31, 1989 because of lower car exports.

computers, electronic musical instruments and small electronic memory equipment. Total sales were ¥117.7bn. This year, the company expects a pre-tax profit of ¥12.5bn on sales of ¥255bn. Fuji Electric, an electrical machinery maker with close ties with Fujitsu and Siemens of West Germany, reported a 75 per cent increase in unconsolidated pre-tax profits for the year to ¥15.6bn on sales of ¥479bn. The net profit was ¥7.1bn (¥5.0bn).

Pre-tax profits fell 14.9 per cent to ¥13.9bn on sales of ¥633.4bn, down 8.3 per cent. The company said domestic car sales rose 2 per cent to 326,000 units while exports dropped 14.5 per cent to 280,000 units. Foreign exchange losses totalled ¥15.6bn. In the current year, the company expects a recovery in sales due to higher exports and the introduction of new models. However, pre-tax profits could be flat because of heavy marketing costs in connection with the new models.

pre-tax profits of ¥25bn and sales of ¥320bn in the year ending March 31, 1990. © Casio Computer, the watch and calculator maker, announced a pre-tax profit of ¥5.26bn for an irregular period of six months and 11 days to the end of March, and said that a better cost-to-sales ratio meant higher earnings despite a small drop in sales. Although comparison was made difficult by the awkward period, the company reported increasing sales of hand-held

company, the firm equipment division grew slightly after declining in the previous year. The company has declared a special dividend of ¥0.5 per share in addition to the normal ¥2.5 final dividend, making ¥3.0 for the year. Kubota expects pre-tax profit in the current year to be ¥96bn, little changed from last year. Fuji Heavy Industries, maker of Subaru cars, reported lower profits and sales in the year to March 31, 1989 because of lower car exports.

Since the company last year closed its year end, the 1989 results were compared with figures for the previous 12 months, adjusted hypothetically for a 12 month period. In automobiles, sales rose 11 per cent to ¥2,460bn and in motorcycles by 2.5 per cent to ¥35.6bn. Sales of power products including lawn mowers dropped 27.4 per cent to ¥163.6bn, due to poor sales in North America. Sales of parts and other revenues increased 8.2 per cent to ¥671.8bn. The company's operating income rose 9.1 per cent to ¥177bn which Honda said was due to increases in sales at home and abroad and in prices in overseas markets, plus the impact of cost-cutting.

However, this increase was turned into a decrease in profit at the pre-tax level by a sharp decline in foreign exchange gains which wiped out an increase in other non-operating income from an adjusted ¥48.4bn to ¥28.8bn. Net after-tax income fell 2.9 per cent to ¥97.2bn or ¥96.48 per share. Honda is planning to raise capital spending by 10.3 per cent to ¥130bn this year, including ¥93bn to be spent on cars, especially new model development. For the parent company, Honda reported pre-tax profits of ¥88.3bn on sales of ¥2,637bn. For the current year it forecasts profits of ¥91bn on sales of ¥2,640bn.

Hino Motors, the Japanese truck maker, reported increases in parent company annual sales and profits due to strong increases in demand at home and overseas. Sales in the year to the end of March, rose 23.3 per cent to ¥635.1bn, with a 21 per cent increase in domestic sales and a 18 per cent rise in exports. The company which is an affiliate of Toyota Motor, increased sales of vehicles produced for Toyota by 14 per cent. Profits rose 67.4 per cent to ¥16.6bn pre-tax and by 42.3 per cent at the net level to ¥5.8bn.

Agents Bank The Mitsui Trust & Banking Co., Ltd., London



BANQUE PARIBAS CAPITAL MARKETS LIMITED
The UK based investment banking and capital markets subsidiary of Banque Paribas, wishes to announce that, with effect from 29th MAY 1989 it will change its name to PARIBAS LIMITED
Paribas Limited will also replace Quilter & Co as the trading name for corporate finance activities. In addition the following two trading names will be used
PARIBAS CAPITAL MARKETS GROUP for syndication and research
PARIBAS SECURITIES for trading in bonds, equities and derivatives
PARIBAS LIMITED 33 Wignmore Street London W1H 0BN
Telephone : (441) 355 2000
Telex : 296723 PARCAP G
Fax : (441) 895 2555

PARIBAS LIMITED IS A MEMBER OF THE SECURITIES ASSOCIATION AND THE INTERNATIONAL STOCK EXCHANGE

This announcement appears as a matter of record only.

Continental Aktiengesellschaft

Sponsored American Depositary Receipt Program

Incorporating 5 American Depositary Shares for each bearer share

Broker/Dealer Goldman, Sachs & Co. Depository Bank Morgan Guaranty Trust Company of New York

May 1989

Jardine Matheson

1988 Final Dividend For the purpose of calculating the number of new ordinary shares to be allotted to those Shareholders who have elected to receive the 1988 final dividend in scrip, the average last deal price of the Company's ordinary shares on The Stock Exchange of Hong Kong Limited for the five trading days up to and including 19th May 1989 was HK\$24.14.

Thus a holder of 2,000 ordinary shares who elected to receive an allotment of ordinary shares credited as fully paid in lieu of cash will receive 39 new ordinary shares.

By Order of the Board R.C. Kwok Company Secretary Hong Kong, 19th May 1989

Jardine Matheson Holdings Limited Incorporated in Bermuda with limited liability

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

THE TORONTO-DOMINION BANK (a Canadian chartered bank) Yen 10,000,000,000 6.45% Japanese Yen/Australian Dollar Reverse Dual Currency Deposit Notes due May 25, 1994

Deutsche Siedlungs- und Landesrentenbank DSL Bank DM 100,000,000.00 Floating Rate Notes Schuldverschreibungen - Serie 225 1987/1997

To the Holders of COLLATERALIZED MORTGAGE OBLIGATION TRUST TWENTY Class A Floating Rate Bonds Due February 25, 2017

Notice of Redemption CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES £100,000,000 Guaranteed Floating Rate Notes due 1996

NIIPPON OIL FINANCE (NETHERLANDS) B.V. YEN 5,000,000,000 Floating Rate Notes due 1992

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

25th May, 1989

KENWOOD KENWOOD CORPORATION (Kabushiki Kaisha Kenwood)

U.S.\$150,000,000 4 7/8 per cent. Guaranteed Bonds 1994

unconditionally and irrevocably guaranteed by

The Kyowa Bank, Ltd. (Kabushiki Kaisha Kyowa Ginko)

Warrants to subscribe for shares of common stock of Kenwood Corporation

Issue Price 100 per cent.

Nomura International

- Kyowa Finance International Limited Mitsui Finance International Limited Deutsche Bank Capital Markets Limited Barclays de Zoete Wedd Limited Bank of Tokyo Capital Markets Group Bank of Bruxelles Lambert S.A. Banque Indosuez Baring Brothers & Co., Limited BNP Capital Markets Limited CL-Alexander Laing & Cruickshank Daiwa Europe Limited Generale Bank HandelsBank NatWest (Overseas) Limited IBI International Limited Kleinwort Benson Limited KOKUSAI Europe Limited Merrill Lynch International Limited J.P.Morgan Securities Asia Ltd. Morgan Stanley International The Nikko Securities Co., (Europe) Ltd. Nippon Credit International Limited Salmon Brothers International Limited Sanyo International Limited J. Heary Schroder Wagg & Co. Limited Swiss Volksbank Takugin Finance International Limited S.G.Warburg Securities Yamaichi International (Europe) Limited

INTERNATIONAL CAPITAL MARKETS

Foreign firms win review of Japanese capital curbs

By Michio Nakamoto in Tokyo

FOREIGN securities firms in Japan have successfully persuaded the Ministry of Finance to reconsider the way it is planning to tighten capital adequacy rules for the industry. Foreign firms were concerned that stricter rules to be introduced next April would overlap with existing regulations and place severe restrictions on their business. The MoF now says it will review existing rules and that it is prepared to remove those that would overlap with the new regulations. The new standards are being introduced in response to moves in world capital markets to tighten controls on capital adequacy in the securities industry, following similar moves in banking. The measures hit foreign firms in Tokyo particularly hard because they are small in comparison with the heavily capitalised domestic firms. The new rules will require securities firms to have sufficient net worth to cover overall market, customer and running-cost risks. Existing rules placed restrictions on the proportion of total capital that can be committed to positions in specific markets.

INVESTORS may have to disclose purchases of more than 5 per cent of any listed company in Japan if a draft provision agreed by a sub-committee of the country's Securities and Exchange Council becomes law, Reuter reports. The provision would probably take effect towards the end of 1990. They would include holdings on margin, convertible bonds and equity warrants of companies listed on stock exchanges and over-the-counter markets. Investors would have to report reasons for making the stock purchases and where the money came from. Undetermined penalties would be applied for non-compliance. Together they would make it more costly for brokers to participate in markets with high risks, such as warrants and futures trading, which are also areas where foreign brokers have made a substantial proportion of their profits. While a number of foreign securities firms have said they

were still studying the effects the new rules could have on their Japanese businesses, Mr John S. Wadsworth, president of Morgan Stanley Japan, welcomed the new rules as being a positive step forward in bringing the market into line with others in the world. Meanwhile, several foreign brokers, including Citicorp Securities, Vickers and Schroder Securities, have already increased their capital in Japan in a move to meet the rules on capital adequacy and risk management. Citicorp Securities increased its net worth by ¥1.1bn (87m) in early April while Schroder Securities increased its net worth by ¥1.5bn (117m) in early April. James Capel plans to increase its capital substantially, although the exact amount and timing has yet to be decided. Officials at both James Capel and Schroder Securities said their capital raising moves were aimed only in part to meet the new requirements. It would have been necessary to raise capital anyway, an official at James Capel said, as business in Japan was expanding.

Foreigners give krone bonds a wide berth

Karen Fossli on the slow demand for Norwegian paper

HAVING been shut out for five years, foreign investors are seemingly in no rush to get back into the small Norwegian bond market, currently capitalised at about Nkr220bn (831bn). On May 3, the first day of unsolicited trading, turnover soared to Nkr2.3bn, the highest level this year. But the increased activity was mostly due to domestic investors scrambling to take positions ahead of any foreign invasion. Turnover subsequently fell back rapidly. From January 1 to May 3, daily average bond turnover was about Nkr750m. Since then volume has been maintained at about Nkr750m. However, activity this year is well up on 1988, hitting about Nkr70bn to date, according to figures provided by the Oslo-based exchange. The Norwegian Registry of Securities shows that foreign bank investors have this year increased their holdings by Nkr300m, while non-bank sign investors have stepped up their holdings of Norwegian bonds by Nkr200m. Funds Finance, the big local broker, expects foreign interest to increase in the coming months. An official said: "When the market opened to foreigners, there was no rush to get in. But once they become more familiar with our market this could change." According to traders, most foreign interest has been shown by West German and Swiss investors, followed by some limited Danish interest. So far there has been very little follow through from London or New York averages bond. With the Government successfully reducing inflation and the trade deficit, interest rates in Norway have been falling steadily for some time. Over the past 12 months central bank market rates have fallen by 3.5 percentage points. However, a number of doubts remain. At 4.3 per cent - at the last count - inflation is half its 1987 level. But Norway's transformed current account prospects depend heavily on the strength of oil prices, and then there is the upcoming September general election. Mr Gro Harlem Brundtland, the Prime Minister, has been having something of a rough ride in the opinion polls. According to most political pundits the election race is wide open. If it ends in a stalemate, Mrs Brundtland's tough economic management could be brought to an end. Small Norwegian interest rates stand at over 8 per cent. And no new long government bonds have been issued for about three years. According to Oslo Finans, the broker, the government's share of the market has decreased from 42 per cent in 1985 to 37 per cent last year. Mortgage companies' market share has climbed from 30 per cent to 42 per cent over the period. Government and government-guaranteed bonds are fixed coupon, semi-annual payments with a single maturity date, or have repayments by means of semi-annual drawings of equal size. Most of the issues are five years or less. Sales of krone (denominated) bonds to foreign investors are allowed if they are listed on the stock exchange and handled through the exchange's clearing system. The bonds have a minimum maturity of 12 months, although there are no limits on amounts traded or held. Trading is through licensed Norwegian brokers only. Mr Kjell Skjevesland, a director of Sundal, Collier and Montega, Norway's leading broker, said: "I'm reluctant to recommend Norwegian bonds to foreign investors at this point in time. Solid European investors fear the inconsistencies in Norwegian policy-making. It is possible that interest rates will be forced upwards in the short-term. We recommend that foreign investors wait until the autumn before entering the market."

Sweden approves currency legislation

THE SWEDISH parliament yesterday approved legislation which gives the central bank the authority to lift Sweden's remaining foreign exchange regulations, Reuter reports. The legislation, including new tax controls, allows the central bank to go-ahead with deregulation of the Swedish bond market which it has said it will do as quickly as possible. Bond traders said that throughout the week the central bank had intervened on the credit market, hoping to drain liquidity and keep interest rates steady ahead of possible deregulation. The central bank confirmed

it had been in the market but declined to say whether it bought or sold and in what volumes. However, its action has driven overnight rates in Stockholm higher, forcing the banks to borrow at 12 per cent. Speculation that bond market deregulation was imminent pushed credit market yields down by between 25 and 30 points this week, while T-bill rates fell 10 points. Yesterday's legislation calls for the lifting of restrictions preventing foreigners buying krona-denominated paper and Swedes buying bonds abroad. Analysts disagree about whether the central bank

agrees on liquidity is temporary. They expect the authorities to give direction, when announcing a repurchase agreement today, and add liquidity to the market. One money market said: "We will need to see if the central bank is able to buy back 12 per cent from the central bank." Pent-up foreign demand for Swedish bonds might help explain the recent strength of the krona, which has slumped back to under 120 over the past few days in spite of the strong dollar. At 130.72, its trade-weighted index is within a hair's breadth of its official ceiling.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Bond, Issued, Denom, Maturity, Coupon, Yield, and Price. Includes sections for US DOLLAR, YEN STRAIGHTS, and FT STRAIGHTS.

FT FINANCIAL TIMES CONFERENCES THE PUBLISHING INDUSTRY IN THE 90s London, 26 & 27 June 1989

This second FT event will look at every aspect of a growth industry - from the publishing, marketing and selling of books through magazine publishing as a global business, to the outlook for national, regional and free newspapers in the age of growing television choice.

- Speakers include: Mr Peter Davis, Chief Executive Reed International PLC; Mr Richard Storey Bt, Chairman Portsmouth & Sunderland Newspapers plc; Mr Ralph Ingersoll, II, Chairman Ingersoll Publications Company; Mr Ian Locks, Chief Executive Periodical Publishers Association Limited; Mr Michael Turner, Senior Vice-President Information/Publishing Group International Thomson Organisation; Mr Terry Maher, Chairman & Chief Executive Pentos plc; M. Yves Sabouret, Vice President Directeur Général Groupe Hachette; Sir Frank Rogers, Chairman EMAP plc; Mr Ian Fletcher, Chairman & Chief Executive Yellow Advertiser Newspaper Group PLC; Mr Terry Mansfield, Managing Director The National Magazine Company Limited; Mr Rolf Paltzer, Managing Director G & J of the UK; Mr Michael Hancock, Director Printing & Information Technology Division PIRA

Registration form for the conference with fields for Name, Position, Company, Address, Postcode, Country, Tel, Fax, and Type of Business.

Jarden Morgan unit climbs to \$11.7m

JARDEN Morgan Europe, the European offshoot of the New Zealand broking and financial services group, has increased net earnings from US\$7.7m to \$11.7m for the year ended March 1989, its second year of trading. Listed in Luxembourg and New Zealand, the company plans to pay a dividend of 16 cents a share, against 10 cents last year. Total assets at end-March stood at \$122.8m.

INTERNATIONAL CAPITAL MARKETS

Treasuries register slight falls on revised GNP data

By Janet Bush in New York and Katherine Campbell in London

US TREASURY bonds registered modest losses yesterday, resulting from a negative interpretation of revised first-quarter GNP figures and a vulnerable dollar following coordinated central bank intervention.

GOVERNMENT BONDS

Weakest performers and were quoted as much as 1/4 point lower. Short-dated issues were around 1/2 point below Wednesday's close and the Treasury's benchmark long bond was quoted nearly 1/4 point lower, yielding 8.87 per cent.

First-quarter GNP was revised down sharply to 4.3 per cent from 5.6 per cent reported earlier. The two key inflation indicators were left unrevived, with the implicit price deflator up 3.9 per cent and the fixed weight index up 5 per cent.

Bonds had initially reacted positively to the lower than anticipated GNP figure - but the consensus had been for a 5.4 per cent gain - but then dipped as it became clear that a sharp drop in inventories was behind the revision.

The Commerce Department said inventory investment was revised downwards by \$15.8bn. By contrast, the largest upward revision was in net exports, which were raised by \$7.8bn.

These revisions suggested the economy entered the second quarter with a much

smaller overhang of inventories than had been expected. This, in turn, indicated that industrial production will be higher than anticipated in the second quarter. At the same time, exports showed more strength than previously thought.

A clutch of European central banks - excluding the Bundesbank - and the US Federal Reserve took the opportunity to intervene against the dollar when it showed some vulnerability after the GNP release. In late trading, the US currency was quoted near its lows at DM2.8005 and ¥141.20.

Results of the Treasury's five-year auction were regarded as reasonably good with total subscriptions of \$20.8bn.

A NEW form of debt security, nicknamed O.L.O., was auctioned by Belgium yesterday as part of its programme of domestic financial market reforms. It is a straight 10-year fungible bullet bond, very similar in structure to the French O.A.T.s.

Because the auction system enables the Government to bypass the high commissions of the established underwriting syndicate, the Ministry of Finance hopes the new instrument will reduce borrowing costs. It also envisages greater secondary market trading activity as liquidity in the top issue increases with the monthly auctions.

At yesterday's auction a total of BFR18.75bn was

accepted out of some BFR35bn of offers. Bids on the 10-year instrument, which bears an 8.25 per cent coupon, were accepted in a relatively narrow range between 99.5 and 99.9.

Dealers reported a high demand from non-residents, who would have been encouraged both by the instrument's tax exempt status and by the fact that it can be settled through the Euroclear system.

A WIDENING in the UK current account for April to £1.06bn, from £1.18bn in March, unsettled bond market prices, and shaved about 1 1/2 p from sterling. But short covering later in the day brought prices back to close higher than Wednesday.

On LIME, the June long gilt futures closed at 94.14 compared with 94.11 previously.

But the market remained nervous over the possibility of further rate increases after Wednesday's increase, particularly given sterling's poor performance on a trade-weighted basis. The currency ended the day at 83.1 after opening at 83.3.

The announcement of a flexible Lombard rate in Switzerland, to be introduced today, came too late to affect domestic government bond prices, although paper at the short end of the market is likely to be marked down this morning.

The central bank's move also prompted speculation that the Bundesbank might conceivably reintroduce their special Lombard rate - last in operation during 1982, but at a time when the central bank did not effect money market repurchases.

The Swiss Lombard rate has been at 7 per cent since April 14, but as call money has risen well above that level the rate has lost its efficacy from the point of view of the Swiss national bank's efforts to defend the currency and stem inflation.

The steep inversion of the yield curve, instead of quotes on one-month money at 8 1/2 per cent yesterday, compared with an average yield on three to five-year government paper of 6.4 per cent.

SEC to lift competition for equity options

By Deborah Hargreaves in Chicago

THE Securities and Exchange Commission caused a furor among US options exchanges yesterday when it decided to open up the equity options market to more competition.

The SEC said it would phase out by 1991 its lottery system for allocating new equity options exclusively to one US exchange. The move comes after nine years of debate on the controversial issue, which would allow exchanges to list equity options already allocated to another exchange.

The SEC says its gradual phasing in of the new scheme will be done in stages. Multiple listings are in place to handle multiple listings. Mr David Rader, SEC chairman, said the commission was not acting hastily since it had asked the options exchanges in 1980 to work on resolving these market structure issues.

However, the options exchanges maintain their market is not ready for such competition. The Chicago Board Options Exchange joined with the Philadelphia Stock Exchange and the Pacific Stock Exchange to urge a Congressional hearing to reverse the SEC's decision.

Mr Nicholas Giordano, president of the Philadelphia Exchange, said that to introduce multiple listings before there was an integrated electronic market in place to handle the options would be creating an industry-wide problem in maintaining levels of investor protection.

Investors would suffer from a decline in liquidity and quality, he added.

Against this, the SEC says that the results of two studies on multiple listings show that they would reduce costs to investors. The over-the-counter market in equity options has continued a system of multiple listings since 1985.

Slow response to GECC straight

By Andrew Freeman

A DAY of active new-issue business yesterday could not disguise the lack of direction in the Eurobond markets, with fixed-rate opportunities remaining few and far between.

INTERNATIONAL BONDS

deal was launched by Kidder Peabody International for General Electric Credit Corporation. Most syndicate departments had known for some time that the borrower was looking at a deal, and when the \$300m seven-year issue came there was a consensus that it was fairly priced.

Nevertheless, some houses declined their invitations, hoping to pick up bonds more cheaply in the market.

The bonds were offered with a 9 1/2 per cent coupon and were priced at 101.70 to yield 50 basis points over US Treasuries. There was sharp activity after the deal was launched, but the issuer traded inside fees, before dropping outside fees at less 1.95 bid, amid speculation that the lead manager had been suddenly hit.

New-issue traders reported widespread sales to institutions. In later trading, the price moved in line with the US bond market as the lead manager supported the deal to maintain the launch spread. The proceeds were unwrapped. Syndicate managers are forecasting that other well-known US corporate borrowers are

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Lists various international bonds including US Dollars, Eurobonds, etc.

considering tapping the dollar sector for fixed-rate funds. Swap rates continued to show opportunities for raising floating-rate funds. Merrill Lynch led a \$200m perpetual variable-rate note issue for the State Bank of Victoria. The yield is fixed every three months by the lead manager, offering an initial 3/4 point over three-month Libor.

The deal carries a call at par after five years, as well as so-called put caps which allow investors to put the bonds back to the lead manager if the margin fails to exceed certain levels. A Merrill official reported good demand for the paper and quoted the bonds at 100 bid, on the issue price. Underwriting commissions on the deal were not disclosed, while the official would make no

comment on whether the proceeds had been swapped. Goldman Sachs International launched a complicated three-tranche mortgage-backed \$200m deal for CMS No.1 which was well received. Traders commented that the longer-dated tranches were best value, but said there was no institutional interest. The lead manager quoted all three tranches within underwriting fees.

An Ecu100m five-year deal was brought by Banque Paribas Capital Markets for Federal Business Development Bank with a 9 per cent coupon. The bonds were quoted by BPCM on fees at less 1/4 bid. Traders said the deal was fair value against the secondary market. The proceeds were swapped into fixed-rate Canadian dollars.

In Switzerland, two new issues were the feature of a dull bond market. Prices were largely unchanged and the Swiss national bank's announcement of a flexible Lombard rate came too late to affect trading.

Nomura was the lead manager of a SF150m convertible deal for Hokuriku Electric. The five-year deal was well received and was quoted by the lead manager inside fees at less 1/4 bid.

Late in the day, Citicorp brought a SF150m issue for Showa Highpolymer. The lead manager said it was too early to make a price, but elsewhere the bonds were quoted at less 2 1/2 bid. Citicorp is expected to announce today a SF150m convertible for Tobishima.

BENCHMARK GOVERNMENT BONDS table with columns: Coupon, Yield, Price, Change, Yield, Week, Month. Lists US Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

Pargesa forecasts return to rapid growth

By William Dullforce in Geneva

PARGESA, the Swiss-based financial and industrial group run by Mr Gerard Eskenazi and Mr Albert Frère, expects to resume in 1989 the fast growth rate which was checked last year when it had to absorb a loss in its participation in Drexel Burnham Lambert, the New York investment bank.

Between 1984 and 1988, Pargesa's net consolidated earnings climbed by an average of 21.3 per cent a year. Profit growth per share averaged 14.6 per cent.

Last year's consolidated profit of SF160m (\$60m) was only 0.4 per cent higher than the 1987 result but included a

SF130m loss on DBL. Pargesa Holding, the parent company which experienced a 13 per cent rise in cash earnings, posted a 14 per cent increase in net earnings. The board proposes to raise the dividend from SF262 to SF265 a share.

Mr Eskenazi said yesterday that the holding company was seeking about SF300m in fresh capital through a one-for-10 rights issue and a five-year convertible bond carrying a fixed 7.5 per cent coupon, to be issued in Luxembourg. The share issue would be priced on Monday.

Listings for Pargesa shares were being sought in Brussels and Paris. It had no immediate plans for a North American listing but, when it sought one, preference would go to Montreal. Pargesa's Corporation of Montreal is a large shareholder.

The announcement of the April trade figures - something which had been approached with apprehension by the money market - caused a strong runner in the options market this week, and up 2p to 147p on the underlying market, reacted to Wednesday's one per cent increase in base rates without Hanson gained 2p to 201p on the underlying share market, and captured the most attention on the options market, extracting 2,125 contracts. The business in it was remarkable for being concentrated almost entirely in two series - the August 200 puts, which saw dealings of 1,000, and an opening of interest of 775 contracts to end at 2,136.5.

The announcement of the April trade figures - something which had been approached with apprehension by the money market - caused a strong runner in the options market this week, and up 2p to 147p on the underlying market, reacted to Wednesday's one per cent increase in base rates without Hanson gained 2p to 201p on the underlying share market, and captured the most attention on the options market, extracting 2,125 contracts. The business in it was remarkable for being concentrated almost entirely in two series - the August 200 puts, which saw dealings of 1,000, and an opening of interest of 775 contracts to end at 2,136.5.

The announcement of the April trade figures - something which had been approached with apprehension by the money market - caused a strong runner in the options market this week, and up 2p to 147p on the underlying market, reacted to Wednesday's one per cent increase in base rates without Hanson gained 2p to 201p on the underlying share market, and captured the most attention on the options market, extracting 2,125 contracts. The business in it was remarkable for being concentrated almost entirely in two series - the August 200 puts, which saw dealings of 1,000, and an opening of interest of 775 contracts to end at 2,136.5.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table showing EQUITY GROUPS & SUB-SECTIONS for Thursday May 25 1989. Lists various sectors like CAPITAL GOODS, BUILDING MATERIALS, ELECTRONICS, etc.

FIXED INTEREST

Table showing AVERAGE GROSS REDEMPTION YIELDS for British Government, Inflation-linked, and other fixed interest instruments.

RISES AND FALLS YESTERDAY

Table showing RISES AND FALLS YESTERDAY for British Funds, International, etc.

LONDON RECENT ISSUES

Table showing LONDON RECENT ISSUES for EQUITIES and FIXED INTEREST STOCKS.

RIGHTS OFFERS

Table showing RIGHTS OFFERS for various companies and their terms.

TRADITIONAL OPTIONS section with details on First Dealings, Last Dealings, etc.

LONDON TRADED OPTIONS

Table showing LONDON TRADED OPTIONS for various stock indices and shares.

Table showing LONDON TRADED OPTIONS for various stock indices and shares.

Table showing LONDON TRADED OPTIONS for various stock indices and shares.

Table showing LONDON TRADED OPTIONS for various stock indices and shares.

UK COMPANY NEWS

Thames TV surprises with rise to £31m

By John Ridding

THAMES TELEVISION, the largest ITV contractor, recovered from a flat first half to report higher than expected pre-tax profits of £31m for the year to the end of March, an increase of 11.7 per cent.

The improvement was achieved despite exceptional costs of £4m arising from the reduction of staffing levels and reorganisation costs and sent shares up 13p to 424p.

Turnover rose from £247.4m to £326.7m, reflecting an 11.5 per cent increase in advertising revenues to £236.3m. However, Thames's share of total network advertising revenue slipped for the second year running, from 15.51 per cent to 15.16 per cent.

Mr Richard Dunn, managing director, said he was disappointed with the fall but claimed that there was evidence of a recovery. He said that in the first three months of 1989, traditionally the leanest quarter, Thames's share had recovered to 15.3 per cent, its highest level in this period for six years.

Programme sales to Australia and the US had a good year and helped lift total overseas sales from £17.7m to £19m. The increase partly reflected the success of Jack The Ripper. However, no deal has yet been signed for a major mini-series to succeed it in the current year.

Last year, permanent staff levels were reduced by 240, approximately 10 per cent. The cuts were concentrated in the second half and prompted a saving of £1.5m, although this was more than offset by the

exceptional item. Thames estimates that savings from the reduced staff levels and more flexible working practices will exceed £4m in the current year.

These savings will be needed to offset the increase in the excise duty charge which will take effect from 1990. On a pro-forma basis, the new system, which is based on turnover as well as profits, would have added an estimated £7m to Thames's £15.5m levy charge last year.

However, Mr Derek Hunt, finance director, said that this was not the best guide because Thames would seek to improve margins and would take advantage of the 45 per cent levy relief in the current year to undertake expensive production.

With respect to the government white paper proposals for the reallocation of franchises after 1992, possibly on an auction basis, Mr Dunn said that the "Astra alternative" remained an option.

He added, however that Thames remained committed to retaining the franchise and would only look to satellite broadcasting if it failed to win a channel three or channel five licence and if subscribers and advertisers showed greater interest in Satellite transmission.

Earnings per share, after the exceptional items, increased by 10.6 per cent to 40.7p. There is a final dividend of 10.25p (8.5p) giving a total for the year of 15p (13.2p).

See Lex

Whitbread expands in Australia and Europe

By Lisa Wood

WHITBREAD, the UK group which is concentrating on developing its food retailing activities, is expanding its food interests in Australia and the Continent.

In Australia it is paying A\$43m (£22m) for a chain of Denny's restaurants owned by Ansett Transport Industries, the Australian domestic airline.

The purchase involves 13 restaurants and four development sites on Australia's east-coast seaboard. During the next two years they will be converted into the steak and seafood concept of the Keg restaurant chain Whitbread bought in Canada in 1987.

Ansett said the deal was subject to approval from the Australian Government's Foreign Investment Review Board and was part of its strategy of concentrating on airline services and development of airport terminals, hotels and resorts.

Ansett is owned 50/50 by transport group TNT International and Rupert Murdoch's media group, News Corporation.

Whitbread, in a joint venture with Belgian company GIB, has also signed a franchise, by PepsiCo of the US, to open up to 400 Pizza Hut outlets in France, Holland and Belgium. The operations will cost around £100m to develop during the next 15 years. Whitbread operates Pizza Hut in a joint venture with PepsiCo in the UK.

Whitbread is one of the most aggressive of Britain's brewers in expanding its retailing activities overseas. Last week, in announcing its financial results for the year to February 25 1989 it said profits from retailing, including the group's Beefeater Steak Houses and Keg restaurants, overtook brewing for the first time ever in the second half of the year.

Vickers

Sir Ron Brierley's IEL Securities has reduced its stake in Vickers from 9.06 per cent to 8.67 per cent.

Fighting a by-election of a bid

David Waller on the political aura of Anglo's assault on Coalite

THREE IS a strong party political dimension to the latest leveraged bid to hit the London market, the £427m offer for the Coalite conglomerate from Anglo United, a company capitalised at under £60m.

The companies are to be found within a few miles of each other in the Labour heartland of north Derbyshire. Coalite's connection with Labour is obvious: its chairman, Mr Eric Varley, was a former industry secretary and Mr Tony Benn's predecessor as MP for Chesterfield.

By contrast, Mr David McErlain, chairman, chief executive and 37 per cent owner of Anglo, is a fund raiser for the local Tory party.

Mr McErlain likes to see the bid as a contest between the Thatcherite Britain - as represented by Anglo, of course - and the sleepy inefficiencies of socialism, as embodied in what he describes as the sprawling mass of Coalite.

Indeed, this bid has many of the qualities of a local by-election," he argues. Down south, in the City of London, parallels were drawn yesterday with Mecca Leisure's assault on Plesurama last year, also put together by Samuel Montagu advisers to Anglo. In that case as well, a smaller company launched a leveraged bid for a larger one, dismissing the accusations of audacity with the claim that its management was far better qualified to run the company.

The bid is based on the premise that Mr Varley and his colleagues are neglecting the potential of Coalite's core businesses in fuel manufacturing and distribution, which account for broadly half pre-tax profits (estimated to be £43.5m in the year to the end of March 1988) and three-quarters

of the group's cash flow.

Instead, according to Mr McErlain, the former Labour minister has been misdirecting his energies by moving into a host of non-core businesses like waste management, vehicle distribution and quarrying. This has been reflected in a profits decline in the core businesses from £24.5m in 1986 to £22.9m in 1988, he argues, and a compound increase in total earnings for the group of only 2 per cent per annum over the last three years after taking inflation into account.

He believes that it would be

Mr McErlain's is happy to flaunt his management qualifications for the job. In true Thatcherite fashion, he started off with a loan - of £31,000 in this case - which helped him start up his own business in 1974. This was an opencast mine in Chesterfield, sold to Burnett & Hallamshire in 1981 for £12m.

The following year, he started up two new opencast mining businesses in the UK and the US which later became the core of Anglo. In March last year, he presided over the complex restructuring at Bur-

33.9p last year.

Some analysts give Mr Varley credit for building up a portfolio of businesses counter-cyclical to the fuel manufacturing and distribution businesses, to the extent that the group's profits for the year to March should be no worse than flat against the previous year, despite the very mild winter. He has also taken steps to cut fuel manufacturing capacity in the face of a shrinking market by closing one of the three carbonsation plants used to convert coal into the Coalite brand of smokeless fuel.

Moreover, it is not impossible that the company's share of the fuel distribution market has actually increased over recent years. However, this and other important data about the company's performance have been largely hidden from the City of London's eye. Mr Varley has been reticent in his dealings with the investment community, and information given at results announcements has been notoriously sparse.

And if some of Coalite's multitude of peripheral businesses are genuinely counter-cyclical, there remains no convincing explanation as to why - in an age when focus is considered all important - the company should be engaged in so many different activities.

This will have to change if the company is to fight a successful defence. The bid differs from the Mecca/Plesurama fight by virtue of the fact that cash rather than Anglo paper is on the table. Whether the offer - pitched at 12.9 times last year's earnings - is generous enough remains to be seen. With Coalite's shares 20p above the 45p offer price yesterday, the market clearly thinks not. Estimates of the company's break-up value range from 450p-500p a share.

A year later it was sold on to Charringtons Industrial Holdings - which was itself bought by Coalite in 1977 two years after an Argentine-backed bid to take the company over had been blocked by the Falkland Islands Government.

After the 1982 conflict, Coalite embarked on a divestment plan which substantially reduced its property holdings among the 750 islands which make up the Falklands. It has also made moves to exploit the excellent fishing reserves in the waters surrounding the islands.

Anglo Utd would keep Falkland Islands Co

MR DAVID McERLAIN, chairman of Anglo United, has some fairly ruthless divestment plans should his bid for Coalite be successful. But he has a sentimental attachment to one quite definitely non-core business - the Falkland Islands Company, writes David Waller.

This, he would like to keep. It is the company which owns one quarter of the farmland on the islands (down from a half at the time of the 1982 conflict), controls the wool output, employs a substantial proportion of the workforce and dominates retail distribution and the wool trade.

In order to avoid any political problems, Anglo has declared an intention to appoint a panel of three dignitaries from among the ranks of the great and the good. They will be independent of Anglo and will advise the holders on "all aspects of the Islands and the Company."

"I fancy holding on to this," confessed Mr McErlain, although the business has nothing to do with fuel distribution and contributed only an approximate £1m to Coalite's profits last year. "I'd like to own a little bit of history."

The FIC was incorporated under Royal Charter in 1851. For 121 years it was quoted on the London Stock Exchange but in 1971 it was bought for £2m by Dundee, Perth & London, an investment company with close links to Slater Walker.

A year later it was sold on to Charringtons Industrial Holdings - which was itself bought by Coalite in 1977 two years after an Argentine-backed bid to take the company over had been blocked by the Falkland Islands Government.

After the 1982 conflict, Coalite embarked on a divestment plan which substantially reduced its property holdings among the 750 islands which make up the Falklands. It has also made moves to exploit the excellent fishing reserves in the waters surrounding the islands.

Mr McErlain said he was certain that the FIC's employees would be consulted about the future of the company.

CLF-Yeoman I£18m rights issue

CLF YEOMAN, the Dublin-based leasing company, increased pre-tax profits by 51 per cent to £14.4m (£12.2m) in the year to February 28. It also launched a one-for-four rights issue at 175 Irish pence to raise a net £18m.

This compares with the 423p at which the shares were suspended late last month. The group announced then that it was making a £12m pro-

vision for a loss-making Technology for Business subsidiary which was acquired in January when Yeoman bought CLF Holdings. Yesterday it was confident that the final write-off associated with TFB would not exceed this provision.

Earnings per share rose from 23.7p to 37.6p before goodwill amortisation and 36p afterwards. The final dividend is 2.75 Irish pence.

Readicut up 27% despite difficult market

By Vanessa Houlder

READICUT INTERNATIONAL, specialist textiles group, weathered competitive conditions in many of its markets, increasing pre-tax profits by 27 per cent from £14.72m to £18.71m in the year to March 31. Turnover increased from £182.58m to £214.41m.

In its yarns business, demand was high but the strength of sterling meant that margins were tight and competition intense.

Within the carpets division, Firth Carpets struggled with fiercely competitive conditions but ended with profits margin-

ally ahead. The Readicut Wool Company, distributor of rug kits, knitting yarn and handcraft products, improved profits in spite of encountering the difficult trading conditions affecting UK mail order houses.

Earnings per share increased by 6 per cent to 7.25p, reflecting the increase in share capital resulting from the acquisition of the Vischer Group. A dividend of 2.50p per share was recommended, making a total for the year of 4.75p - an increase of 16 per cent.

This announcement appears as a matter of record only

Management Buy-Out

of

LONDON · CLUBS · LIMITED

for

£120,000,000

Arranged and underwritten by

Standard Chartered Bank

Equity Co-underwritten by

Legal & General Assurance Society Limited

Lloyds Development Capital Ltd

Phildrew Ventures

Security Pacific Hoare Govett Equity Ventures Limited

Standard Chartered Bank

Mezzanine Co-underwritten by

Legal & General Assurance Society Limited

Standard Chartered Bank

Junior Senior Debt Co-underwritten by

Bank of Scotland

Crédit Lyonnais, London Branch

Standard Chartered Bank

Senior Facilities Co-underwritten by

Bank of Scotland

Creditanstalt-Bankverein

Crédit Lyonnais, London Branch

The Long-Term Credit Bank of Japan, Limited

Security Pacific National Bank

Standard Chartered Bank

Standard Chartered

A member of IMRO and of the AFBD

May, 1989

BANCO EXTERIOR - U.K.
THE SPANISH BANK

B

Banco Exterior-U.K.

moved its Chief Office,
from 60 London Wall
to 9 King Street, London EC2
on
Monday 22nd May, 1989

B

Banco Exterior-U.K.
The Spanish Bank
9 King Street, London EC2V 8HB
Telephone 01-796 4100
Telex 886 820
Fax 01-796 3898

UK COMPANY NEWS

Regional brewer bullish on prospects if MMC recommendations implemented.
W'hampton & Dudley rises 17% to £13m

By Lisa Wood

WOLVERHAMPTON & DUDLEY, one of the few regional brewers to give qualified support to the Monopoly and Mergers Commission's recommendations on the industry, yesterday announced a pre-tax profit of £13.1m for the half year to April 2, a 16.8 per cent increase on the same period last year.

Earnings per share, at 18.1 pence, were up by 17 per cent on last year's 2.15p, with W & D declaring an interim dividend of 3.2p compared with 2.18p last year.

Mr David Thompson, managing director, was bullish for the group's prospects should

the Commission's recommendations be implemented in their present form. Brewers are currently in talks with the Government in an attempt to temper the proposals.

Mr Thompson was one of the few regional brewers who did not either subscribe to the Open Letter to Lord Young, the Trade and Industry Secretary from regional brewers protesting about the proposals or contribute to the 26m war chest for the campaign against them.

He said there were a downside and an upside to each of the recommendations for his brewery. But, he concluded, "The Commission's report offers

our shareholders really substantial benefits."

On the introduction of guest beers, for example Mr Thompson said their introduction could open up to his brands 1,200 pubs owned by competing brewers within a 25 mile radius of his brewery. The downside, he said was Carling Black Label and Tennent's Lager, brands owned by Bass, could be sold in his 450 tenanted pubs.

In the half year to April 2 W & D's turnover was up by 18 per cent, to £76.6m compared to \$65.5m, well ahead of expectations.

Volume growth came from

Bank's beers, premium priced lagers and retailing with catering income increasing by 75 per cent. Longer opening hours for pubs contributed to a reduction of 10 per cent in beers sold to clubs with this volume transferring to pubs.

Interest charges were £112m compared with £183,000 last year, reflecting the cost of acquisitions including 61 Grand Metropolitan pubs. Before interest charges trading margins advanced from 17.2 per cent to 18.1 per cent.

COMMENT
W & D, a paragon of good management among the regionals

with ale brands the local clientele seem happy to drink, barrelled ahead with its strong interim results. Turnover showed strong growth with most of the 61 pubs purchased in March 1988 from Grand Met performing well. W & D notes no downturn in retail spending in the West Midlands. Earnings growth may be flattened in the post MMC future however if W & D is forced into a price war with the likes of Bass. Analysts are looking for £30.4m for the full year giving a prospective p/e of 13.6 times.

Ross Elect warns of losses

By Clay Harris

ROSS CONSUMER Electronics, the USM-quoted audio equipment and radio distributor, warned yesterday that it would report a loss and pay no final dividend for the year which ended on March 31. Ross shares fell 18p to 75p.

Mr Ross Marks, chairman, blamed the fall into loss on the deteriorating retail climate in the January-March quarter. However, he said yesterday, "The problem is now over."

The company said it was reviewing its treatment of slow moving stock and adjusting its accounting treatment of development costs. It has also closed its US marketing arm, which will lead to yet-unspecified extraordinary costs in the 1988-89 accounts.

Marginal profit fall for Dobson Park

By John Thornhill

DOBSON PARK Industries, the mining equipment and engineering group, revealed a marginal fall in pre-tax profits from £9.1m to £8.06m in the half-year to April 1.

Yet a slight reduction in the estimated tax charge to £2.9m (£3.1m) resulted in an increase in earnings per share to 5.89p (5.78p). The interim dividend is unchanged at 1.5p.

The operating profit in the industrial electronics division - boosted by a four-month £400,000 contribution from Transducers - was 88 per cent ahead to £3.16m. The group is searching for acquisitions to strengthen the division.

Restructuring in mining equipment will not be completed until the end of 1989. But the division was able to record an operating profit of £4.02m (£4.07m) despite lower turnover. The mining equipment division of MS International contributed about £1m.

Toys and plastics yielded £261,000 (£245,000), but trading profits from Kango power tools, disrupted by relocation, slipped to £1.14m (£1.27m).

Overall results were dragged down by the fall in profits from property and investment activities to £138,000 (£1.07m). The group expects to make property disposals in the second half and is confident about trading for the year as a whole.

Sales were £114.8m (£111.5m).

COMMENT
At first sight, these results do not provide much excitement, after all static profits do not leap up and grab the investor's eye. But beneath the grey numbers lies an interesting tale of a company trying to wriggle free of the constraints imposed upon it by its declining business in the mining equipment industry. When Dowty sold its interests in this field in desperation at the state of the industry, many believed that Dobson Park was confined to a gloomy future in a dwindling market. Yet yesterday's figures showed there is a lot of fight left in the company. Its aggressive defence of its position in mining equipment has produced a good result, but it would be mistaken to believe that this will continue indefinitely. The company has said it would ideally like to reduce its interests in this field to about a quarter of its total business, and is pinning its hopes on the fast-expanding industrial electronics division to accelerate it out of potential trouble. Whether it will succeed in doing so remains to be seen, but it will be worth watching closely. Pre-tax profit forecasts of £18.5m for the year would put Dobson Park on a multiple of just under 8.

Nash shares leap as new investors move in

By Nikki Tait

SHARES IN Nash Industries, the packaging, engineering and property group, jumped 50p to 203p yesterday as Mr John Nash - the accountant who created the eponymous company - placed out the bulk of his 30 per cent stake.

At the same time, Nash Industries announced that Mr Andrew Holland - previously a director of Randsworth Trust, a high-flying property company in the heavy bull market days - had acquired 760,532 shares in Nash or 9.3 per cent, and is joining the board as non-executive chairman.

Nash is also acquiring a portfolio of industrial properties from Minevent, a private company wholly-owned by Mr Holland which it says have a net value of around £2m.

The deal will be satisfied by the issue of around 1m shares at 200p a piece, increasing Mr Holland's stake to around 19 per cent.

Mr Holland, according to Nash Industries, has held a stake below the five per cent level for some time, but raised this in recent days.

This is roughly equivalent to the stake held by Mr David Newton, the former stockbroker, who moved in as chief executive two years ago. Mr Newton remains in that position while former chairman, Mr Graham Dowson, becomes a non-executive director.

Yesterday, Nash said that 2.34m shares had been placed with around seven institutions at 185p each, leaving Mr Nash with a 3.5 per cent holding.

It added that the intention was to retain the group's existing non-property interests, alongside the combined property businesses.

The company's name is now being changed to Grovewood Securities - after the industrial holding company which featured in the sixties and seventies and once owned Brands Hatch.

Grovewood eventually became part of BAT Industries' subsidiary, Eagle Star, with a large part of the business being sold to Wolsley-Hughes in 1986. Nash Industries says it bought the name from Eagle Star, but declines to discuss the cost.

New Kalamazoo chief leaves

By Richard Tomkins, Midlands Correspondent

KALAMAZOO, the troubled business stationery and office systems supplier, yesterday announced that it had parted company with its newly-appointed group managing director because of fundamental differences of opinion over strategy.

Mr Rufus Bond Gunning, who was appointed last September and took up his post in February, has resigned by mutual agreement. His place will be filled by his predecessor, Mr Bill Nickoll, who is also deputy chairman.

Earlier this month, Birmingham-based Kalamazoo ended a period of recovery by plunging into heavy pre-tax losses of £2.9m for the six months to January, though the company said it had moved back into profit in the second half.

Mr Tom Garnier, chairman, said yesterday that the difference of opinion with Mr Bond Gunning had arisen over the options for marketing and dis-

tribution in a major business area.

"At the time we recruited Rufus, our business situation was one thing, but at the time he took over, it was worse," said Mr Garnier. "That meant we had to reconsider our strategy, and it was in the course of doing this that our differences of opinion emerged."

Mr Bond Gunning will receive pay and benefits in place of 12 months' notice amounting to about £22,500.

At the time we recruited Rufus, our business situation was one thing, but at the time he took over, it was worse," said Mr Garnier. "That meant we had to reconsider our strategy, and it was in the course of doing this that our differences of opinion emerged."

Mr Bond Gunning will receive pay and benefits in place of 12 months' notice amounting to about £22,500.

DIVIDENDS ANNOUNCED

| Company | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Airflow S'lines | 4 | - | 4 | 6 | 5 |
| Archer (A) | 3 | - | 3 | 4 | 4.25 |
| Beecham | 9.7 | Aug 21 | 8.7 | 16 | 14.5 |
| Brit & Ann Film | 5.05 | - | 4.5 | 7.425 | 6.825 |
| Castings | 4.35 | - | 3.6 | 6.1 | 5 |
| Dobson Park | 1.9 | - | 1.9 | 5 | 5.5 |
| Easting & Agency | 3 | - | 3 | 3 | 3 |
| Readcut | 2.59 | - | 2.35 | 3.16 | 2.73 |
| Scott Invest Tr | 1.15 | - | 1 | 1 | 3.2 |
| Smart (J) & Co | 1.75 | - | 1.8 | 4.8 | 5.8 |
| Southwards S | 3.2 | Aug 1 | 3.2 | 4.2 | 4.2 |
| Thames TV | 10.25 | July 28 | 8.8 | 18 | 13.2 |
| Thornton (GM) S | 21 | June 27 | 1.75 | 1 | 4.25 |
| TR Property Inv | 0.85 | - | 0.525 | 1.2 | 0.6 |
| Warner Estate | 2.5 | - | 2 | 6.25 | 6.25 |
| Westbury | 5.5 | Aug 14 | 3.75 | 8.9 | 5.5 |
| Wolv & Dudley | 3.2 | July 7 | 2.15 | 7 | 7 |
| Young Brewery | 5.5 | - | 4.7 | 10.2 | 9.2 |

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the indications shown below are based mainly on last year's timetables.

| Company | Future Dates |
|----------------------|--------------|
| Crabtree Electronics | June 6 |
| Granada | July 11 |
| Home (Retailer) | June 28 |
| Omnicast | May 31 |
| TBS | June 29 |

TODAY


| | |
|---|--------|
| Interim: Actico & Hutchison, Crown Comms, Ferry Packaging, GPO, Kelsey Inds, Owen-Rice, Zambia Copper | June 8 |
| Finals: Eastern Produce, Hawat Whiting, High Gostorth Park, Incoed Int, Jervis Pores, NEC, Viewley Asset Management | June 9 |
| Finals: Brown Shipley | June 9 |
| Finals: Hiding Personnel | June 9 |
| Finals: Rothchilds (J) | June 7 |
| Finals: Sherman Sec Int | June 5 |
| Finals: Sels | May 31 |

GRAND METROPOLITAN INTERNATIONAL FINANCE
PUBLIC LIMITED COMPANY

To: The holders of the:-
Grand Metropolitan International Finance Public Limited Company
£50,000,000
10 7/8% Guaranteed Notes 1990

Copies of the Annual Report and Accounts of the above-mentioned company are currently available at the address shown below, which is the registered office of the company.

11-12 Hanover Square, London W1A 1DP.



A first class year.

British Airways achieves record profits - £268 million pre-tax, 17.5 per cent up on last year.

Group revenues increase 13 per cent to £4,257 million.

Earnings per share up 16 per cent to 24.3 pence. Final dividend of 5.25 pence, giving 7.75 pence for the year.

British Caledonian totally integrated.

Scheduled and charter passenger numbers up 1.5 million to almost 25 million. Cargo up 27 per cent to a record 460,000 tonnes.

Invested £24 million in new First Class service. A new Skyflyers brand for children launched.

Ordered a further 43 new, advanced technology aircraft. Firm orders now total 73 new aircraft worth \$5 billion.

Established Four Corners chain of high quality leisure travel stores.

BRITISH AIRWAYS
The world's favourite airline.

THE ANNUAL GENERAL MEETING WILL BE HELD AT THE BARRICAN ON 17 JULY 1989. THE REPORT AND ACCOUNTS WILL BE POSTED TO ALL SHAREHOLDERS IN EARLY JUNE 1989. FURTHER COPIES WILL BE AVAILABLE FROM: BRITISH AIRWAYS PLC, INVESTOR RELATIONS (5238), PO BOX 10, LONDON HEATHROW AIRPORT, HOUNSLOW, MIDDLESEX TW6 2JA

JOHNSTON GROUP PLC

- Pre-tax profit up 10.8% over 1987 to £8.07 million
- Increased dividend covered 4.2 times

"The Group's commitment to investment will ensure our subsidiary companies have the ability to withstand the intense competition each faces and to remain at the forefront of their respective markets."

Graham Johnston
Chairman

FINANCIAL HIGHLIGHTS

| | 1988 | 1987 |
|------------------------------------|---------|--------|
| Turnover | 99,136 | 79,478 |
| Profit before tax | 8,072 | 7,288 |
| Dividend per ordinary share | 11.5p | 10.0p |
| Net asset value per ordinary share | 393.02p | 321.7p |

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG.

Road maintenance specialists, mechanical and hydraulic engineers, civil engineers, builders and property developers, concrete and g.r.p. pipe manufacturers and roadstone suppliers.

UK COMPANY NEWS

ANNUAL MEETINGS

Channel tunnel on course to meet deadlines

By Andrew Taylor, Construction Correspondent

CONSTRUCTION of the Channel tunnel is 25 per cent complete costing almost £3bn so far, British and French shareholders of Eurotunnel were told yesterday at the group's annual general meeting in London.

Spending on construction was running at about £2m a day shareholders were told at the meeting which next year will be held in France.

Mr Andre Benard, the group's French co-chairman, said the improvements in tunnelling rates had been maintained after slow progress for much of last year. Eurotunnel was confident in the ability of its contractors to bring the project in on time.

About 14 km of tunnels had been dug in 4½ months this year compared with just 7km for the whole of last year. Earth moving work on the rail terminals at either end of the tunnel was ahead of schedule and contracts for the trains and rolling stock were due to be placed very shortly.

Mr Benard said the French terminal on its own would be the size of Heathrow airport

while the British terminal represented that country's second largest building contract, after the Canary Wharf office project in London's docklands.

He said relations with the contractors were much improved following signing of a new agreement between Eurotunnel and Transmanche representing the five British and five French construction companies building the tunnel.

As a result of this agreement the completion date for the project was put back a month to June 15, 1993. The contractors stand to earn an extra £106m in bonuses if they hit revised target dates.

Mr Graham Corbett, Eurotunnel's finance director said yesterday that one month's delay would cost the group some £70m. Mr Tony Ridley, joint managing director for the project, said the contractors had regularly surpassed their weekly tunnelling target of 350 metres for the services which will run between the two rail tunnels.

He said the outline design for the terminals were virtu-



Alastair Morton, co-chairman of Eurotunnel, confident it can complete the project on time

ally complete. 15 per cent of the roads and bridges needed for the project had been completed in the UK and 5 per cent in France.

Eurotunnel said that \$476m of bank borrowings had been drawn by the end of last year. Of this £374m was in French francs, \$55m in sterling and the rest in other currencies.

French interest rates had averaged 8.7 per cent compared with 13.4 per cent for sterling borrowings.



John Craven (left) and Geoffrey Maddrell, chairman and chief executive respectively of the Tootal Group, at yesterday's nostalgic shareholders meeting in London, the textile group's last AGM before it merges with Coats Vytella.

Mr Craven, who will not join the board of the enlarged group, welcomed the agreed bid, which was only sealed two weeks ago. He had thought the group's private shareholders, who hold a comparatively small proportion of the equity, might question the £295m price tag, which had been criticised by some observers. But about 200 shareholders - including one who recalled selling the textile group's ties 40 years ago when they cost 3s 6d each - applauded Mr Maddrell, after he outlined the benefits of the agreement.

The deal will mean the disappearance of Tootal as a quoted company name, although initially subsidiaries will still trade under the banner and products will bear the brand-name. Mr Maddrell, who will become the new group managing director, said the merger was entering a new phase of a long and distinguished history. "We have an opportunity to write a new paragraph in the history of Tootal and, indeed, in the history of worldwide textiles," he said.

BSR unworried by China unrest

BSR International shareholders were told at the annual meeting that the company did not believe that the recent political unrest in China would have any impact on its Chinese manufacturing facilities. It believed that a Chinese government of any complexion was likely to want to continue to encourage manufacturing investment in its country.

BSR, Hong Kong-based but London-listed, was experiencing some difficulties in certain segments of the electronic components industry in which it operates, though overall the order books were satisfactory. The problems with the computerised materials control system, which had a marked impact on the 1988 results, were being treated as a priority.

It was agreed that the company's name would be changed to Astec (BSR).

At another annual general meeting:

● Mr Patrick Sheeny, chairman of BAT Industries, told shareholders that the first contribution from Farmers combined with strong growth from both Allied Dunbar and Eagle

Star was having a major impact on results from financial services businesses. In an improving US retail market the North American businesses were moving ahead, while in the UK Argos was maintaining its record of strong growth. Wiggins Teape was suffering from weaknesses in the European paper industry.

● Mr Asif Nadeem, chairman, told Polly Bock International shareholders that the manufacturing, sourcing and marketing company was continuing to expand satisfactorily. Signs were of further growth in the core sectors in the current financial year, he said.

● Shareholders in Purit Corporation, the construction, maintenance and plant hire group, were told that the uncertainty in the housing market made it impossible for the board to predict the level of sales in this area. Although it was too early to make forecasts, the company's figures showed that targets set in its other areas could be achieved.

● Mr David Philip, chairman, told Dagenham Motors Group shareholders that the motor trade had experienced tougher trading conditions over the past two months, but said he felt confident about a satisfactory outcome for 1989. He said growth in the group's service and parts business continued ahead of target, and new vehicle markets continued unabated, due mainly to the company car sector. Higher interest rates had put pressure on used vehicle margins. The company's dealerships were experiencing high demand for the new Ford Fiesta.

● Fitch-RS holders were told by Mr Rodney Fitch, chairman, that the company, which provides design services, had made an excellent start to the

current year, with European and US business well in line with plan. Work was progressing well on the company's new building in Kings Cross and the move there would be more cost-effective than staying in the West End of London.

● Lord Weir, chairman, told Weir Group shareholders that the engineering group had made a satisfactory start to the year, with profits for the first three months ahead of last year. The engineering industry was experiencing cost pressure in raw material prices and wages, with industrial relations nationally more troubled than for the past few years.

● Shareholders in James Neill Holdings, hand tool maker and engineer, were told that UK sales had been quiet with weakening demand in the DIY sector and significant de-stocking in the industrial sector. Overseas sales were better but at lower margins. The company had disposed of virtually all surplus properties and certain businesses extraneous to its strategy. Acquisitions had been made in France and Germany, and the company was wanting to move into the US.

● Wm Morrison Supermarkets shareholders were told by Mr KD Morrison, chairman, that sales during the current year were running 29 per cent ahead of last year and while the rate of food price inflation had grown, the company was still enjoying good volume increases for all stores.

● Mr JD Abell, chairman of Suter, said the company had made an excellent start to 1989. The only area of concern was within the refrigeration industry where demand had slowed. He said Suter was unlikely to meet its normal objective of 25 per cent earnings growth but intends to maintain its policy of increasing dividends by a minimum of 20 per cent.

This announcement appears as a matter of record only.

April, 1989



Mellow Trend Limited

£50,000,000

Revolving Credit Facility

Guaranteed by

Ford Sellar Morris Properties PLC

Arranged and Lead Managed by

Bankers Trust Company

Managed by

Bank of Scotland Crédit Agricole Creditanstalt-Bankverein
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Postipankki (U.K.) Limited

Bankers Trust Company

Agent

Next conceals settlement for Davies

By Peter Pearse

THE QUESTION of settlement for Mr George and Mrs Liz Davies, the husband-and-wife team ousted last December from their positions of chairman and product director at Next, was raised at the retail group's annual meeting yesterday.

Mr Murray Gordon, executive chairman of Combined English Stores until its takeover by Next and now chairman of Era Group, asked the board the amount to be paid that a settlement had indeed been made but would not be disclosed as it was subject to a confidentiality agreement.

Furthermore shareholders were told that no provision

would be made in the 1989, 1990 or 1991 group accounts in respect of any settlement.

Mr Robin A. Ishouse, an analyst at Kitcat & Aitken, suggested that Next had settled with Mr Davies within his contract of employment, and that that kind of non-disclosure was the "thin end of the wedge for shareholders' democracy".

Mr Gordon and Mr Pat Hammond-Turner, one-time assistant managing director of CES, both voted against the re-election of the directors.

Mr David Jones, Next chief executive, said that since the beginning of the current year, Next Retail sales had increased generally in line with the 17

per cent increase in sq. ft. with the exception of the London area where they were well down.

He did not expect Next Retail to show a like-for-like increase in the half.

Grattan Home Shopping businesses were recovering from the 1988 postal strike and were anticipated to be about 10 per cent up on last time.

Sales from the third issue of the Next directory are currently more than 50 per cent up on last year, said Mr Jones.

Westbury more than double to top £36m

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Westbury, the Cheltenham based house-builder, more than doubled to £36.28m, from £15.39m, in the 12 months to the end of February.

Turnover rose by 25 per cent to £153.96m. The company builds all its houses in central and southern England, with the exception of the south east.

Earnings per share, despite more difficult trading conditions during the second half, increased by 85 per cent from 27.5p to 80.5p. A final dividend of 5.5p makes 8.5p for the year on capital after the rights issue, a 55 per cent lift over last year's 5.5p.

Mr Richard Fraser, chief executive, said the market remained difficult because of increases in mortgage interest rates. The group, however, expected to see a modest rise in earnings per share in the first half of this year.

He said Westbury was still achieving reasonable sales in the West Midlands, East Anglia and south Wales. Operating margins, pre-interest, had risen to more than 26 per cent during the second half and were among the highest among housebuilders.

This would allow the group greater flexibility to provide sales incentives to ride out the present downturn in the housing market.

Sales in the 12 weeks since the end of February were about 20 per cent lower than during the corresponding period last year.

Mr Fraser said: "The number

of people coming into the showrooms and reserving properties is just as high as last year. Plenty of people still want to buy. The problem is that they are having difficulty selling the existing homes. The cancellation rate is much higher than normal."

"However we have all the pieces in place for another successful year - a high quality land bank and a strong capital base."

The company had 6,800 plots with planning consent and a further 6,600 under option, equivalent to almost six years supply based on sales of 2,298 homes last year.

● COMMENT
Westbury's share price rose 9p to 245p on the back of yesterday's good results with profits slightly better than expected and a big increase in dividends. Land sales which chipped in about £3m last year should increase this year while sales volume will be underpinned by the move into more joint ventures with building societies and housing associations. About 50 per cent of Westbury's homes are terraced aimed at first time buyers and the lower end of the market which is slightly less affected by housing chains. On this basis analysts are forecasting profits of about £11m this year. A p/e of under 5 looks very cheap but reflects current concerns about housing and Westbury's lack of other interests as a cushion.

This advertisement is issued in compliance with the Regulations of the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange").

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of 5p each in Alan Paul PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. It is expected that dealings will commence on 1st June, 1989.

alan PAUL PLC

(Incorporated and registered in England under Companies Acts 1948-80 No. 1485789)

Placing by
Henry Cooke, Lumsden plc
of 1,428,500 Ordinary shares of 5p each at
140p per share

Alan Paul PLC operates two retail businesses; Alan Paul Hairdressing provides a wide range of hairdressing services and The Body & Face Place manufactures and sells non-animal tested natural beauty products.

Share Capital

Authorised £600,000 Issued and to be issued fully paid £435,271

in Ordinary shares of 5p each

The Ordinary shares being placed will rank in full for all dividends and other distributions hereafter declared on the ordinary share capital of Alan Paul PLC.

Particulars relating to Alan Paul PLC are available through the Extel Unlisted Securities Market Service and copies may be obtained during normal business hours (Saturdays excepted) up to and including 31st May, 1989 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 9th June, 1989 from:

Henry Cooke, Lumsden plc
No 1 King Street
Manchester
M60 3AH

Alan Paul PLC
14 The Rake, Preinct
Bromborough
Wirral
Merseyside
L62 7AD

Henry Cooke, Lumsden plc
Crowne House
56/58 Southwark Street
London SE1 1UL
26th May, 1989

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any shares.



HAFSLUND NYCOMED AS

(Incorporated and registered in Norway under Norwegian law with limited liability: No. 1223025)

Introduction to The International Stock Exchange by

COUNTY NATWEST LIMITED
Share capital following the Introduction

| Authorised (NOK) | A shares of NOK 5 each | Issued and fully paid (NOK) |
|------------------|-----------------------------|-----------------------------|
| 168,599,040 | Free A shares of NOK 5 each | 157,803,040 |
| 77,261,360 | B shares of NOK 5 each | 77,261,360 |
| 85,912,580 | | 70,897,880* |

*Note: Up to 4,785,000 New B shares are currently being issued in an International Offering lead managed by S.G. Warburg Securities.

Hafslund Nycomed AS ("Hafslund Nycomed") is a Norwegian company which is a world leader in the highly specialised field of medical imaging pharmaceutical products with further interests in pharmaceutical, diagnostic and medical-technical equipment products. Hafslund Nycomed has additional operations in energy and metals. The energy operation owns hydroelectric plants and an electricity distribution network whilst the metals operation produces ferroalloys for the world market.

Application has been made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the whole of the Free A and B share capital of Hafslund Nycomed in issue to be admitted to the Official List. It is expected that dealings will commence on 2 June 1989.

Listing particulars relating to Hafslund Nycomed are available in the statistical services of Extel Financial Limited and copies may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 2 June 1989, for collection only, from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 15 June 1989 from:

| | | |
|--|---|---|
| Hafslund Nycomed AS Skejborg P.O. Box 55 1701 Sarpsborg Norway | County NatWest Limited Drapers Gardens 12 Throgmorton Avenue London EC2P 2ES | County NatWest Wood Mackenzie & Co. Limited Drapers Gardens 12 Throgmorton Avenue London EC2P 2ES |
|--|---|---|

26 May 1989

UK COMPANY NEWS

Hartwell £33m rights to fund acquisitions

By John Thornhill

HARTWELL, the Oxford-based motor group, yesterday announced a significant expansion of its motor distribution activities through the acquisition of two vehicle distributors for a net £30.2m in cash.

This move will extend Hartwell's geographical spread of business and add four new franchisees, establishing it as one of the largest vehicle distributors in the UK.

The deal will be financed by way of a four-for-one rights issue of convertible preference shares at 21 pence which will raise a net £33.5m. These shares will represent 24.9 per cent of Hartwell's enlarged share capital on a full conversion, which will take place between 1993 and 1995.

The two distributors are Charles Clark Group, which operates from 16 locations in the west Midlands and the north west, and Ford & Slater Group, which has six outlets in the east Midlands and East Anglia.

Both distributors are currently owned by Mercantile Group, the subsidiary of Barclays Bank, which is selling the two distributors in order to concentrate on its financing activities.

Mercantile Group currently has a 6.9 per cent shareholding in Hartwell and has also

agreed to take up its full of shares entitlement under the rights issue. Barclays de Zoete Wedd has agreed to underwrite the rest.

The Charles Clark Group has car franchises for Austin Rover, BMW, Ford, Jaguar, Mercedes-Benz, Nissan, VAG, and Vauxhall and has commercial vehicle dealerships for Freight Rover and AWD trucks.

In 1988, Charles Clark made pre-tax profits of £4.5m on turnover of £187.2m.

Net assets at the year end were £8.1m.

The Ford & Slater Group has four Leyland-DAF, two Mercedes-Benz, and two Freight

conversion, which will take place between 1993 and 1995.

The two distributors are Charles Clark Group, which operates from 16 locations in the west Midlands and the north west, and Ford & Slater Group, which has six outlets in the east Midlands and East Anglia.

Both distributors are currently owned by Mercantile Group, the subsidiary of Barclays Bank, which is selling the two distributors in order to concentrate on its financing activities.

Mercantile Group currently has a 6.9 per cent shareholding in Hartwell and has also

conversion, which will take place between 1993 and 1995.

The two distributors are Charles Clark Group, which operates from 16 locations in the west Midlands and the north west, and Ford & Slater Group, which has six outlets in the east Midlands and East Anglia.

Both distributors are currently owned by Mercantile Group, the subsidiary of Barclays Bank, which is selling the two distributors in order to concentrate on its financing activities.

Mercantile Group currently has a 6.9 per cent shareholding in Hartwell and has also

conversion, which will take place between 1993 and 1995.

The two distributors are Charles Clark Group, which operates from 16 locations in the west Midlands and the north west, and Ford & Slater Group, which has six outlets in the east Midlands and East Anglia.

Both distributors are currently owned by Mercantile Group, the subsidiary of Barclays Bank, which is selling the two distributors in order to concentrate on its financing activities.

Mercantile Group currently has a 6.9 per cent shareholding in Hartwell and has also

Enterprise Oil proceeds with second instalment of rights

By Andrew Hill

ENTERPRISE OIL, Britain's largest independent oil company, has asked its shareholders to take up the whole of the second instalment of a rights issue aimed at funding its \$1.4bn (£886m) acquisition of Texas Eastern, the US gas transmission company.

The second call of 25p per unit of convertible loan stock will raise £22m to buy Texas Eastern North Sea, the US company's UK oil exploration and production arm.

It also indicates Enterprise's confidence about the outcome of a legal dispute over the acquisition, which will reach the High Court on June 6.

Enterprise has already bought Texas Eastern's

non-UK interests in Norway, Indonesia, Alaska, the Netherlands and Denmark, with the proceeds of the identical first instalment.

But British Gas and Amerada Hess, the US oil group, are trying to pre-empt the purchase of Texas Eastern North Sea and buy at least part of the subsidiary themselves.

Mr John Walsley, Enterprise's finance director, said yesterday that ongoing projects at Enterprise and a strong production profile would absorb excess cash from the rights issue, if the High Court ruled against the UK oil company.

He admitted that if Enterprise was prevented from buying any part of Texas Eastern

North Sea the group would be richly-funded, but added that it would not be rushed into making acquisitions.

Enterprise considered asking for only half of the second instalment. But the group's legal counsel was confident that the High Court would rule in its favour, in which case the money would have to be found within three days.

Should Enterprise be given the go-ahead for the second part of the acquisition, Mr Walsley said the company would probably make various disposals of assets, aimed at balancing its portfolio of operations.

Enterprise shares fell 14p to 546p on the news.

Irish Sugar shapes up for privatisation

By Clay Harris

IRISH SUGAR, the state-owned sugar and food processing group which faces possible privatisation, reported pre-tax profits of £8.5m (£7.3m) in the six months to March 31, a 39 per cent advance over the figure in the comparable half-year.

The company, which accounts for 97 per cent of the sugar market in the Irish Republic and about two thirds of that in Northern Ireland, saw turnover fall by 4 per cent to £100m in the period. Earnings per share rose to 12.14p (8.49p).

Irish Sugar said full-year results would include extraordinary write-offs of about £10m relating to the closure of its best processing factory at Thurles in county Tipperary. It now has only two best factories.

Mr Christopher Comerford, managing director, said yesterday that a report commissioned from Price Waterhouse on the future of the company was due to be delivered shortly

to the Irish government. The company itself has indicated support for a move to the private sector.

If it was to be sold, a leading contender for Irish Sugar would be Food Industries, the listed company controlled by Mr Larry Goodman. Other possible candidates are the UK sugar groups Tate & Lyle and Betsford International, owner of British Sugar. Mr Goodman owns 9 per cent of Betsford.

Irish Sugar warned that it still faced severe competitive pressures, which would worsen as the result of the European Commission's decision to reduce the institutional price for sugar. As a result, great emphasis was being placed on increased efficiency.

In addition to the closure at Thurles, the group has also announced its intention to shut its loss-making agricultural machinery business. The quarries division, which is facing increased losses, is also under review.

Archer doubles as price war slows

By Nick Bunker

THE LONG price-war that has savaged London's marine insurance market since 1986 is nearing an end, according to Mr Jimmy Archer, chairman of AJ Archer, the Lloyd's of London underwriting agency.

Claims payments of about \$1bn from the 1988 Piper Alpha rig explosion, higher reinsurance costs and falling membership at Lloyd's meant marine insurance premium rates were likely to start rising again "about October time," he said.

Mr Archer made his com-

ments as AJ Archer yesterday reported interim profits more than doubled at £380,000 (£140,000) on turnover of £1.04m (£930,000). The group makes most of its profits in the second half when it receives profit commissions from Lloyd's syndicates. For the six months to March 31, Archer is paying a 3p interim dividend.

Mr Archer is the first leading Lloyd's underwriter to forecast publicly that premium rates have touched bottom after several years of rampant price

competition.

Although premium rates for offshore oil platforms rose 15-20 per cent after Piper Alpha, prices for shipping risks have remained in decline. But, by this autumn "bad figures will start appearing in underwriters' books. That will force them to raise rates."

Regarding the Piper Alpha claims, he said that six months from now, Lloyd's underwriters would have paid "about 50 per cent" of their ultimate liability.

THF plans Europe hotels 'net' by 1992

By David Goodhart in Bonn

MR ROCCO Forte, chief executive of Trusthouse Forte, intends to expand considerably the company's hotel business in continental Europe and have a proper "net" of European hotels established by 1992.

Mr Forte told Handelsblatt, the West German business daily, that in Germany -

where THF owns four large hotels - he was looking either to buy or build luxury hotels and was also interested in joint ventures managed by THF.

He spoke too of expansion plans in Italy and Spain and revealed that he was close to signing joint venture agreements in Poland and Hungary. Negotiations in the Soviet

Union have been complicated by Soviet insistence on retaining a 51 per cent share, he maintained.

In West Germany, THF was recently involved in bidding for part of the Wieserwald restaurant group which was eventually bought by Grand Metropolitan for about DM 40m (£12.7m).

MBS NV/SA

MBS NV/SA, a Belgian supplier of professional personal computer systems, has asked us to point out that it has no connection to MBS, the UK computer dealer about whose restructuring plans we reported on May 23.

Disposal gain helps J Smart to £1.79m

A 60 per cent increase in pre-tax profits was achieved by J Smart & Co (Contractors) in the six months to January 31. On turnover which slipped from £6.65m to £6.45m, this Edinburgh-based building and public works contractor reported taxable profits of £1.79m, against £1.12m last time.

The profit figure was boosted by an exceptional credit of £25,000, which represented the gain on the disposal of the group's mixed concrete interests in Fife.

Tax took £627,000 (£592,000), leaving earnings up at 11.54p (7.22p). There was no extraordinary credit this time (£525,000). The interim dividend is raised to 1.75p (1.6p).

The group said that it currently had a greater volume of work on the contract side, than at this stage last year, while private housing work was about the same. On the industrial and commercial side, developments were running at a slightly lower level, it added.

The group estimated that, subject to unforeseen circumstances, profits for the full year, before the exceptional item, should not be less than £2.65m.

Bostrom expands

Bostrom, the vehicle seating and specialist engineering group, has further expanded its specialist engineering division through the acquisition of GA Farndon Engineering, a sub-contract machinist of precision engineered components.

The total consideration, of £2.64m, will be satisfied as to £1.64m in cash on completion and the issue of a loan note for £1m. In the nine months to March 31 the company made profits before tax and non-recurring exceptional items of £780,000 on turnover of £2.73m. Net assets at that date were £1.14m.

"THE ONE AND ONLY"

Extel Card Service

The most comprehensive and accurate company information you can trust.

- UK Services: Over 5000 listed, USM, Third Market and Unquoted Companies plus a specialist analysts' service or customised selections.
- Worldwide Services: All major companies in Europe, North America, Australia, The Middle East, Singapore, Malaysia, Thailand, Japan and Hong Kong.

Choose your FREE sample Extel Card by calling Vera Brown today on 01-251 3333

EXTEL financial

All you ever need to know

This advertisement appears as a matter of record only

LONDON CLUBS LTD
£120,000,000

Management Buy-out
From Grand Metropolitan Plc

Led and arranged by:
Standard Chartered Bank

Financial advisers to the Management Buy-out team
Levy Gee
Chartered Accountants

LEVY GEE
100 CHALK FARM ROAD, LONDON NW1 8EH
TELEPHONE: 01-267 4477

SAXA BISTO Cereals McDougalls HOVIS Sharwoods DeL'Orca PAXO Kenner

"The Group's very satisfactory results for the first half year are continuing..."

| | Half year to 4 March 1989 | Half year to 5 March 1988 | |
|--------------------|---------------------------|---------------------------|--------|
| Profit before tax | £81.3m | £72.5m | UP 12% |
| Earnings per share | 15.3p | 13.2p | UP 16% |
| Interim dividend | 3.82p | 3.18p | UP 20% |

...and I am confident we shall have another record year"

Sir Peter Reynolds (Chairman)
24 May, 1989

Most areas of the Group's businesses have traded very satisfactorily in the current financial year. The Cereals and Bakery divisions were considerably ahead of the comparable period last year and the Grocery division also traded ahead of last year's result. Manor Foods produced satisfactory profits and the Foodservices division traded well. Excellent profits were recorded by the Overseas division. The Board has decided not to proceed with the offer for Goodman Fielder Wattie Limited - reasons have been communicated separately to shareholders.

RHM
RANKS HOVIS MCDUGALL PLC

Copies of the full Interim Report are available from:
The Secretary, Department R, Ranks Hovis McDougall PLC, PO Box 178, Alma Road, Windsor, Berkshire SL4 3ST.

Minor Peters' Bero Greggs Sympson Vita Pignatelli's Caprice of Hovis Foster Millers Fountain

NIMBLE NORFOLK THREE COOKS FRESH BAKERY & TAKEAWAY ATORA Caffeine MR KIPLING BAKERS CHESSWOOD

THAMES TELEVISION PLC

"Thames has marked up higher profits, higher earnings per share and higher dividends, despite the cost of cutting staff by over 10% and reorganising working practices. Thames is reaching its 21st birthday a leaner company with a new decentralised structure, confident of meeting the challenges posed by the Government's policy on broadcasting, and ready to seize the new opportunities in the expanding world markets for broadcasting."

Sir Ian Trethowan, Chairman

SUMMARY OF RESULTS

Year ended 31 March

| | 1989 £'000 | 1988 £'000 | Increase |
|--|---------------|---------------|----------|
| Profit before Exchequer levy and exceptional items | 50,490 | 40,644 | |
| Exchequer levy | 15,459 | 12,846 | |
| Profit before exceptional item | 35,031 | 27,798 | +26.0% |
| Exceptional item | 3,991 | - | |
| Profit on ordinary activities before taxation | 31,040 | 27,798 | +11.7% |
| Taxation | 11,251 | 10,142 | |
| Profit for the financial year | 19,789 | 17,656 | +12.1% |
| Dividends paid and proposed | 7,329 | 6,352 | |
| Earnings per share before exceptional item | 46.1p | 36.5p | +25.3% |
| Earnings per share after exceptional item | 40.7p | 36.5p | +10.6% |
| Dividends paid and proposed | 15.0p | 13.2p | +13.6% |

The figures for the year ended 31 March 1989 have been extracted from the full accounts on which the auditors have issued an unqualified report but which have not yet been filed with the Registrar of Companies.



Thames Television PLC, Thames Television House, 306-316 Euston Road, London NW1 3BB.

BANKING AND FINANCE IN THE NETHERLANDS

The Financial Times proposes to publish this survey on:

27th JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

Richard Willis
on Amsterdam
(020) 225668/239430

or write to him at:
Herengracht 472, NL-1017 CA Amsterdam.
Fax No (020)235591

UK COMPANY NEWS

Mountleigh chief steps up his campaign to exert greater control over the group Tony Clegg obtains option on 16.7m shares

By Paul Cheeseright, Property Correspondent

ORGANIZACION Diego Cinaros, the privately-owned Venezuelan group, stands to make a loss of around £20m on a stake it has held in Mountleigh, the changing property group, since 1987. The holding has been available for sale for six months.

Mr Tony Clegg, Mountleigh's chairman, yesterday told the Stock Exchange that a family company had obtained an option to purchase a parcel of 16.66m shares, or 7.6 per cent of the company's equity, at a price of 180p a share.

These shares were issued to ODC in December 1987, as part of Mountleigh's £133m purchase of Galerías Preciados, the Spanish department store

chain, at 300p a share. So, while Mr Clegg was prepared to buy into his company at 30p a share more than the market level at the time of the option announcement, ODC could lose 120p a share.

Although the transaction is personal to Mr Clegg, it is nonetheless another stage in Mountleigh's fluctuating relationship with ODC. It also marks a further stage in Mr Clegg's campaign to exert greater control over a company which has lost esteem in the eyes of the stock market.

ODC first sold Galerías Preciados to Mountleigh and then last year bought Paternoster Square, next to St Paul's Cathedral in the City of Lon-

don, and other properties from Mountleigh. Subsequently, it has sold the other properties and is offering for sale 75 per cent of the equity in Paternoster Square even though it has not completed the purchase.

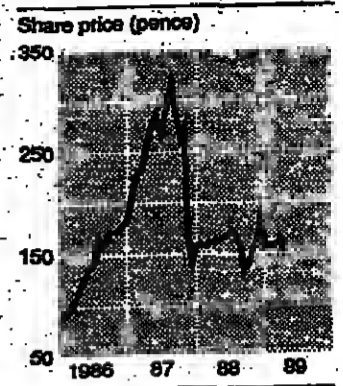
But ODC has appeared to have a strictly limited view of its future relationship with Mountleigh. Last autumn it gave an option - never exercised as it turned out - on the 7.6 per cent share stake to SASEA Holding Group and Tranwood East, the small London merchant bank. At that time SASEA appeared a predator stalking Mountleigh and indeed entered negotiations to buy Galerías Preciados.

Since then Mr Clegg personally has bought SASEA's 14.1 per cent stake in Mountleigh - again at a price of 180p a share - plus a parcel of convertible preference shares for £8.8m. His stake in Mountleigh would rise to 21.76 per cent if he exercised his new option.

Equity stakes in Mountleigh have been shuffling since last autumn. Mr Clegg himself sold out before he bought back in again, and there have been board changes, boardroom rows with the appointment and rapid firing of a new chief executive and a shift in the direction of the company from property trading to development.

The market has been perplexed and the shares have

Mountleigh Group



never recovered from the crash of 1987.

Development costs leave Southnews profits static

SOUTHNEWS, which publishes paid for and free local newspapers in south-east England, has shown little change in profit for the year ended April 1 1989. The year saw development, acquisition and growth. It was characterised by the success of existing publications balanced by the costs of developing newly-acquired titles that will be future profit contributors.

In the year the group, which is USM quoted, lifted turnover from £16.09m to £18.22m but pre-tax profit was held back to £2.83m (£2.81m). Earnings were 12.35p (16.65p) and the final dividend is 3.2p for a total of 4.8p (4.2p).

Reorganisation benefits of the last six months were showing through, and the current year had started well.

Newlook Woodington profits above £0.5m

WOODINGTON, the Dublin-based company which is being transformed into a leisure services company, reported pre-tax profit of £542,000 (£460,000) for the 15 months to the end of March. The result was achieved on turnover of £2.68m.

After tax of £350,000, the annualised earnings per share came out at 2.95p.

Directors said that as the former footwear manufacturer did not trade between the beginning of January and March 31 1988 the figures cover the trading activities for the year to March 31 1988.

Mr Phil Edmonds, chief executive, said the company had changed significantly since the acquisition of Preindeward in

November 1988. It now had interests in a hotel, a country club and the St Gerry retail development in Brussels.

Prescription medicines boost Beecham profits

GROWTH IN sales of prescription medicines helped boost 1988-89 profits at Beecham Group, the UK health-care company planning to merge with SmithKline Beecham of the US.

Mr Bob Bauman, Beecham's chairman, who will become chief executive of the enlarged group, said the UK group had a number of new prescription drugs coming through in the next five years.

Last week Beecham launched Embrace, its new drug for treating heart attacks, adding to a portfolio which includes the antibiotics Augmentin and Timentin, sales of which increased last year by 86 per cent and 20 per cent respectively.

The market share of Tagarct, SmithKline's best-selling ulcer treatment drug, has been declining recently, but Mr Bauman said the US group was developing new drugs which would help continue the combined group's growth in the 1990s.

Beecham made £451m before tax in the year to March 31, in line with its own forecasts. The proposed merger was announced last month and 17 per cent higher than the previous year's profits of £419m.

Sales increased marginally to £2.5bn (£2.48bn), although at constant exchange rates the

rise in sales from continuing businesses would have been 10.1 per cent. Earnings per share increased 19 per cent from 33.94p to 39.73p.

Prescription medicines increased sales from £841m to £906m, over-the-counter medicines from £215m to £259m. Continuing consumer products sales from £72m to £81m. Discontinued operations, including the cosmetic and fragrance businesses earmarked for sale, showed sales of £568m (£568m).

The board announced a second interim dividend of 9.7p, making a total of 16p (14.3p) for the year.

Cauldon jumps to £337,000 in first half

Profits of Cauldon Group improved from £25,000 to £337,000 pre-tax for the six months to end-March and the directors said the results for the full year would show a material increase over last time's £271,000.

Half year turnover totalled £2.38m (£1.54m) - the group's interests include management services, specialist tool making, press tools, firs and fixtures. Recently, shareholders gave their approval for a move into the nursing homes business.

US interests pay more for Gateway shares

By Nikki Tait

US-based Mutual Shares Corporation, and associated funds, continue to increase their stake in Gateway, the British food retailer which is facing a hostile £1.73bn bid from the newly-formed Isoceles company.

Mutual Shares Corporation has bought another 800,000 shares at prices of 199½p to 200p - above the Isoceles cash offer for Gateway of 195p - taking its stake to 12m shares or 1.56 per cent.

Herring talks with Brown again

Herring Son and Daw, the chartered surveyor, commercial estate agency and property services group yesterday said it would continue talks with Phillips Brown about a possible acquisition of the Cheshire-based development consultants.

The talks, started earlier in the year, were suspended last week after the unexpected death of Mr David Phillips of

Phillips Brown. Mr Peter Farrington, chief executive of Herring Son and Daw, said that now talks were resuming he hoped they could be concluded within a month. Phillips Brown would retain its trading name, and become the development consultants of Herring Son and Daw.

In the year ended January 31 1989, Herring reported pre-tax profits of £2.66m.

Omnicom pledged more BMP

Omnicom, the US advertising agency group emerging as a "white knight" for UK-based Boss Media Group, has received irrevocable undertakings to accept its 365p-a-share offer in respect of 11.2 per cent

of BMP's equity. Previously, 9.83 per cent was pledged. Omnicom also owns a 7.4 per cent stake. The French BDDP group, the rival bidder, has yet to decide whether to increase its 345p offer.

Brittania Security £15m call to cut borrowings

By John Riddling

BRITANNIA Security Group, the business services and alarm installations company, is to seek shareholder approval for a £15m preference share issue.

The move follows a review of the group's financing and a decision to reduce short-term bank borrowing. The company would give no figure for the current level of such borrowings but said that gearing was in excess of 100 per cent. At the end of June 1988 net borrowings stood at £23.75m.

Should the proposal be accepted at an egm called for June 16, the company intends to issue 15m cumulative redeemable preference shares at £1 each.

Mr Kevin Watters, finance director, said funds would be used to reduce borrowing and there were no current acquisition plans. He said the Britannia was seeking to take advantage of the current market for small preference issues.

The last time the company went to the market for capital was in November 1988 when it launched a one-for-three rights issue to raise £28m for the acquisition of Honeywell Shield, the installation subsidiary of the Honeywell group.

Britannia also announced yesterday proposals to introduce share option schemes for overseas employees and amendments to its share option scheme.

MAI still interested in buying Addison

MAI, the money-broking and media group, indicated that it was still interested in making an offer for Addison Consultancy Group once the market research company had completed the sale of its design business to management.

The announcement by MAI, which holds 15.6 per cent of Addison's shares, followed a lengthy statement by Addison on Tuesday which restated the board's belief that its long-term future lay in the development of the market research division

under existing management. Motivation, a French market research company, has built up a 23.8 per cent stake in Addison. Although it said on March 31 that it had no present intention of bidding for Addison, and added later that a bid by MAI would not be sufficient to make it change this position, it has recently sought representation on Addison's board.

Addison said on Tuesday it was asking Motivation to clarify its intentions.

Profits up 136%

WESTBURY plc

- █ Earnings per share up 85%
- █ Pre-tax profits up 136%
- █ Dividends up 55%
- █ Operating margins 25.4%
- █ 6 year land bank

RESULTS AT A GLANCE

| | 1989 | 1988 |
|-----------------------------|----------------|----------------|
| TURNOVER | £154.0 million | £122.8 million |
| PROFIT BEFORE TAX | £36.3 million | £15.4 million |
| EARNINGS PER SHARE | 50.8p | 27.5p |
| DIVIDENDS PAID AND PROPOSED | 8.5p | 5.5p |

The Report & Accounts will be sent to Shareholders on 9th June. Please contact the company if you would like to receive a copy.

WESTBURY

Head Office: Westbury House, Lansdown Road, Cheltenham, Glos. GL50 2JA

| SPONSORED SECURITIES | | | | | | | |
|----------------------|-----|----------------------------|-------|--------|---------|-------|-------|
| High | Low | Company | Price | Change | Div (p) | Yield | % P/E |
| 335 | 295 | Ass. Brit. Ind. Ordinary | 335 | 0 | 10.3 | 3.1 | 9.0 |
| 98 | 28 | Armitage and Rhoads | 28 | 0 | 0 | - | - |
| 15 | 25 | BIB Design Group 1988 | 25 | 0 | 2.1 | 7.1 | 7.1 |
| 205 | 149 | Barday Group (S) | 205 | 0 | 2.7 | 1.3 | 34.7 |
| 121 | 105 | Barday Group Co. Pref. (S) | 121 | 0 | 6.7 | 5.5 | - |
| 123 | 100 | Braf Technologies | 100 | 0 | 5.9 | 5.9 | 8.8 |
| 110 | 107 | Breadmill Corp. Pref. | 108 | 0 | 11.0 | 10.2 | 10.2 |
| 302 | 285 | CD. Group Ordinary | 298 | 0 | 14.7 | 4.9 | 3.7 |
| 176 | 168 | CD. Group 11% Conv. Pref. | 176 | 0 | 14.7 | 8.4 | - |
| 203 | 140 | Carbo Pk (S) | 203 | +3 | 7.4 | 7.7 | 11.9 |
| 118 | 109 | Carbo Pk 7.5% Pref (S) | 110 | 0 | 10.3 | 9.4 | - |
| 394 | 385 | Group Bif | 394 | 0 | 12.0 | 10 | 8.7 |
| 125 | 119 | Isis Group | 125 | 0 | 18.7 | 19 | 16.4 |
| 182 | 125 | Jackson Group (S) | 175 | 0 | 7.1 | 4.1 | 10.2 |
| 322 | 274 | Mutual Shares (W) (S) | 305 | 0 | - | - | - |
| 169 | 161 | Robert-Jordan | 169 | 0 | 7.5 | 6.0 | 4.1 |
| 467 | 403 | Southern | 467 | 0 | 18.7 | 10.0 | 12.4 |
| 285 | 270 | Taylor & Carlisle | 286 | 0 | 9.5 | 3.5 | 10.0 |
| 117 | 108 | Taylor & Carlisle 7% Pref | 117 | 0 | 10.7 | 9.1 | - |
| 122 | 92 | Vanguard Holdings (US) | 98 | 0 | 2.7 | 28 | 10.5 |
| 116 | 106 | Vanguard 5% Conv Pref | 116 | 0 | 8.0 | 6.9 | - |
| 395 | 355 | Veterinary Drug Co. Pk | 395 | 0 | 22.0 | 5.6 | 9.4 |
| 370 | 327 | W. S. Yates | 358 | +1 | 16.2 | 4.9 | 7.8 |

Securities designated (S) and (W) are subject to the rules and regulations of the Stock Exchange. These securities listed above are dealt in subject to the rules of the Exchange. These Securities are dealt in strictly on a market basis only. Neither Granville & Co Limited nor Granville Davies Limited are market makers in these securities.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGI
FT 30 FTSE 100 WALL STREET
May. 1767/1776 -4 May. 2127/2137 -3 Jun. 2487/2499 +1
Jun. 1776/1788 -7 Jun. 2138/2148 -6 Sep. 2522/2534 +2
Prices taken at 5pm and change is from previous close at 9pm

| FULCRUM INVESTMENT TRUST P.L.C. | | | |
|--|--------------------------------|--------------------------------|--|
| Interim Financial Statement (Unaudited) for the six months ended 30 April 1989 | | | |
| | Six months ended 30 April 1989 | Six months ended 30 April 1988 | |
| Revenue after Loan Interest | £184,106 | £183,439 | |
| Net available for Dividend | £111,435 | £112,422 | |
| Dividend cost | £81,809 | £81,809 | |
| Dividend Per Income Share | 2.55p | 2.55p | |
| Net Assets at Valuation | £4,211,375 | £3,809,821 | |
| Net Asset Value per Income Share | 42.91p | 42.69p | |
| per Capital Share | 17.67p | 14.77p | |

Investors In Industry International B.V.
£125,000,000
Guaranteed Floating Rate Notes 1994
for the three month period 24th May, 1989 to 24th August, 1989
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 14 1/4 per cent per annum and that the interest payable on the relevant interest payment date, 24th August, 1989, against Coupon No. 7 will be £34.45 from Notes of £10,000 nominal and £35.45 from Notes of £1,000 nominal.
S.G. Warburg & Co. Ltd.
Agent Bank

You'll hear even less of us in the future.



Although the number of aircraft in our fleet increases from year to year, you'll hear even less of us in the future. However, this is no coincidence. It is planning. By the end of 1992, we will have invested over 10 billion deutschmarks in our fleet. So that it is not only one of the most up-to-date in the world, but also one of the quietest. However, in keeping with the German

tradition of thoroughness, we do even more. Lufthansa was one of the first airlines to develop noise reduction take-off and landing procedures and we are still working to perfect them. Hence, although we will be flying to more and more destinations with an increasing number of aircraft, you are going to hear even less of us in the future.



Lufthansa

FT LAW REPORTS

Letter-box writ is properly served during hasty visit to UK

BARCLAYS BANK OF SWAZILAND LTD v HAHN House of Lords (Lord Keith of Kinkel, Lord Brightman, Lord Templeman, Lord Griffiths and Lord Lowry): May 18 1989

LETTER BOX service of a writ is ineffective unless the defendant is physically present within the jurisdiction, in which case it is deemed to take place on the seventh day after insertion in the letter box "unless the contrary is shown".

Where the defendant was briefly in the UK and knew of the writ within seven days of delivery, the contrary is shown, so that the deemed date is displaced and date of service is the date on which he acquired knowledge.

The House of Lords so held when dismissing an appeal by the defendant, Mr J.A. Hahn, from a Court of Appeal decision that he had properly been served with a writ by the plaintiff, Barclays Bank of Swaziland Ltd.

Order 10 rule 1 of the Rules of the Supreme Court provide that "(2) A writ for service on a defendant within the jurisdiction may, instead of being served personally on him, be served - (a) by ... first class post ... or (b) by inserting through the letter box a copy of the writ enclosed in a sealed envelope addressed to the defendant ... (3) ... (a) the date of ser-

vice shall, unless the contrary is shown, be deemed to be the seventh day ... after the date on which the copy was sent or ... inserted through the letter-box ... (b) any affidavit proving due service of the writ must contain a statement to the effect that, (i) in the opinion of the deponent ... the copy of the writ ... inserted through the letter-box ... will have come to the knowledge of the defendant within seven days thereafter ..."

LORD BRIGHTMAN said that Mr Hahn was a South African national. He had a home in England near Amersham, but did not stay in England for more than six months in any tax year.

Barclays Bank of Swaziland claimed that in 1982 Mr Hahn executed a deed guaranteeing the banking account of a company called Swaziland Chemical Industries.

That company went into liquidation in 1984 owing, it was said, £12m to the bank.

The bank sought payment from Mr Hahn and issued proceedings against him in South Africa. They were abandoned owing to difficulties of service.

On December 16 1986 the bank issued a writ against Mr Hahn in the UK for recovery of the money.

In January 1987 leave was obtained to serve out of the jurisdiction, but it was not pos-

sible to effect service. The bank then sought to serve Mr Hahn in England.

Under RSC Order 10 rule 1 a writ could, in certain circumstances, be served through the defendant's letter box instead of on the defendant personally.

On April 14 1987 the bank's representative attended Mr Hahn's home with an envelope containing a copy of the writ.

The door at Mr Hahn's home was opened by the caretaker who said Mr Hahn was not there but might be arriving later in the day.

The representative then put the envelope through the letter box and left. That occurred at about 3.30pm.

Mr and Mrs Hahn were due to arrive at Heathrow at about 4.30pm on April 14.

The caretaker had prepared the flat for occupation when the representative called.

Shortly thereafter, the caretaker drove to Heathrow Airport to collect the Hahns.

At the start of the journey home the caretaker told Mr Hahn that a man had called at the flat that afternoon and put an envelope addressed to him through the letter box.

On receiving that news Mr Hahn instructed the caretaker to drive him instead to the White Hart Hotel at Beaconsfield.

Mrs Hahn continued on to the flat where she was shown the envelope. She then returned to the White Hart, and they both proceeded to the

Holiday Inn near Heathrow for the night.

Mr Hahn left Heathrow the following day for Geneva, without having visited the flat.

Mr Hahn claimed that the writ was not duly served on him because, on its true construction, Order 10 rule 1(2)(b) required that the defendant should be physically present within the jurisdiction at the time of service.

Mr Hahn was outside the jurisdiction when the envelope was inserted through his letter box.

The bank contended that although a writ could be served personally only if the defendant was physically in the jurisdiction, it did not follow that physical presence within the jurisdiction was necessary for the validity of letter box service.

The bank's argument was accepted by the Court of Appeal (1989 1 WLR 13 16).

Lord Justice Fox said that the words "a writ for service on the defendant within the jurisdiction" were descriptive of the writ and its service, not of the defendant.

He said "The result is that Order 10 does not require the presence of the defendant within the jurisdiction when the envelope containing a copy writ is put through the letter box or is posted".

His Lordship disagreed. A defendant must be within the jurisdiction when the writ was

served by post.

The Court of Appeal's approach would mean that a writ could validly be served on a defendant who had once had an address in England but had left and settled elsewhere, providing the plaintiff was able to communicate the existence of the copy writ to him within seven days.

The plaintiff could properly depose that the copy writ would have come to the defendant's knowledge within seven days after it was left in the letter box of his last known address.

It was preferable to reach the same destination as the Court of Appeal, by another route.

The clue to the problem was to be found in paragraph 3(a) of Order 10 rule 1.

That provided that date of service was the seventh day after the date on which the copy writ was inserted through the letter box, "unless the contrary is shown".

It followed from the exception that the deemed date of service was not the date of letter-box insertion.

The question was, in what circumstances might a plaintiff or defendant be able to show that there might be circumstances where the date of service was not the date of letter-box insertion.

The question was, in what circumstances might a plaintiff or defendant be able to show that there might be circumstances where the date of service was not the date of letter-box insertion.

The answer was Yes, and that date was April 14.

On that day, after Mr Hahn had landed at Heathrow, he acquired knowledge of the copy writ.

It was appreciated that there was no admission that Mr Hahn knew of the writ, and there was no finding of fact to that effect. But the existence of that knowledge was transparently clear.

Mr Hahn was intending to drive to the flat. He was informed of the existence of the envelope and the circumstances of its delivery, and then changed course and did not go to the flat. He took a flight out of England the following day.

Why did Mr Hahn take such care to stay away from the envelope? It was obviously an important envelope because it was to his knowledge delivered by a special messenger.

Why did he not open the envelope or ask his wife to open it? Because he knew perfectly well what it contained.

There was no other conceivable reason, nor was Mr Hahn's counsel able to suggest one.

The bank was able to "show the contrary". It established without a scintilla of doubt that the copy writ came to Mr Hahn's knowledge late in the afternoon of April 14 when he was within the jurisdiction.

The writ was therefore properly served on him on that day. The appeal was dismissed. Their Lordships agreed.

For Mr Hahn: Winston Roddick QC and Michael Soles (Bart Brown & Co, Guildford).

For the bank: Conrad Dehn QC and Michael Brindle (Lovell White Durrant).

Rachel Davies

Barrister

Free hand delivery service

Free hand delivery service for all subscribers who work in the business centres of

MALMÖ,
STOCKHOLM
or
GOTHENBURG



Stockholm
(08) 797-9670

And ask
AB Skandit
for details.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

JONES LANG WOOTTON.



AND PARTNERS.

Don't you think there ought to be more to an office working environment than just offices, however well planned?

Wouldn't you prefer your company to be settled in a location graced by gardens or squares, and restaurants, and social facilities? Even a gymnasium?

At Jones Lang Wootton, we have a unit specially dedicated to leasing, sales and development of the best kind of modern properties.

This team has a skilled staff of more than 120. It has an unrivalled track record in the letting, sale, acquisition and development of all types of commercial property: industrial, high tech, retail and hotels, in addition to offices.

But size is not enough. Just as important is an attitude of mind; a professional relationship with clients that goes beyond the merely commercial to embrace the best kind of partnership, one where we sit on the same side of the table, analysing opportunities, sharing confidences, ambitions, information, and achievements.

We are organised into compact integrated groups. Each draws on the specialist support of other parts of the firm including investment, financing, consulting and research, space-planning, valuation, development and construction services, rent reviews, rating, management, and marketing. In all, a combination of multi-disciplinary skills designed to achieve the most cost-effective results as well as the most rewarding working environment for our clients.

Today, in a very competitive market, the best people expect, even demand, a sympathetic yet stimulating work place. A place that's fit to work in. It is an environment we can help you plan and create. Which is why, in the widest sense of the word, we like to think of your staff, too, as our partners.

To enjoy the benefits of going into partnership with Jones Lang Wootton, call Chris Peacock on 01-638 6040.

Jones Lang Wootton

FIFTY OFFICES IN EIGHTEEN COUNTRIES.

12 issues free when you first subscribe to the Financial Times

When you take out your first subscription to the FT, we'll send you 12 issues free. For further information and details of subscription rates, complete the coupon and return it to:

Wulf Brüssel
Financial Times (Europe) Ltd.
Guilletsstrasse 54
D-6000 Frankfurt am Main 1
West Germany
Tel: (069) 7598-101

Please send me details about Financial Times subscriptions

Name _____

Title _____

Company _____

Address _____

Tel _____

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Travelling on business?

Enjoy reading your complimentary copy of the Financial Times when you're staying in ...

... STOCKHOLM
at the Grand Hotel, Lady Hamilton Hotel, Hotel Reisen, Hotel Sergel Plaza, SAS Arandia Hotel, Royal Viking Hotel

... GOTHENBURG
at the Hotel Gothia, SAS Strand Hotel, Park Avenue, Sheraton

... MALMÖ
at the Garden Hotel

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

This advertisement appears as a matter of record only

CROCKFORDS
£50,000,000
Management Buy-in

Led and arranged by:
Midland Montagu Ventures

Financial advisers to the Management Buy-in team:

Levy Gee
Chartered Accountants



LEVY GEE

100 CHALK FARM ROAD, LONDON NW1 8EH.
TELEPHONE: 01-267 4477.

FINANCIAL TIMES SURVEY



President Hoyte has brought Guyana back toward the Caribbean mainstream, ending the self-inflicted

isolationism of the Burnham years. Now the need is to attract foreign investment to revive the economy and maximise resources. Report by Ivo Dawney and Canute James

An economic about-turn

GUYANA, with its African-sounding name, Anglo-Dutch colonial past, Caribbean ethnic mix and South American location, can hardly help being something of an anomaly.

Like the countries surrounding it, Guyana is a republic, yet it owes nothing to the Latin cultures of its two great neighbours: Venezuela to the west or Brazil to the south. On its eastern flank, Dutch-speaking Surinam - while sharing many historical similarities - remains largely a stranger.

For friends and trade, the former British Guiana looks north to the Caribbean and the English-speaking world of North America. And though its position and size - roughly that of the UK - suggests a continental outlook, the country's 750,000 population is largely coastal, and its people feel themselves to be part of the island archipelago.

In part, this insular psychology may owe something to long-standing territorial claims that both Venezuela and Surinam periodically make on its borders. "Unfinished British colonial business," as one Guyanese diplomat complained when the issue was raised again a few years back.

However, it is surely more to

do with a cultural tradition that has scattered cricket pitches and calypso bands among the leafy streets and wood and whitewash houses, and that has made Olive Lloyd and Sir Shirdath "Sanny" Raphael, the Commonwealth secretary-general, British household names.

But the balmy trade winds, shady verandahs and sturdy Dutch-built sea walls of Georgetown, its capital, are deceptive in their tranquillity. For Guyana, since its independence in 1966, has long been seen by its neighbours, and indeed by many of its citizens, as a "problem" country fraught with ideological dogmatism and undercurrents of political tension between its majority Indo-Guyanese population and their Afro-Guyanese counterparts.

For many years, under the late President Forbes Burnham - once dubbed by a detractor "an elected autocrat with imperial designs" - the Government travelled steadily leftwards. Comrade ministers of the "Co-operative Republic," dominated by Afro-Guyanese, pursued a nationalistic policy of strict state control over matters political and economic.

And as the country's technocratic and managerial classes



The bauxite industry has been hit by a strike since a 70 per cent currency devaluation last month

GUYANA

among the most sophisticated in the Caribbean - joined an emigration exodus, the regime regularly renewed its mandate in elections widely perceived to have been fraudulent.

In this at least, unlike most of its West Indian neighbours, Guyana's recent political history has pertained to a Latin American tradition - more demagogic than democratic. Today Guyana is at a crossroads. Far from its dream of becoming the food store and manufacturing base of the Caribbean Economic Community (Caricom), its official US\$20m economy is starved of foreign currency and running trade and budget deficits.

Power and water cuts dog industrial and domestic consumers alike while deteriorating transport and communications infrastructure mean that a need to make a journey or a telephone call can become a major task.

To make ends meet, businessmen and consumers are forced to turn to an ubiquitous "parallel" market of technically illegal but broadly sanctioned smuggled trade, valued by some as worth some US\$100m a year.

In a bid to tackle the crisis, President Desmond Hoyte, who

became head of state on the death of Mr Burnham in 1985, has now launched a total about-turn in economic policy.

With a series of measures, breathtaking in their breach with the Burnham tradition, the Government has begun programmes aimed at export development, the encouragement of inward foreign investment and the start of a privatisation scheme.

Fragrant and determined, Mr Hoyte has spoken the language of Mrs Margaret Thatcher to those upset by the ideological implications of the changes. "I do not see any alternative," he told the Financial Times. "The world is not what we would like it to be, it is what it is."

As if to emphasise the point, Mr Hoyte has now crossed the ultimate bridge to orthodoxy with an International Monetary Fund negotiation that Mr Burnham once warned would be "a recipe for riot."

The benefits include some financing from a group of creditor nations to reverse the country's long-standing moratorium on servicing its US\$1.7bn foreign debts. But the conditions are rigorous.

In a March budget, the President's long-ruling People's

National Congress Party (PNC) was forced to endorse a 70 per cent currency devaluation and price rises, in many cases tripling the cost of essential goods and services. The consequences have included long and economically damaging strikes in the sugar and bauxite industries that look certain by force majeure to demand a rewriting of the IMF targets.

In all this, Mr Hoyte would appear at the very least courageous. But like everything else in Guyana, questions of economic change are inextricably enmeshed in the politics of race.

The country's highly diverse ethnic mix stems from immigrations of African slaves, later tempered with indentured Indian workers from as far apart on the sub-continent as Pathans from the north-west frontier to Tamils from the south.

Moulded into two camps, the racial division has permeated the country's politics. The ruling PNC consequently takes most of its support from the Afro-Guyanese, believed to represent less than 40 per cent of the population. The majority Indo-Guyanese, for their part, favour the People's Progressive Party (PPP), the largest opposition group whose Marxist rhet-



CONTENTS

- Economy: pain of trying to achieve recovery 2
- Politics: reign of terror ends 3
- Mining: prospectors welcome 3
- Sugar and rice: downturn 4
- Business: strong medicine 4
- Profiles: Desmond Hoyte; Fether A Morrison; Demerara Distillers 5

KEY FACTS

| | |
|------------------------------|--|
| Area | 214,969 sq km |
| Population | 800,000 |
| President | Desmond Hoyte |
| Real GDP growth | 0.7 per cent |
| GDP per capita | US\$336 |
| Inflation rate | 28.7% |
| Currency | 100 cents = Guyana dollar |
| Exchange rate (May 15, 1989) | US\$1 = G\$29.9725 |
| | £1 = G\$49.14 |
| Exports of merchandise | US\$243.3m |
| Imports of merchandise | US\$220m |
| Current account balance | -US\$128m |
| Reserves minus gold | US\$8.4m |
| Main export destinations | UK 30.2%; US 25.7%; Canada 10.8%; W Germany 5.7% |
| Total stock of debt | US\$1,255m |
| Total debt service | US\$25m |
| Debt as % of GDP | 520.2 |
| Debt service as % of GDP | 10 |

All data 1987 unless otherwise stated.

...sions that lurk close beneath the surface.

Many independent analysts believe the PNC is convinced that if it gives any ground whatsoever, the country will be delivered permanently into clannish Indo-Guyanese hands who will prove equally reluctant to share power. Rather, it is argued, the opposition - with, perhaps, the exception of the still tiny WPA - would limit Afro-Guyanese access to government as vigorously as they themselves are now excluded.

Despite this seemingly irresolvable political context, there are some who believe that the real economic reforms now beginning could prove the catalyst for change.

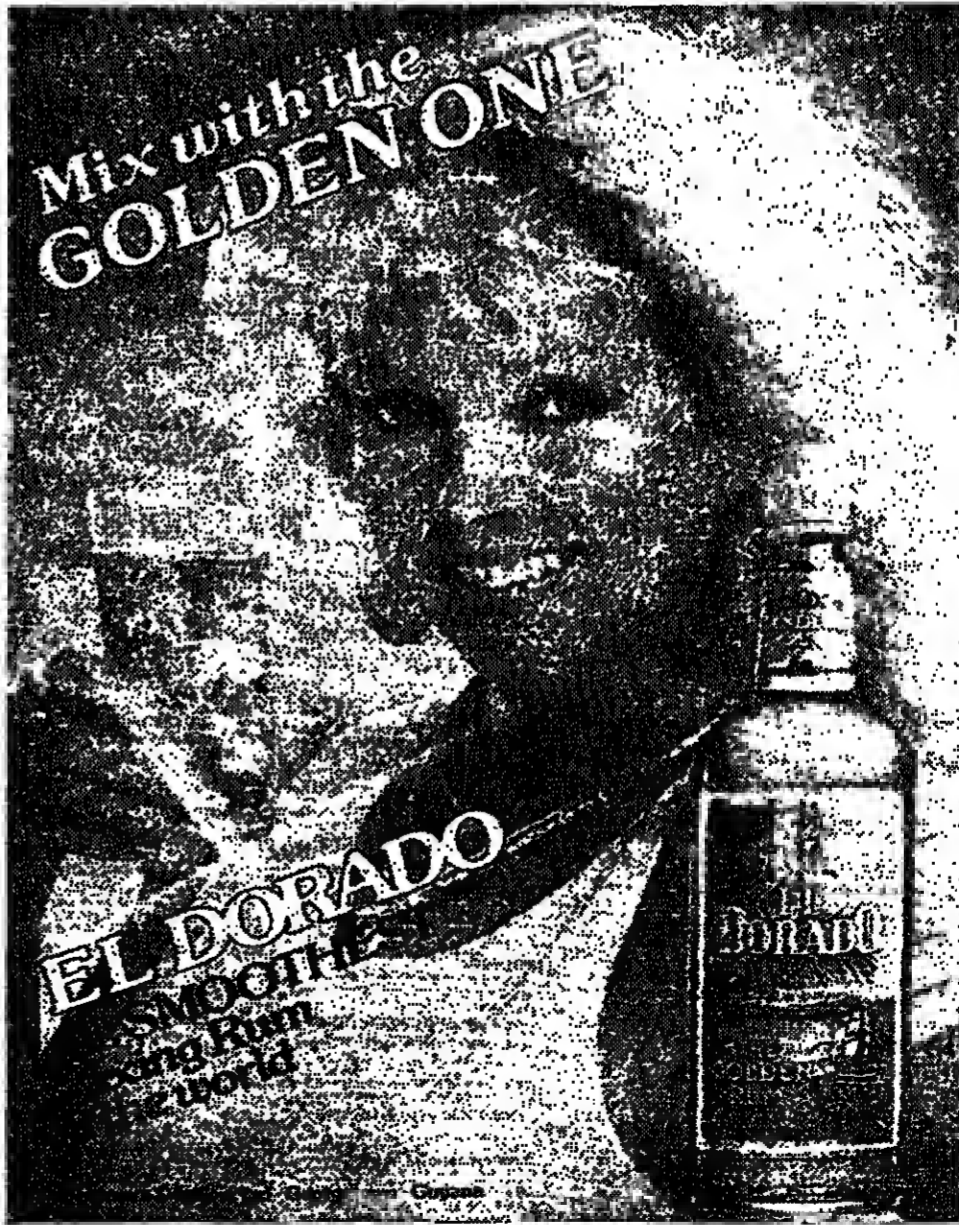
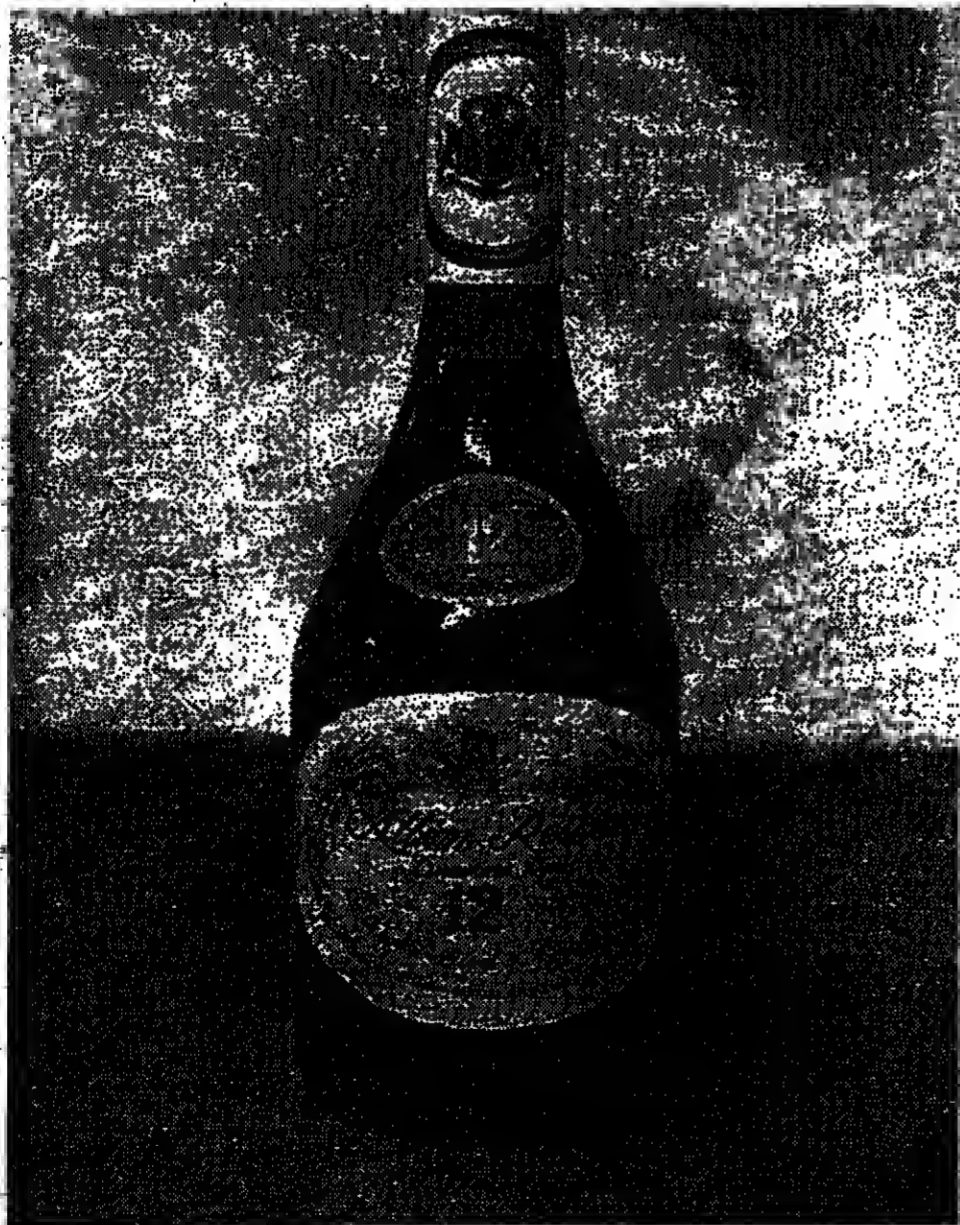
One foreign banker claims that the recent return of Reynolds Metals of the US, now masterminding a US\$25m joint venture for a new bauxite project despite being ousted from the country a few years back, is a symptom of significant change.

Others in the mining industry are showing considerable interest in gold and precious stones. Oil prospecting is under way. And Guyana also has ambitious plans for a road link to Brazil and its isolated south.

The timber industry, along with wood products, is still

Continued on Page 2

Over the last 300 years, Demerara has established a reputation for producing the finest rums in the world. The ALBION RESERVE Demerara Rum has been aged in oak for 12 years and blended by the master distillers into a unique product that is considered comparable or even superior to the finest Cognac or Scotch Whisky.



The Golden Demerara is the smoothest rum in the world; the Demerara White and the Demerara Dark are undoubtedly the finest rums in the world.

Demerara Distillers (UK) Ltd,
43 Canning Street,
Liverpool L87 NN
Telex: 629111
Fax: 051-7090409
Tel: 051-7096445



Demerara Distillers Ltd,
8-11 Water & Schumarker Streets
Georgetown, Guyana
Telex: 2284 DemRum Gy
Fax: 592-02-58686
Tel: 64404

GUYANA 2

Canute James examines the background to the Government's austerity measures

The pain of trying to achieve economic recovery

THE DEBATES in Guyana over the Government's recent economic austerity measures have sought answers to two questions. First: are such severe measures necessary and was there no alternative? Second: if something had to be done, why was it not done much earlier?

Had the Government moved earlier to deal with the crumbling economy, and had it applied corrective measures before the rot really set in, then the dislocation now being experienced would have been that much less. Earlier action, it appears, was the only alternative.

The economy had been overtaken by stagnation. Guyana needed new money but creditors' hearts had become cold. The country's burden of debt was overwhelming and it was necessary to expand the economy. Guyana had not been able to meet its obligations and arrears were mounting.

What it needed, and eventually obtained - at a price - was the International Monetary Fund's "seal of approval" which has opened the doors to new financial support and refinancing arrangements to reduce the debt stranglehold.

The timing of the administration's decision to go to the IMF had less to do with the Government's admission that it had to, and more with the need to allow a decent interval in which to do a volte-face in economic policy.

In 1984, after a round of negotiations with the IMF, President Forbes Burnham said the economic conditions the Fund was asking amounted to "a recipe for riot" in Guyana.

The extent of the change since then is reflected by Mr Desmond Hoyte, who succeeded Mr Burnham in 1985. "I do not see any alternative," says Mr Hoyte. "We cannot get any resources unless we have a Fund programme."

The IMF's "seal of approval" has opened the doors to new financial support

Central to the new economic measures is a 70 per cent

currency devaluation - which has taken the official rate of the Guyana dollar to 33 to the US dollar. This set off price increases ranging between 200 and 300 per cent, and led to strikes which hit hard at the underbelly of the reeling economy. The sugar and bauxite industries were crippled, but the effects of the measures were pervasive.

"There is a high degree of absenteeism since the devaluation," said one businessman. "A few people have decided it is not worth working for what they are being paid, although many of us immediately increased salaries. But many workers do not turn up because they simply cannot afford the new bus fares."

It is not only the workers, trade unions and the political opposition who are somewhat unhappy with the economic

measures. "Everyone accepts that the economy needs to be restructured," says Mr Winston Murray, the Trade Minister. "But what emerges from negotiations is not what is ideal - it is not really what the Government wanted. We would have been happier with more cash and a longer programme."

But the Government says it has embarked on a programme of readjusting the economy, from which there can be no turning back. "We have to sweat this out," says Mr Hoyte.

The devaluation was one measure to clear the way for a credit agreement with the IMF, and which the administration hopes will open doors to other sources of money for the cash-starved economy. The IMF pact has been attacked by the Government's detractors as being too harsh, but according to Mr Carl Greenidge, the Finance Minister, there is not much else the country can do.

"We are faced with an economy in disequilibrium," he says. "We need to increase domestic output and foreign earnings. There is no alternative."

The economy, based on bauxite and gold mining, sugar and rice, contracted by 3 per cent last year. Most of the main sectors failed to meet production targets. The foreign debt has grown to US\$1.7bn, over five times last year's gross domestic product. Of this, \$1.2bn - just over six times the total foreign earnings of last year - represents arrears. Mr Murray said the arrears are not the result of a policy decision not to service the debt, but because the Government simply did not have the money.

The current account deficit on the balance of payments is expected by Mr Greenidge to reach \$139m this year, \$33m more than last year's deficit. The parlous state of the economy can be attributed in part to poor performances by the key sectors. Sugar output last year fell by 24 per cent to 160,000 tonnes, while rice output at 132,000 tonnes was the lowest since 1976. Bauxite output slipped 12 per cent and gold by 14 per cent.

Guyana's ability to service its earlier loans from the IMF, with arrears now at about \$160m, led to the country being



After talks with the IMF, the late Forbes Burnham (above) said its conditions were a recipe for riot in Guyana. The opposition is led by Cheddi Jagan, former Premier and Marxist (below)



made ineligible for further assistance from the institution. Now access to the funds under the new pact will not be available until the country raises money elsewhere to clear these arrears. According to Mr Greenidge, Guyana has raised the money from a group of countries, and that draw-

"We oppose the nature of the programme negotiated with the IMF, not the IMF itself," says Mr Eusi Kwayana, a co-leader of the Working People's Alliance, one of the opposition parties. "The devaluation is too steep. Devaluation can be a useful tool if you have goods

Hard currency trading is done openly on a road that has been renamed "Wall Street"

for sale at prices which you can fix yourself. But since bauxite, sugar and rice prices are not fixed by us, there is nothing to be gained, except more Guyana dollars which have to be spent on higher prices for imports."

Mr Kwayana argues that the increase in interest rates, part of the economic measures, is hurting local business and leading to higher prices for consumers.

Mr Greenidge says, however, that the higher interest rates - the bank rate is 35 per cent - are intended to reduce liquidity and the inflationary impact of the devaluation.

"We have put a cap on bank credit since March 15 so excess liquidity does not fuel inflation," the minister says.

"These measures will also limit the availability of cash for purchases on the parallel foreign exchange market."

To a degree, the attempt at demand management appears to be working to reduce pressure on the parity of the Guyana dollar. The trading in hard currency in Georgetown is done openly, most of this on a road shown on the maps as Americas Street, but renamed "Wall Street" in the days after the devaluation. The rate soared to G\$85 to the US dollar. Five weeks later it had fallen to G\$45. If the fall in the parallel rate continues, the Government could be spared taking more unpopular action.

Mr Greenidge says the Government's policy on exchange rates will be "flexible" if demand management brings the parallel rate closer to the official rate; another devaluation may not be necessary.

There is ready acceptance within the Government that the economic changes are having a painful effect on the Guyanese people. "I expected some industrial unrest because of the measures in the economic recovery programme," admits Mr Hoyte. "I have been completely frank with the people about the programme, and I have said that it is something which we have to do. There is no doubt the measures are tough and they require some sacrifice, but we cannot achieve economic recovery without some pain."

There is, however, growing concern in the Government that the economic programme could be in trouble before Guyana begins draw-downs from the IMF funds. The state of the economy will be reviewed by the Fund at the end of June to see if agreed performance criteria are being met. The fall in production of sugar and bauxite caused by the strikes will reduce foreign earnings and affect the balance of payments targets. The performance of the fiscal account is also threatened by a reduction in government revenues.

Mr Greenidge has indicated that the Government will discuss this with the IMF, suggesting there are adequate grounds for the administration to claim *force majeure*.

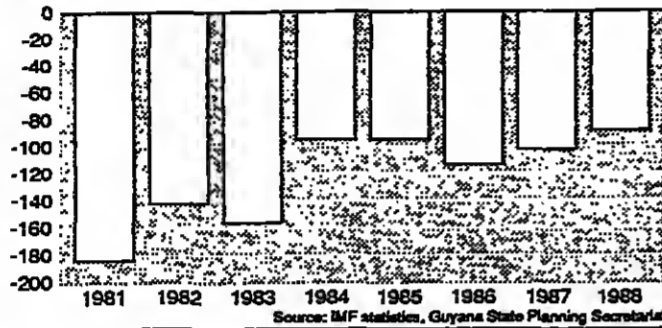
This would be one cost which the administration appears confident it can meet. The other, and more painful, is the social cost of the economic changes which are proving very painful for the people of Guyana. According to Mr Hoyte the Government has plans for cushioning the effect of the measures by using financial assistance from several countries and the World Bank "to help those who are most vulnerable."

The president had earlier said that the pain Guyanese must endure with the economic austerity was akin to "purgatory before paradise."

Government ministers and officials are understandably reluctant to forecast how long the passage through purgatory will last. Guyanese - and not only the cynical - may, equally understandably, fear that paradise could be indefinitely postponed.

Balance of payments

Current account (US \$million)



Hoyte's economic about-turn

Continued from Page 1

doing well and a number of ventures involving assembly of products from machinery to clothing are up and running or under negotiation. There is no reason why Guyana, more realistic under President Hoyte than under President Burnham, should in the longer term, with careful coaxing, prove its early promise as the supplier and servicer of its colleagues in the Caribbean.

But first the darker aspect of the country - that which will forever associate it in the minds of many foreigners with the bizarre mass suicide of reli-

gious fanatics at Jonestown - must be excised.

President Hoyte has already gone a considerable way to seeing off some of the many ghosts left by his predecessor. The new economic policy, however painful, may prove a useful lever in returning some measure of sanity to the country's unbalanced finances. It could also spark a modest resumption of foreign interest in the country's advantages of low labour costs, geographical position and farm and mineral potential.

But it will take more than this to convince the thousands of skilled immigrants who

have deserted their homeland that profound change is taking place. In his interview, President Hoyte hinted that next year he may authorise observers from Caricom to oversee the elections.

The possibility - many would say certainty - is that if the polls were impeccably conducted, he and the PNC would fall. But ironically, such an outcome - unlikely to be welcomed by the US and UK whose dislike of Dr Jagan's out-dated Marxist rhetoric is well-known - might also arguably signal this young country's final coming of age.

WE ARE ...

... Producers & exporters of rough, dressed and profile lumber and forest products including plywood and veneer logs

... Specialists in Greenheart timbers with several other valuable hard and soft woods available in commercial quantities

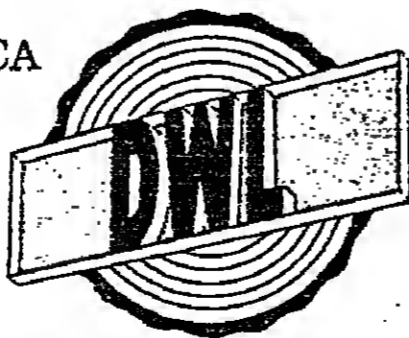
... Pioneers of Development in the GUYANA hinterland and pioneers of environmentally safe forestry practices

... GUYANA's largest, most modern sawmills

WE ARE DEMERARA WOODS LIMITED

WORLD RENOWNED FOR THE RICHEST KNOWN GREENHEART STANDS

KINGSTON, GUYANA, SOUTH AMERICA
P.O. BOX 10265
Telephone (592) (02) 53277, 53835
Telex 2296 Demwood GY
Fax (592) (2) 71663



NATIONAL PAINT COMPANY LIMITED

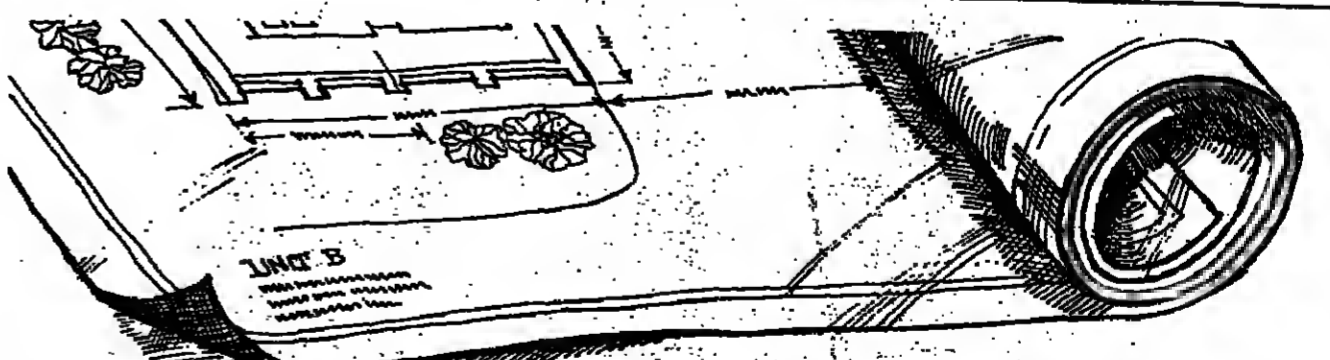
MANUFACTURERS OF DECORATIVE, INDUSTRIAL and MARINE PAINTS, and ALKYD RESIN

With the MOST MODERN ALKYD RESIN Manufacturing Facility in the CARIBBEAN, we can guarantee you a product of the BEST quality and at the RIGHT PRICE.

NATIONAL PAINT COMPANY LIMITED, 13/14 INDUSTRIAL ESTATE RUIVELDT, GREATER GEORGETOWN, GUYANA.

P.O. BOX: 10935
TELEX: GY 2227

TELEPHONE: 62645-7
FAX: 592-2-56267



TOGETHER WE'LL MAKE IT WORK

For 40 years now CDC have been making long-term commitments in developing countries across the world.

Commitments where our expertise in financing matches the enthusiasm and skill of local entrepreneurs.

Whether the development calls for



equity, loans, co-investment or a complete package of tailored management and technical services, we have the resources and experience to make it work.

If you have a plan you'd like to develop we want to hear from you. Perhaps we could tackle it together.

DEVELOPING PARTNERSHIPS THAT WORK

FOR MORE INFORMATION PLEASE CONTACT MADEIRA WHITSON, COMMONWEALTH DEVELOPMENT CORPORATION ONE BRIDGE ROAD, GARDENS, LONDON SW1V 2JQ. TELEPHONE: (01-441) 828 468, TELEFAX: (01-441) 2181. FACSIMILE: 01-441-828 655. Worldwide offices include Kingston, Jamaica, Caracas, St Lucia, San José, Costa Rica.

GUYANA 3

Political conundrum still unresolved, writes Ivo Dawnay, but...

Mr Hoyte puts a stop to the reign of terror

GUYANA'S POLITICS are dogged by one unpalatable conundrum unresolved since President Forbes Burnham died under surgery in Cuba in August 1985...

sentiment, the new president has put a stop to what, at times, was close to a reign of terror...

of arrests on allegedly dubious grounds. Its political opponents argue that basic rights of assembly and association are routinely ignored...

not have an overtly socialist tone. The WPA opposes this, pointing out that "under the slogans of socialism, Burnham was systematically destroying the country..."

As Mr David de Caires, a lawyer and publisher of the Starbrook News, indicates, the economic crisis is forcing the PNC away from its natural instincts...

For many independent observers, it is the unreformed Marxism and personality of Mr Jagan that has served to preserve the PNC's stranglehold on power...

With his economic reforms now announced, it remains unclear whether the pragmatic president has a hidden political agenda to restore Guyana to full democracy and international respectability...

So far, despite the dramatic crash in citizens' living standards and widespread dissatisfaction with the Government, the opposition looks a world away from power.

Even if the President had wanted to reform the creaking political machinery of the country, powerful party bosses might not allow him to threaten the hegemony of the PNC

First time that independent observers - most likely from the Caribbean Economic Community (CARICOM) - may be invited to oversee elections due by the end of next year.

The PFP and newer groups like the Working People's Alliance, founded as a bi-racial axis in 1978, argue that in many areas the bad old days have never gone away.

Responding to the strikes in the sugar and bauxite industries against the new economic austerity plan, the Government has cracked down hard on organisers with reports of tens

of arrests on allegedly dubious grounds. Its political opponents argue that basic rights of assembly and association are routinely ignored...

As Mr David de Caires, a lawyer and publisher of the Starbrook News, indicates, the economic crisis is forcing the PNC away from its natural instincts...

For many independent observers, it is the unreformed Marxism and personality of Mr Jagan that has served to preserve the PNC's stranglehold on power...

A warmer welcome for gold and bauxite prospectors

IN THE gloom which confronts those who plan Guyana's economy, it is perhaps the mining sector which offers the best indication of short-term relief.

The bauxite industry is about to get an injection of millions of dollars in new investments which could lead to a three-fold increase in production in the next 18 months.

Foreign companies, encouraged by new, liberal investment policies offered by the Government, are moving into the gold mining sector.

Officials say the expansion in both bauxite and gold follows an end to the policies of nationalisation and state ownership of major economic sectors...

Previously we were unable to take a comprehensive look at the industry," Mr Barrow adds. "With agreement with the European Community in place, we are about to restart talks with the World Bank which is also a source for funds that can be used to help the bauxite sector."

Table with 2 columns: Bauxite Output (Millions of tonnes), Years 1981-1988. Values range from 1.48 to 1.39.

Table with 2 columns: Gold Production (Ounces), Years 1981-1988. Values range from 19,000 to 18,800.

Source: Guyana Mining Enterprise, Guyana State Planning Corporation

Source: Guyana Gold Board, Guyana State Planning Corporation

ture goes beyond its value to the bauxite mining sector. Government officials say the involvement of Reynolds in the industry is proof that new economic thinking which makes state ownership of the major sectors a thing of the past, has been accepted by foreign investors.

Reynolds is not new to Guyana's bauxite industry. The company's operations were nationalised in the mid-1970s, and the Government last year completed compensation payments to the company at a rate of \$10m a year for 13 years.

"For the past five years the bauxite industry has been fighting to stay alive," Mr Barrow says. "We have been able to do it. But in the next year we will have to develop a long-term strategy for the industry"

torpedoed by the strike in the bauxite industry to protest at the Government's economic austerity measures. "We started well this year," says Mr Barrow. "In the first quarter we achieved 90 per cent of our production target, but in April alone we dropped about US\$5m in earnings."

One aim of the rehabilitation programme is to improve the profitability of the industry. According to Mr Barrow, the sector's net profit last year was \$3.5m, against \$3.2m in 1987.

Further expansion of the industry is likely if the Government can conclude protracted efforts to reopen the country's only bauxite refinery. The plant, owned by Alcan, before it was nationalised in the mid-1970s, was mothballed six years ago.

This project should get off the ground by the middle of June," Mr Barrow says. The new projects, at optimum production, should triple Guyana's bauxite output which has averaged 1.5m tonnes a year for the past decade.

made to produce at its full rated capacity of 300,000 tonnes a year. "For the past five years this industry has been fighting to stay alive," Mr Barrow says. "We have been able to do it. But in the next year we will have to develop a long-term strategy for the industry."

While the bauxite industry is trying to break new ground, gold mining is hoping to recapture its former glory. Guyana has a long history in gold mining, and there is evidence that substantial deposits are yet to be exploited.

Since then, there has been a concerted effort by the Government to lift production which officials say is much higher than the volume that is declared. Guyana's gold sector has suffered from the smuggling of substantial quantities across the borders, mainly to Brazil and Surinam.

With better prices offered to miners by the Guyana Gold Board, declared output rose steadily to 21,400 ounces in 1987. Although a target of 30,000 ounces was set for last year, declared output slipped to 18,800 ounces. Most of the production has traditionally come from individual miners, but over the past three years foreign mining companies have been increasing their involvement, encouraged by new Government incentives.

New terms for exploration licences and royalties paid on gold which is extracted, in addition to duty-free concessions and guarantees for the repatriation of profits, are intended by the Government eventually to lift declared output to about 200,000 ounces a year.

Canute James

Advertisement for Guyana Refractory A-grade Super-Calced Bauxite (RASCO) by Guyana Mining Enterprise, Ltd. Includes a large image of a bauxite mine, a chemical analysis table, and contact information for BIDCO.

The world's major source of refractory grade bauxite is Guyana Mining Enterprise, Ltd. a subsidiary of Bauxite Industry Development Company, Ltd. The chemistry of the ore guarantees a refractory grade bauxite with low iron, low titanium, and high alumina content.

Table with 3 columns: Chemical Analysis, Typical % (RASCO), Specifications. Lists various chemical elements and their percentages.

Guyana Mining Enterprise, Ltd.



Bauxite Industry Development Company, Ltd. (BIDCO) 71 Main Street Georgetown, Guyana, South America Telephone: 592-2-57780 Telex: 312-2244 FAX: 592-2-67413

BIDCO-Europe c/o Embassy of Guyana 21-22 Avenue des Arts 1040 Brussels, Belgium Telephone: 32-02-230-9707 Telex: 26180-GUYICB FAX: 32-02-230-5587

BIDCO (America), Inc. 866 U.N. Plaza, Suite 304 New York, NY 10017 Telephone: 212-527-3218 Telex: 62998-GUYREP FAX: 212-319-8122

GUYANA 4

Agriculture continues to underpin the country's economy

Downturn in sugar as rice crop falls

DESPITE THE growing importance of the mineral sector, it is agriculture which continues to underpin the Guyanese economy. The production and processing of agricultural commodities account for just under a third of the country's gross domestic product.

Consequently, recent poor performance by sugar and rice, the major agricultural commodities, has contributed significantly to the problems of the wider economy. Sugar is the main net earner of foreign exchange. Export earnings last year were US\$71m and, according to Mr Errol Hanoman, finance director of the state-owned Guyana Sugar Corporation, about 70 per cent of this remained in the country.

But earnings last year were about a quarter less than the target set by the Government, and \$25m below those of 1987. "We had a four-week strike in the industry early last year," said Mr Hanoman, to explain last year's reduced production. "This was followed by a drought in the first half of the year. When the drought

ended we had very heavy rains. We went from one extreme to the other." Output has been slipping over the past decade, from 324,800 tonnes in 1978. The fall was due partly to a disease which afflicted the canes, and led the industry to change to a resistant but less productive variety. This, and low productivity, led to losses and increasing dependence on already weak state finances to support the industry.

A plan to rationalise the industry saw the Government setting an annual production target of 240,000 tonnes to meet the demands of the main markets - the European Community, the US and domestic consumption. Two of the country's 10 mills were closed and the area under canes was cut by 25,000 acres to 95,000 acres. Mr Hanoman says the industry is already

seeing the benefits of these measures, with an end to the losses suffered in the mid-1980s.

Like the sugar industries in most of its Caribbean neighbours, however, Guyana's lives on access to special markets at favourable prices. With production costs at 18 US cents a pound, the industry would collapse if it had to compete on the world market.

The major market is the European Community under the sugar protocol of the Lome Convention, with Guyana's quota being 167,000 tonnes a year. "This is our bread and butter market," explains Mr Hanoman. "The US market is valuable but not as important. In 1974 our US quota was 102,700 tonnes. It is now 10,000 tonnes."

So important is the European market that the industry last year met its quota at the expense of the domestic market which consumes 35,000 tonnes a year. Guyana took the unusual step of importing sugar - 3,500 tonnes - to satisfy local demand.

It is because of the importance of these special, guaranteed markets that the strike in the sugar industry to protest at price increases was being regarded as a threat to the futures of the European

market. Before the strike began the Guyana Sugar Corporation was projecting this year's output at just over 200,000 tonnes. "We will have to revise this downward," says claim of *force majeure* to the Community," says Mr Hanoman. "But we will subsequently have to deliver our full quota or run the risk of losing a part of it."

less than in 1987. "The first rice crop last year was affected by drought and there was too much rain for the second crop," says Miss Darlene Harris, chairman of the Rice Board. "The industry was also hit by disease which reduced production. This resulted in a reduction in the yield which is normally between 22 and 25 bags (140 lb each) an acre. This fell last year to between 10 and 11 bags an acre."

Exports also declined last year to 56,000 tonnes, 13,000 tonnes less than in 1987. But Miss Harris says there are plans to expand production because the country can find larger markets for exports, which now go to the European Community and the Caribbean. "We can make better use of the EC quota of 122,000 tonnes a year to the African, Caribbean and Pacific group," she explains. "In the Caribbean Community we are supplying only 10 per cent of the market for rice. We are also getting inquiries from neighbouring countries in Latin America, but we cannot supply them."

Subsequent improvement in production will depend on the industry obtaining machinery and spares which it needs. Miss Harris says discussions are being held with the Canadian Government and the Interamerican Development

Bank. According to Mr Carl Greenidge, the Finance Minister, the Government's plan for the development of agriculture aims for rice production of 240,000 tonnes a year by 1991, with exports of 100,000 tonnes. He says the Government will assist the industry, run mainly by private farmers and millers, with improved management and infrastructure, including storage and irrigation.

But the country has the potential for a much broader-based agricultural sector. Efforts are being made, for example, to increase cattle and milk production. Guyana is already a major regional exporter of fish and shrimps, with much of the latter being exported to the US. Shrimp production last year was 8.8m kilograms, 7 per cent higher than 1987 output.

It is in forestry, however, that the country could develop a valuable industry. Three-quarters of Guyana is forest with a wide variety of commercially exploitable species.

Timber output of 4.4m cubic feet last year was 15 per cent below 1987, and exports dropped 36 per cent.

Canute James

Guyana is already a major exporter of fish, and of shrimps to the US. It is in forestry, however, that the country could develop a valuable industry. Three-quarters of Guyana is forest with a wide variety of exploitable species

Mr Hanoman. Guyana is committed to shipping 89,000 tonnes to Europe by the end of June, but only 49,000 tonnes have been sent so far. "We will suffer a shortfall and we will make a

Some of the land taken out of sugar is being used for livestock and for the production of rice - an industry which has also had a bad year. National production last year was 132,000 tonnes, 14,000 tonnes

| Sugar Production (Thousands of tonnes) | Rice Production (Thousands of tonnes) |
|--|---------------------------------------|
| 1978 | 145 |
| 1979 | 142 |
| 1980 | 166 |
| 1981 | 163 |
| 1982 | 182 |
| 1983 | 148 |
| 1984 | 179 |
| 1985 | 156 |
| 1986 | 171 |
| 1987 | 146 |
| 1988 | 132 |

Source: Guyana Sugar Corporation

| Sugar Production (Thousands of tonnes) | Rice Production (Thousands of tonnes) |
|--|---------------------------------------|
| 1978 | 145 |
| 1979 | 142 |
| 1980 | 166 |
| 1981 | 163 |
| 1982 | 182 |
| 1983 | 148 |
| 1984 | 179 |
| 1985 | 156 |
| 1986 | 171 |
| 1987 | 146 |
| 1988 | 132 |

Source: Guyana Rice Board

BOSKALIS

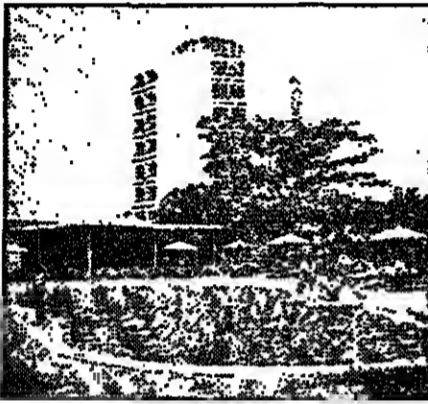
International Dredging Contractors

Quite simply, Boskalis is the world's number 1 dredging contractor in the private sector. It was established almost a century ago and has worked the world over. That includes Guyana where the company recently completed dredging works for a transshipment terminal and is now engaged in the removal of overburden at a bauxite mine in Kara Kara. The Berbice and Demerara rivers have also been dredged to facilitate the export of bauxite.

Boskalis International bv
Rondevedweg 20, 3386 LK Papendrecht,
Holland. Tel: +31 (0) 30 12 22
Telex: 28022 Bos +31 (0) 30 15 66
Competent in 29 countries.

The Guyana Pegasus

Where Business and Pleasure do Mix



From the moment you step into the tranquility of Georgetown's finest Hotel you can be assured of the same international standards of comfort and service which have made Trusthouse Forte a leading name in the art of mixing business with pleasure.

So...trust us to conduct that important business meeting and we will take care of every detail (we can accommodate up to 250 theatre style) in the comfort of our well designed air conditioned conference rooms. Experience the pleasure of a sumptuous business lunch in one of our First Class restaurants or sip a cocktail by our freshwater swimming pool in "the tropical Guyana sunshine"

For reservations telephone 01-567 3444 and find out how you too can mix business with pleasure! or contact 01-759 3524 for further conference details.

Trusthouse Forte

BUSINESS OUTLOOK

Danger that IMF's medicine might prove too strong

AFTER HOWLING for years for a return to economic orthodoxy and fiscal rigour, Guyanese businessmen are now remonstrating at a Government that has taken them at their word.

At their traditional watering holes from the national cricket club to the Pegasus Hotel - rumoured to be Trusthouse Forte's most profitable on paper in the world - little clusters of executives swap the latest rumours and doom-laden prognostications.

"The private sector is increasing wages between 40 and 100 per cent," says one, failing to mention that the value of exports has tumbled.

Another adds: "We are going to have to import foreigners to work." While a third, in the timber trade, observes: "The cheapest pre-fab house in Guyana is now US\$80,000. But they can land them at US\$11,000."

Such a dismal outlook is perhaps, not surprising in a country where the infrastructure - from telephones and roads to power and water supply - is daily deteriorating and every week brings news of more skilled workers and managers joining the emigration pipeline for less arduous conditions abroad. Mr Brian Gittens, head of an association uniting 150 medium and larger-sized companies, concedes

that his members strongly supported a return to the International Monetary Fund (IMF) but had been shocked by the toughness of the package.

"After our members saw the terms, they decided to run for cover," he observes. "With interest rates at 40 per cent at a time of no imports and no power, they can't meet their obligations and they can't afford to create new debt. Specifically, the private sector - representing possibly less than 25 per cent of total gross domestic product - is urging reforms to the 'retention' laws that would allow exporters to retain foreign exchange to buy foreign inputs."

It is also pressing for reductions in the so-called consumption tax on companies which

drilling operations under way. But elsewhere, excepting an investment by Beecham in the pharmaceutical and home products company, overseas capital remains understandably hesitant.

Among local companies, some such as engineers, IEL, diversified rum exporter Demerara Distillers and a smattering of wood products companies are still making headway despite the unattractive business environment.

But, given the country's almost total dependence on the state-owned sugar and bauxite industries for the vast bulk of its foreign exchange earnings, the future of much of Guyana's private sector will rest not on its own efforts but in the public companies' abilities to earn abroad. The long strikes in both sectors are hardly a good start for the new strategy. Ministers Mr Carl Greenidge and Mr Winston Murray - Finance and Trade respectively - recognised in an interview that the credit squeeze and the need for companies to find their own hard currency for imports will inevitably inhibit investment. But they insisted that the Government's solemn undertaking to halt any further expansion in the public sector and to divest assets mean that opportunities are still there.

In particular, they are anxious to encourage joint ventures with foreign partners willing to put up hard currency for export-oriented projects. "We are prepared to entertain any proposal," Mr Greenidge says.

Half a dozen state companies - from a tiny processed food producer through the cata-

strophic bus company to a rather efficient paint producer - are up for sale. But businessmen question who might be interested in acquiring assets aimed principally or entirely at local markets.

Mr Kim Kisson, a successful Georgetown manufacturer of wood products, is dubious about the privatisation programme. "You don't divest companies that don't make money, you sell the ones that do," he insists. An advocate of more radical supply-side solutions to the crisis, Mr Kisson claims that some 7,000 cars were imported in the first quarter this year - the bulk financed by illegal gold transactions that escape the tax net.

The Government could have reduced the dangers of strikes in sugar if it had handed an equity participation in Guyana to the workers, he says.

But whatever the weaknesses of the Government's about-turn on economic policy, it is generally argued that it had little alternative option. Many Indo-Guyanese, like Mr Kisson, remain to be convinced that the Government has really abandoned "state-capitalism" for good.

Others are prepared to wait and see. "People genuinely believe in Hoyte's integrity - that's why many want to give him a chance with this programme because he is committed and not corrupt," Mr Gittens concluded.

"Many business people think this is the last real chance we have to get back on stream - but the medicine might kill us."

Ivo Dawnya

The Caribbean Connection

EUROPE WEST INDIES LINES

Rotterdam The Netherlands

Two weekly service -
Felixstowe/Rotterdam/Antwerp

DIRECT
to and from
GEORGETOWN
General Cargo and Containers

Also serving: Paramaribo - Port of Spain
Willemstad - Oranjestad
Venezia, EWL Guyana/EWL Paramaribo/EWL Curacao

Agents:

| | | |
|---|-----------------------------------|---------------------------------|
| U.K. European Ships Agencies 01-691-6336 0394-676115 | HOLLAND Fastship 10-4360588 | BELGIUM A.C.C. 23-2323205 |
|---|-----------------------------------|---------------------------------|

NATIONAL BANK OF INDUSTRY AND COMMERCE LIMITED

We provide a full range of services including medium and long term financing for large and small industries, while at the same time providing useful business contacts.

Head Office:
38-40, Water Street, Georgetown, Guyana.
Tel: 592-2-61891-6, 52912-3, 64091-5,
50300. 52919, 63429, 57667, 51585.
Fax: 592-2-72921 Telex: GY3044 NBIC GY

Agrochemicals


helping Guyanese farmers to increase crop quality and yields

BERISFORD MOCATTA & CO. LTD.

CITYSIDE HOUSE, 40 ALDER STREET,
LONDON E1 1EE
Life Insurance Brokers

Telephone: 01-247 3200
Telex: 8814740 & 8954896
Facsimile: 01-377 1995
Cables: Berisford - London

THE CARIBBEAN IN THE PALM OF OUR HAND



Getting on a BWIA flight is like getting to the Caribbean nine hours early. Nobody knows the Caribbean better, or takes more people there with such genuine Caribbean friendliness and style.

That's why we say, we have the Caribbean in the palm of our hand.

In the comfort of a wide-bodied TriStar, we'll fly you to the Caribbean on one of our five flights a week from Heathrow to Barbados, St Lucia, Guyana, Grenada and Trinidad. And, from any of these destinations, you can then take connecting flights throughout the islands. No other airline has such a comprehensive network.

Remember, we are the Caribbean - so don't be palmed off with any other airline.

BWIA
WE ARE THE CARIBBEAN

BWIA, 48 LEICESTER SQUARE, LONDON WC2 TEL: 01-639 7155 TELEX: 916746

Four major international banks, including Royal Bank of Canada, Barclays of the UK and Chase of the US, have pulled out in recent years for just this reason.

With smuggling rife and a black economy calculated to turn over more than US\$50m and possibly over US\$100m a year, the disincentives to run legitimate business on a scale visible to the tax authorities are substantial.

"The businesses that are suffering are manufacturers for the domestic economy because their equipment is outdated and their efficiency is very low - imports could wipe them out," Mr Raymond Ackloo, manager of the National Bank of Industry and Commerce, says.

Export-oriented industries aimed at hard currency market and with a high proportion of local inputs must be the way ahead, he emphasises. The country also should use its low unit cost labour to develop contracted in garment assembly.


"The growth areas are where there is a fair proportion of labour value added," Mr Ackloo says. "The problem is finding local entrepreneurs ready to invest - that means we need foreigners to come in."

In some sectors, most specifically minerals, this is happening, giving some clear grounds for hope in an improvement in hard currency earnings. The renewed interest of foreign mining companies - led by Reynolds of the US's US\$25m bauxite project and the Brazilian group Parapanema in a gold scheme - are vital bonuses.

There are also nine oil

CONSULT US FOR ALL YOUR BANKING NEEDS INCLUDING:

- TRAVELLERS CHEQUES
- LETTERS OF CREDIT
- BILLS FOR COLLECTION
- INTERNATIONAL TELEX TRANSFERS
- DEPOSIT ACCOUNTS



GUYANA BANK FOR TRADE AND INDUSTRY LTD
47-48 Water Street, Georgetown, Guyana
Tel: 68430-9 P.O. Box: 10280 Telex: GYBATIN 3063 Fax: 02 71612

GUYANA 5

PROFILE: Father Andrew Morrison

A hawk of the Fourth Estate

WITH A broad-brimmed Panama wide enough to shrug off a tropical storm, light blue shirt-jacket and regulation Society of Jesus-issue navy trousers, Father Andrew Morrison heads out to the market to do battle with the other street hawkers. Eccentric, maybe. But his beatific smile hardly makes him look as the President of the Republic has described him, like "a man never satisfied unless he's walloping in a cesspool of Her- or, for that matter, like a casked obscenity."

"I deeply resented the last one," the 69-year-old Jesuit complains. "I never wear a casked."

Father Morrison is, nevertheless, in his own mid-northern way the kind of turbulent priest that drives authoritarian governments to distraction. Armed only with his grubby newsheet, the Catholic Standard, and the kind of genuine Gaudianque integrity that kept instant martyrdom at bay for 13 years in Guyana's one-man symbol of press freedom, needing the conscience of the regime.

Guyanese-born of Anglo-Dutch parents, Father Morrison began working life as an accountant. He dropped out at 29 to take orders in England, only to return for a long career in jobs ranging from parish priest to diocesan treasurer. But it was only when, 18 years ago, the editorship of the Standard — once a learned Jesuit journal, then a parish pump newspaper — fell into his hands that he became a significant actor on Georgetown's tiny political stage.

"We had a meeting to discuss the paper and everyone insisted that we turn to real news," he recalls. For a decade, until the death of President Forbes Burnham in 1985, it was the Standard alone that flew the tattered banner of opposition, its smuggy reports winning a self-out circulation of 9,000, limited only by the

lack of newspaper. Father Morrison's controversial career has survived at least four libel writs — two from the present head of state and one from the late President as journalist and also the attention of a murderous cult led by a self-styled Black Rabbi from the US, now in a prison convicted for homicide. He has won awards from the Inter-American Press Association and New York's Columbia University.

A passionate opponent of the Burnham regime, he is somewhat less critical of President Hoyte while being among the many who are convinced that 1985 elections that elected him were, like their predecessors, rigged.

"Over the years we have been saying the same thing. Lack of democracy is the main trouble with this country," he argues. But with Jesuit rigour, he has also ticked off the late and unlamented regime of Maurice Bishop in Grenada and castigated the US and UK, who manipulated Mr Burnham's first electoral victory, for not accepting their part in Guyana's economic decline.

"The foreign debts are run up not by the people themselves, but by the people who manage the country with the support of the western powers."

The editor and news vendor priest believes that only a government of national reconciliation can right Guyana's now acute economic and political crisis. And as he shuffled off on his rounds of Georgetown's Shabonek Market, it was clear that his message of national renewal had a ready audience across a multi-racial, multi-religious readership — many of whom waived their change as a contribution to the cause.

Somehow, it seemed, the so-called "casked obscenity" brings out the best in people.

Ivo Dawson

PROFILE: The President

Socialism? There's a lot of glib talk, says Mr Hoyte

IT IS not surprising that the major influence on the political thinking of President Desmond Hoyte, by his own admission, is former President Forbes Burnham. In private life as a lawyer, and in his subsequent years in government, Mr Hoyte was, to a large degree, under the tutelage of Mr Burnham.

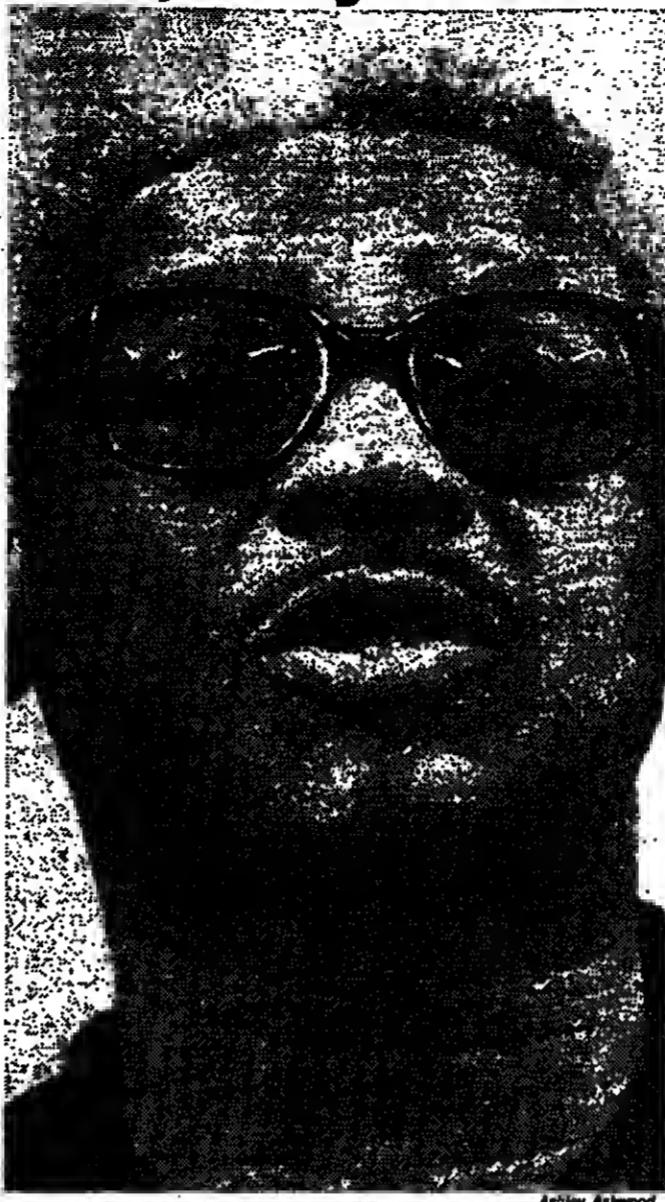
But there is no agreement among Mr Hoyte's detractors and his supporters about whether the president is a clone of Mr Burnham. The political opposition, and not a few Guyanese, argue that the president is, politically, not far removed from his predecessor. Mr Hoyte passionately defends himself against charges that he is bent on the continuation in office and the supremacy of the ruling People's National Congress, and that he has indulged in less than honest electoral practices to achieve this end.

The arguments are less trenchant when Mr Hoyte's economic policies are discussed. He gives a clear impression of being his own man, willing to

The agreement with the IMF would have been unthinkable six years ago

break the taboos which were fundamental to Mr Burnham's economic thinking. Mr Hoyte argues for increased private sector involvement in an economy in which the state had become, as a matter of policy, the only major player.

The current agreement with the International Monetary Fund, and the severe austerity which Mr Hoyte is implementing, would have been unthinkable in Guyana six years ago. Some of his critics, who privately admit that he is moving in a different economic direction, say also that the President had no alternative — that he had been forced into changing because of the parlous state of the economy. But in doing so, say some officials of the PNC, the President has incurred the disaffection of some senior party members who regard his policies as a



President Hoyte: "I am not a political animal"

us forget the cant and prattling and get on with the work."

When Mr Hoyte succeeded Mr Burnham in August 1985, the transition was smooth, without the infighting which had been expected by some Guyanese. Many believe the president had been anointed by Mr Burnham, but Mr Hoyte says his entry into politics was "accidental."

"I am not a political animal," he says, explaining that, as a young lawyer, he had been invited by Mr Burnham to join his practice. From there, the move into politics — and the close ties with the former president — were to be expected.

Mr Hoyte was born in Georgetown in 1929 and after leaving school became a civil servant when he was 19. He later read law in London, obtaining his Bachelor of Law from the University of London. He was elected to parliament in 1968 and between then and 1980 held various ministerial posts including home affairs, finance, works and communications and economic development.

"My single ambition is to put this economy right ... on a path to recovery"

He was named vice-president in 1980, with responsibility for economic planning and finance, and was later put in charge of finance. His last post before becoming president was as prime minister and first vice-president.

"The first duty of a government is to be practical," the President says. "My single ambition is to put this economy right. I want to put it on a path to recovery."

He is not overwhelmed by the task. "I will not give up because it is difficult. If I were to leave when the going is rough I could never be happy with myself."

And he is clear on his future involvement in politics. "I do not think anyone should stay for more than two terms." His first term ends next year.

Canute James

PROFILE: Demerara Distillers

Rum rations for the workforce

DEMERARA DISTILLERS Limited — whose logo is a fighting corsair from the time of Sir Walter Raleigh — stands out like a boisterous buccaneer among the grounded, top-heavy galleons of Guyana's corporate state sector, writes Ivo Dawson.

With a 300-year-old history rooted in the days of Dutch hegemony, when trading company profits often owed as much to proficiency with the broadsword as to entrepreneurial skill, the modern DDL has proved the first and most public success in President Hoyte's uphill struggle to privatise.

Much of the credit for this can be attributed to Mr Yess Persaud, a third generation Indo-Guyanese whose London training in accountancy failed to dampen his sparkling enthusiasm.

"We have evolved from the Demerara Company founded by a Scotsman called McKinnon in 1782, but in fact the company's origins are older than that," he claims.

As British Guyana's version of the East India Company, Demerara was swiftly overhauled in the 19th century by Booker (later Booker McConnell) and re-emerged prominently in the public eye only when it was taken over by Jessel Securities in 1970.

When Jessel collapsed in 1975, the Guyana government took it as yet another lame duck under the state's wing, adding Booker's Guyana Distilleries Ltd the following year, at the height of President Burnham's nationalisation fervour.

Promoted from finance director to chairman, Mr Persaud remembers finding the company under-capitalised, under-maintained and in a state of virtual collapse. "We had just sent 5,000 (60 gallon) barrels to the UK and the lot had been rejected as of inadequate quality — if took until 1979 to sell them."

Since that low point, Mr Persaud has restructured both companies, built the Caribbean's first bulk terminal for rum and built Demerara into the UK's dominant supplier, contributing to well-known brands such as Lam's Navy and Lemon Hart Demerara, and now heavily promoting own brand products, including an excellent 12-year-old.

He has also diversified, taking on the franchise for De Kuyper, the Dutch liqueur maker, producing local fruit wines and concentrates and building a carbon-dioxide plant. Pre-tax profits of the two merged companies rose from US\$1.7m in 1975 to US\$5.2m last year, attributed in part to a new profit-sharing scheme whereby the 1,000 staff members now hold 10 per cent of the company.

But perhaps the most remarkable achievement in DDL's turnaround can be directly attributable to Mr Persaud's powers of persuasion. "The Government had talked a lot about investment, so when we launched a 12m share rights issue last year, we asked them not to take up their share options."

The consequence has been that the Government's shareholding had dropped from well over 51 per cent to around 44 per cent today, with another rights issue pending.

Admittedly, DDL is hardly a model that all state sector companies can follow. It has the strong advantages of an export market — it is the largest rum producer worldwide after Bacardi — and almost purely local inputs.

Those that disparage Mr Persaud's achievement argue that he has had an added advantage in artificially low sugar prices. Others say, however, that his successful efforts to improve worker productivity through equity participation is the crucial lesson that the whole shipwrecked state-sector must learn to survive.

GPC GUYANA PHARMACEUTICAL CORPORATION LIMITED

Georgetown, Guyana

Unsecured multi-currency revolving line of credit

The funds have been provided by a syndicate of American, British, Canadian and Caribbean-based lenders.

The undersigned co-ordinated this transaction and act as financial advisers to GPC and the Government of Guyana.

S.G. Warburg & Co. Ltd.



LONDON & SCOTTISH MARINE OIL PLC

IS ONE OF THE WORLD'S LARGEST

INDEPENDENT OIL AND GAS

EXPLORATION AND PRODUCTION

COMPANIES, CURRENTLY CAPITALISED

AT OVER £1 BILLION.

WE ARE PROUD TO BE EXPLORING FOR

OIL OFFSHORE GUYANA AND LOOK

FORWARD TO A LONG AND FRUITFUL

ASSOCIATION TO THE MUTUAL

BENEFIT OF THE PEOPLE OF GUYANA

AND THE SHAREHOLDERS OF LASMO.



With operations in 14 countries, we are the best diversified independent oil and gas exploration company in the world.

London & Scottish Marine Oil PLC, Bastion House, 140 London Wall, London EC2Y 5DN Telephone: 01-600 8021

COMMODITIES AND AGRICULTURE

Copper losing out in coin market

By Kenneth Gooding, Mining Correspondent
THE USE of copper in coins in the non-Communist world has halved since the beginning of the 1980s and the metal is facing a new threat because its price has been relatively so high for the past two years...

Continuing rally pushes cocoa above £800 a tonne

By David Blackwell
COCOA PRICES rose strongly in London yesterday as the rally of the last few days continued. The second position July contract on the London Futures and Options Exchange (Fox) rose by £1 to £830 a tonne...

EC reforms 'will perpetuate problems'

By Bridget Bloom, Agriculture Correspondent
THE EUROPEAN Community's budget and production stabilisers, introduced in February last year as the main plank in the reform of the common agricultural policy, may temporarily solve the EC's budget problems but will not solve a significant reduction in farm surpluses...

Chicago worries cloud Winnipeg's hopes

David Owen reports on the outlook for Canada's 102-year-old commodity exchange

THE TRADING floor of the Winnipeg Commodity Exchange seems a world away from Chicago's teeming, raucous futures pits. Thirty or forty traders mill around for the most part in leisurely fashion, consulting monitors, discussing the weather and executing the occasional trade...

Because we are a small market, a dual trading ban would adversely affect our liquidity to the detriment of all participants. Mr Purves says. Privately, traders estimate that such a step would have the potential to reduce the exchange's turnover by as much as one-third.

Board has been the sole marketer of Canadian oats for export, confining the WCE to a domestic feed oats contract. In the first seven months oats turnover totalled less than 20,000 lots.

Bougainville delays threatened

By Chris Sherwell in Sydney
THE OPERATORS of Papua New Guinea's vast Bougainville copper mine are talking to customers about rescheduling deliveries following its indefinite closure last week as a result of continuing violence and sabotage.

The latest developments coincide with an official visit to Australia by Mr Rahhine Namalini, the Prime Minister. Speculation has inevitably intensified that Australia could become embroiled in Papua New Guinea's Bougainville problem because of the large number of Australian expatriates working at the mine.

power generating facility. Yesterday the switch room at a water pump station caught fire. Two pylons supplying power to the mine site remain down.

Brazilian gold output rises 23 per cent

By John Barham in Sao Paulo
BRAZIL'S GOLD output increased to 103.3 tonnes last year, 23 per cent more than in 1988. Local demand for the metal has increased spectacularly as a hedge against worsening economic and political uncertainty.

Output in five major Amazon gold-producing regions had begun declining, he said, but he added that the Amazon, which produces most of Brazil's gold, "always surprises us, sometimes for good, sometimes for ill."

expense of Amazon gold sites worked by independent prospectors. Last year, the mechanised mines produced 21 per cent of Brazil's gold, a two-thirds higher share than in 1987.

and new tax regulations introduced late last year are likely to reduce the volume of gold circulating on the underground economy. The Government reported official gold production at only 56 tonnes last year, but many prospectors sell their gold outside official markets.

Indian oil import needs expected to increase

By David Housego in New Delhi
INDIA'S DEPENDENCE on imported oil is expected to increase in the coming years in spite of a sharp increase in domestic production.

Official policy is that 85 per cent of domestic crude will be refined in India. Though the Government also says that the public sector, the private sector could be allowed to participate because of the squeeze on public sector financial resources.

'Too early' for drought relief, says Yentter

IT IS too early to pass new legislation to help drought-stricken US farmers, Mr Clayton Yentter, Agriculture Secretary, said, Reuters reports from Washington.

WORLD COMMODITIES PRICES

LONDON MARKETS

Table with columns for Commodity, Price, Change. Includes COCOA, LONDON METAL EXCHANGE, SPOT MARKETS, RUBBER, and various oils.

COCOA

Table with columns for Month, Price, High/Low. Includes May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr.

LONDON METAL EXCHANGE

Table with columns for Commodity, Price, Change. Includes Aluminium, Copper, Lead, Nickel, Zinc.

POTATOES

Table with columns for Month, Price, High/Low. Includes May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr.

US MARKETS

Table with columns for Commodity, Price, Change. Includes Soybean Meal, Soybean Oil, Wheat, Corn.

NEW YORK

Table with columns for Commodity, Price, Change. Includes Gold, Silver, Platinum, Palladium.

CHICAGO

Table with columns for Commodity, Price, Change. Includes Soybeans, Soybean Meal, Soybean Oil, Corn, Wheat.

FRUIT AND VEGETABLES

Table with columns for Commodity, Price, Change. Includes Apples, Bananas, Citrus, Grapes, Pears.

Small text at the bottom of the page providing additional market information and contact details.

LONDON STOCK EXCHANGE

Equities subdued by UK trade deficit

AN UNIMPRESSIVE performance from sterling following the announcement of UK trade figures for April put paid to an attempt by the London equity market to recover from the shocks suffered in the previous trading session.

The April trade deficit - the fourth worst monthly figure on record - was grudgingly welcomed in the equity market only because it was in line with the market's consensus forecast.

But following closer examination, equity analysts found little reason for comfort in the trade data: "The pound remains the key to the next base rate move," commented Mr John Reynolds at Prudential Bache.

The equity market remained very nervous ahead of the next round of data on domestic inflation and from wage pressures, and it is braced for disappointing news on both fronts in the near term.

The cautious mood of yesterday's market masked some selective demand from the US, which showed itself in the oil, energy, electronics and pharmaceutical sectors.

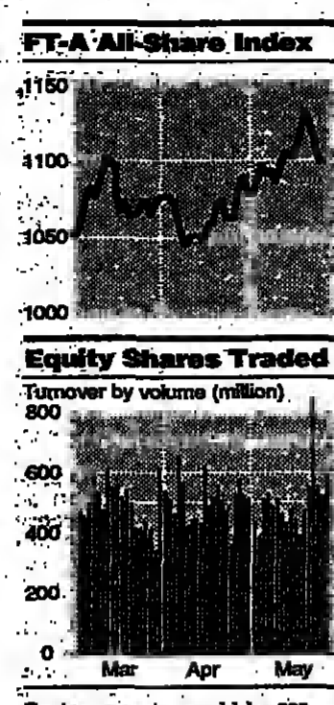
FINANCIAL TIMES STOCK INDICES
Table with columns: Index Name, May 25, May 24, May 23, May 22, May 15, Ago, High, Low, Since Completion.

S.E. ACTIVITY
Table with columns: Index Name, May 24, May 23. Sub-sections include S.I. Indices and S.I. Activity.

Glaxo weak on US data

Glaxo weakened sharply for the second day running. It bottomed at 1570p before recovering by the close in 1575p.

Equities moved erratically in early trading but gained confidence as the trade figures deadline approached and in the absence of any new developments on the global interest rate front.

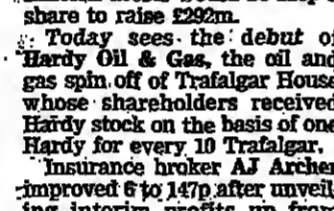


Westbury jumped 8 to 248p after revealing preliminary profits up some 120 per cent - "just about the best of a pretty shaky bunch," said one analyst talking of the housebuilders.

A late round of bid rumours in the food manufacturers helped a number of stocks close ahead. Dalrymple rose 6 to 374p (Mr Robert Holmes & Court has a stake).

But most dealers identified the main cause of the decline to information from the BZV pharmaceutical team.

Shell Transport shares mirrored the market talk of switching, and moved 7 1/2 higher to 407p on turnover of 4.7m, well up on recent levels.



Hickson International moved ahead late to close 10 1/2 higher at 844p amid vague takeover speculation.

Ward White firmed noticeably after quietly trading. Shares in the retail and diy group gained 11 to 288p on press stories of a bid.

TRADING VOLUME IN MAJOR STOCKS
Table with columns: Stock, Volume, Price Change, etc.

Lasma outperformed. Lasma, the oil exploration and production group, performed extremely well after yet more oil exploration success.

Eastern assets would be 225p a share to raise £22m. Today sees the debut of Hardy Oil & Gas, the oil and gas spin off of Trafalgar House.

Paper and packaging group David S Smith shed 5 to 299p after announcing two acquisitions, worth a total of £6.25m.

British Telecom were unsettled and retreated 2 1/2 to 268p on turnover of 5m as Mr Jack Summerscale and Robert Millington at BTZ repeated the securities house's bullish view of the shares.

Nash Industries leapt 50 to 205p on news of a placing of 27 per cent of the company at 185p a share and key board changes.

form well," she said, "although there are concerns over the long term growth of the market and the difficulty in measuring the company's underlying position."

Gas pressured. A sustained bout of weakness in British Gas was said by dealers and oil sector specialists to have been caused by a big line of stock on offer from one of the top US houses.

Entprepris Oil dropped 14 to 546p after announcing the second call on the stock issued to finance its purchase of Texas

AB Electronics raced up 16 to 379p as the market reacted to a comprehensive review of the UK electronic component manufacturing industry.

STC extended their recent outstanding performance, advancing 7 more to 372p on confirmation of the contract to supply optical and copper cables to BT, worth an initial £48m.

Property group Mountleigh closed 9 better at 159p on the

development of BA's Royal Ordnance Factory site in North London helped the property group's shares climb 14 to 234p.

Turnover in British Gas came out at 15m, just about the market's biggest individual turnover, as the share price wilted to close 4 off at 175p.

However, analysts held divided views. Some took the view that to sell Gas shares ahead of the preliminary figures due on June 8 was wrong in the current state of the UK

Cable & Wireless were again affected by the political unrest in China and the Far East and the shares slipped 6 to 538p on turnover of 3.2m.

STC extended their recent outstanding performance, advancing 7 more to 372p on confirmation of the contract to supply optical and copper cables to BT, worth an initial £48m.

Property group Mountleigh closed 9 better at 159p on the

newly Mr Tony Clegg, the company's chairman, has obtained through a family company an option to buy a further 7.6 per cent of Mountleigh's equity.

However, analysts held divided views. Some took the view that to sell Gas shares ahead of the preliminary figures due on June 8 was wrong in the current state of the UK

Cable & Wireless were again affected by the political unrest in China and the Far East and the shares slipped 6 to 538p on turnover of 3.2m.

STC extended their recent outstanding performance, advancing 7 more to 372p on confirmation of the contract to supply optical and copper cables to BT, worth an initial £48m.

Property group Mountleigh closed 9 better at 159p on the

newly Mr Tony Clegg, the company's chairman, has obtained through a family company an option to buy a further 7.6 per cent of Mountleigh's equity.

Newcomer Community Hospitals enjoyed a satisfactory debut on the market: the shares, issued at 180p, ended the day on 206p.

Mr Michael Say has been elected chairman of MCCONNELLS, Derby, in addition to managing director.

Mr Henderson Pension Fund Management has appointed Mr Richard Wyatt to its special funds unit.

Mr Graham Pagworth has been appointed financial director of H.T. HUGHES.

Mr Raghunath M. Craighhead has been appointed to the new post of deputy head of investor relations at BRITISH GAS.

Mr Roy Roberts, chairman of Simon Engineering and deputy chairman of Dowty Group, has been elected president of the INSTITUTION OF MECHANICAL ENGINEERS.

Mr Hamish M.J. Ritchie has been appointed a director of R.L.C.S. INSURANCE SERVICES.

Mr Jonathan Whittier has joined BANK OF AMERICA INTERNATIONAL as vice president, corporate finance.

Mr David Rowe-Ham is joining the board of OLAYAN EUROPE and becomes non-executive chairman from June 1.

Mr Angus Clark has been appointed managing director of HEPWORTH

Mr Angus Clark has been appointed managing director of HEPWORTH

Mr Angus Clark has been appointed managing director of HEPWORTH

Advertisement for Financial Times featuring an image of a watch and the text 'Don't let a day go by without it. The Financial Times lets you keep a careful watch over all the international events that affect your business...'

Mr John Anderson has been appointed a director of FERODO, T&N's UK friction materials subsidiary.

Mr Roy Nicholson has been appointed a director of R.P. MARTIN DEPOSITS from June 1.

Mr Angus Clark has been appointed managing director of HEPWORTH

Mr Angus Clark has been appointed managing director of HEPWORTH

Mr Angus Clark has been appointed managing director of HEPWORTH

Mr Angus Clark has been appointed managing director of HEPWORTH

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-9128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns by fund manager (e.g., Abbey Unit Trust Managers, Allianz Unit Trust Managers, etc.) and listing various unit trusts with their respective prices and details.

GUIDE TO UNIT TRUST PRICING. This section explains the pricing structure, including the base price, the effect of the purchase price, and the effect of the redemption price. It also includes a note about the effect of the purchase price on the unit price and the effect of the redemption price on the unit price.

Handwritten signature or mark at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Code, Price, and Yield. Includes sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNEY (SIB RECOGNISED)', 'LUXEMBOURG (SIB RECOGNISED)', and 'JERSEY (SIB RECOGNISED)'.

Handwritten signature or mark at the bottom center of the page.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various share funds, their managers, and performance metrics.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans listing various loan products and their terms.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails listing various international bond and rail investments.

AMERICANS

Table of Americans listing various American stock and bond investments.

CORPORATION LOANS

Table of Corporation Loans listing various corporate loan products.

Money Market Bank Accounts

Table of Money Market Bank Accounts listing various bank account products.

UNIT TRUST NOTES

UNIT TRUST NOTES: Prices are in pence unless indicated and they apply to all unit trusts...

Money Market Trust Funds

Table of Money Market Trust Funds listing various trust fund products.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-225-2128

AMERICANS - Contd

Table listing American companies such as Dana Corp, Eastman Kodak, and General Electric, with columns for stock price, change, and volume.

BUILDING, TIMBER, ROADS - Contd

Table listing companies in the building, timber, and roads sectors, including Balfour Beatty and Bovis Lend Lease.

DRAPERY AND STORES - Contd

Table listing companies in the drapery and stores sector, such as Debenhams and Next.

ENGINEERING

Table listing engineering companies like BAE Systems and British Aerospace.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Petroleum and British Telecom.

INDUSTRIALS (Misc.) - Contd

Table listing more industrial companies like British Airways and British Steel.

CANADIANS

Table listing Canadian companies such as Alcan and Inco.

ELECTRICALS

Table listing electrical companies like British Energy and British Nuclear Fuels.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Asda and Sainsbury.

HOTELS AND CATERERS

Table listing hotels and caterers like Whitbread and Whitbread PLC.

INDUSTRIALS (Misc.)

Table listing more industrial companies including British Airways and British Steel.

INSURANCES

Table listing insurance companies like Aviva and Prudential.

BANKS, HP & LEASING

Table listing banks and leasing companies such as HSBC and Citibank.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies like ICI and Shell Chemicals.

DRAPERY AND STORES

Table listing more drapery and stores companies including Debenhams and Next.

INDUSTRIALS (Misc.)

Table listing various industrial companies including British Petroleum and British Telecom.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies like Carlsberg and Heineken.

BUILDING, TIMBER, ROADS

Table listing more building, timber, and roads companies including Balfour Beatty and Bovis Lend Lease.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies.

DRAPERY AND STORES

Table listing more drapery and stores companies including Debenhams and Next.

INDUSTRIALS (Misc.)

Table listing various industrial companies including British Petroleum and British Telecom.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies like Carlsberg and Heineken.

BUILDING, TIMBER, ROADS

Table listing more building, timber, and roads companies including Balfour Beatty and Bovis Lend Lease.

INSURANCES

Table listing insurance companies like Aviva and Prudential.

Handwritten signature or mark at the bottom of the page.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

INSURANCES - Contd. Table listing various insurance companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper, printing, and advertising sectors.

TEXTILES Table listing various textile companies and their share prices.

TRUSTS, FINANCE, LAND - Contd. Table listing companies in the trusts, finance, and land sectors.

OIL AND GAS - Contd. Table listing companies in the oil and gas industry.

MINES - Contd. Table listing various mining companies and their share prices.

LEISURE Table listing companies in the leisure industry.

PROPERTY Table listing companies in the property sector.

TBACCOS Table listing tobacco companies.

TRUSTS, FINANCE, LAND Table listing various trust and finance companies.

OVERSEAS TRADERS Table listing companies that trade overseas.

MISCELLANEOUS Table listing various miscellaneous companies.

MOTORS, AIRCRAFT TRADES Table listing companies in the motor and aircraft sectors.

Commercial Vehicles Table listing companies that deal with commercial vehicles.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing companies in finance, land, and other sectors.

PLANTATIONS Table listing companies in the plantation industry.

THIRD MARKET Table listing companies in the third market.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft related companies.

Commercial Vehicles Table listing various commercial vehicle companies.

Investment Trusts Table listing various investment trusts.

Finance, Land, etc. Table listing various finance and land companies.

PLANTATIONS Table listing various plantation companies.

THIRD MARKET Table listing various third market companies.

NOTES: Stock Exchange dealing classifications are indicated in the right of security names. Alpha, Beta, Gamma, Delta, Epsilon, and Zeta are used to indicate the relative risk of shares. Estimated prepayments and other items are shown in brackets. Figures are based on the latest available information. Prices are quoted in pence and fractions of a penny.

REGIONAL & IRISH STOCKS Table listing regional and Irish stocks with their respective prices and movements.

TRADITIONAL OPTIONS Table listing traditional options and their 3-month call rates.

Property Table listing various property-related stocks and their prices.

Oils Table listing various oil-related stocks and their prices.

Mines Table listing various mining-related stocks and their prices.

This service is available to every Company dealt in on Stock Exchanges throughout the world for a fee of £995 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Reduced demand for dollar

CENTRAL BANKS were successful in driving the dollar weaker in currency markets yesterday. Their ability to do so highlighted the lack of interest in the dollar ahead of the long weekend in the US and the UK, with both centres closed on Monday for Memorial Day and Spring Bank holiday respectively.

Traders reported a sharp reduction in investor demand for the US unit, indicating that the recent rally may have stalled for the time being. Reasons for the change of heart include the proximity of the Group of Seven meeting in Paris starting on June 1 and position-squaring ahead of the month end.

The dollar opened at just above the DM2.40 level but slipped below it during the afternoon after figures showed a downward revision in US first quarter gross national product. The increase was revised to 4.3 per cent from 5.5 per cent earlier. The rate of inflation, as measured by the implicit price deflator, was unchanged at 3.9 per cent.

The US unit eased to DM1.9980 but there was no sign of any renewed investor demand, and traders took the opportunity to drive the dollar still weaker. It touched a low of DM1.9865, close to strong support identified at DM1.9850 and bargain hunters drove the US unit back to DM1.9950, although this was still well down from its close on Wednesday of DM2.0125. It also broke through key support at Y142.0 and SF1.7600 to finish at Y141.95 and SF1.7660 from Y142.85 and SF1.7860 respectively.

The sharp fall in terms of the Swiss franc came after news that a Swiss floating Lombard rate has been introduced. Elsewhere, the dollar finished at FF176.6000 from FF186.5175. On the Bank of England figures, the dollar's exchange rate index fell from 72.6 to 72.2.

The US Federal Reserve entered the market twice to sell dollars against the D-Mark and the yen. It was joined by the Bank of Canada, the Bank of England and at least five other European central banks, but once again the West German Bundesbank was noticeable by its absence.

Sterling finished on a broadly neutral note, relieved that UK trade figures turned out to be no worse than expected but with traders keenly aware that it was still a poor figure. The April visible deficit was \$2.16bn while the current account shortfall increased to \$1.6bn.

Against the dollar, sterling finished at \$1.5985, \$1.60 was marginally weaker against the D-Mark at DM3.1525 from DM3.1550 and fell quite sharply against the Swiss franc to SF2.2750 from SF2.2825. Elsewhere, it closed at Y224.25 from Y224.00 and FF110.6800 compared with FF110.6825.

FINANCIAL FUTURES

Sterling prices slightly firmer

Sterling prices edged firmer in active trading yesterday, helped by a stonier pound and a small decline in cash rates. The September short sterling price attracted further good volume with over 30,000 lots changing hands. The price moved up to a high of 86.50 before closing at 86.43, up from 86.33 on Wednesday.

Long gilt prices were also marked up in relatively good turnover but finished some way below the day's high. The softer tone reflected a similar move in US bond prices. The latter moved firmer initially after a downward revision in US first quarter GNP. However, values were marked down from the earlier highs when it became clear that the apparent slowdown was due to de-stocking, and that the underlying rate of growth remains strong. The US bond for June delivery touched a high of 93-03 before closing at 92-18, barely changed from the close on Wednesday of 92-17.

Euro-dollar futures also adopted a softer tone as yesterday's data led to fears that the US Federal Reserve is unlikely to pursue an easier monetary policy until there are clear signs that inflation and economic growth are slowing.

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

LONDON (CLIFFED) 25-YEAR % NATIONAL GILT 250,000 Stan of 100%

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

Table with columns: Strike, Call, Put, Settlement, Price

JOHN ASPINALL PLC. Specializing in sports and other events betting and also offering a full racing service...

PROPERTY INVESTMENT & FINANCE. The Financial Times proposes to publish this survey on: 6th July 1989

JOTTER PAD. No. 6,944 Set by GRIFFIN

CROSSWORD. Across: 1 Journeys the fool leaves out (5)...

EMS EUROPEAN CURRENCY UNIT RATES

STERLING INDEX

CURRENCY RATES

CURRENCY MOVEMENTS

OTHER CURRENCIES

DOLLAR SPOT-FORWARD AGAINST THE POUND

EURO-CURRENCY INTEREST RATES

EXCHANGE CROSS RATES

FT LONDON INTERBANK FIXING

MONEY RATES

LONDON MONEY RATES

LONDON MONEY RATES (continued)

BASE LENDING RATES

BASE LENDING RATES (continued)

BASE LENDING RATES (continued)

Handwritten text at the top center of the page.

WORLD STOCK MARKETS

Table of stock market data for Austria, including company names and prices.

Table of stock market data for France, including company names and prices.

Table of stock market data for Germany, including company names and prices.

Table of stock market data for Italy, including company names and prices.

Table of stock market data for the Netherlands, including company names and prices.

Table of stock market data for Switzerland, including company names and prices.

Table of stock market data for Sweden, including company names and prices.

Table of stock market data for Denmark, including company names and prices.

Table of stock market data for Spain, including company names and prices.

Table of stock market data for Belgium, including company names and prices.

Table of stock market data for the United Kingdom, including company names and prices.

Table of stock market data for Japan, including company names and prices.

Table of stock market data for Australia, including company names and prices.

Table of stock market data for Hong Kong, including company names and prices.

Table of stock market data for South Africa, including company names and prices.

Table of stock market data for New York, including company names and prices.

Table of stock market data for Canada, including company names and prices.

Table of stock market data for Tokyo, including company names and prices.

Table of stock market data for Australia, including company names and prices.

Table of stock market data for Hong Kong, including company names and prices.

Table of stock market data for South Africa, including company names and prices.

Table of stock market data for New York, including company names and prices.

Advertisement for Hyatt Regency Brussels, featuring the text 'To keep the world in focus...' and 'It's attention to detail like providing the Financial Times to business guests...'.

4pm prices May 25

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and changes.

Continued on Page 51

Handwritten signature or mark at the bottom center of the page.

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 3pm prices May 25

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a detailed explanatory note about the data format and symbols.

Table of Over-the-Counter prices with columns for stock symbols, prices, and changes. Includes a detailed explanatory note about the data format and symbols.

AMEX COMPOSITE PRICES

4pm prices May 25

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

Advertisement for Marriot Hotel with text: 'It's attention to detail... AMSTERDAM Marriot HOTEL'.

AMERICA

Revision of GNP growth has little effect on Dow

Wall Street

A SHARP DOWNWARD revision to first quarter GNP growth had little overall effect on equities which traded in a narrow range yesterday, writes *James East in New York.*

The Dow Jones Industrial Average closed 1.38 points lower at 2,882.53 on only moderate volume of 15.5m shares. The Dow had dipped around seven points in an immediate reaction to the GNP figures but then rebounded.

This was opposite to the Treasury bond market which first jumped on the news and then slumped back again. The Commerce Department reported a sharp downward revision in first quarter GNP growth to 4.3 per cent from 5.5 per cent previously reported. However, the mixed package of inflation were left unchanged with the implicit price deflator up by 3.9 per cent and the fixed weight index, regarded as the more

reliable measure of the two, up 5.0 per cent. The bond market reacted negatively to a very large downward revision in inventory investment and a large upward revision in net exports. These suggest the second quarter will be stronger than anticipated, as there is now a smaller than anticipated inventory overhang to work off and exports are more robust than previously thought.

The bond market's negative reaction was based on belief that these figures make it less likely that the US Federal Reserve will ease policy. The bond market has already been weakening as hopes of a near-term fall in interest rates have become more tenuous.

The stock market's stability in the face of bond market weakness and a slightly lower dollar after the GNP figures and a round of co-ordinated central bank intervention reflected the market's own internal dynamics. There is a lot of optimism

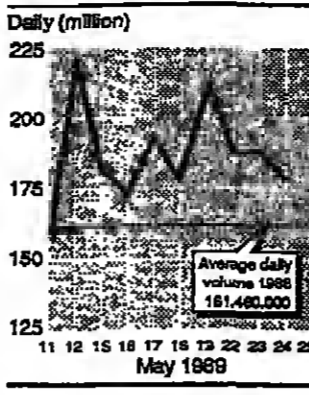
left in this market based on evidence that foreign investors are once again committing new funds to the market and that any small dips have triggered renewed buying.

In the short-term, there is some caution as technical readings suggest that the market is still overbought. Nevertheless, traders took some encouragement from the fact that secondary stocks have been holding up well this week despite weakness in blue chip issues.

The NASDAQ Composite index of over-the-counter issues stood 1.40 points higher at 442.89 at the close.

Blue chip stocks ended well off their highs. International Business Machines lost a mid-session gain of 3/4 to end 5/8 lower at \$109 3/4. Procter & Gamble eased 3/4 to \$107 1/4. IBM lost 1/2 to end at \$140. In over-the-counter trading, Management Science America rose 3/4 to \$11 1/4 in the wake of news that IBM had hulled a 5 per cent stake in the company at \$11.50 a share.

NYSE volume



Among individual stocks, Integrated Resources fell 3/4 to \$16 1/4 after it ended an agreement giving I.G.H. a controlling interest in the company through the purchase of 7.5m shares of Integrated. In over-the-counter trading, Management Science America rose 3/4 to \$11 1/4 in the wake of news that IBM had hulled a 5 per cent stake in the company at \$11.50 a share.

Canada

STOCKS were up slightly in quiet trading with most attention focused on currency markets not equities. The Toronto composite index rose 0.27 to 3677.70.

ASIA PACIFIC

Yen's small rebound helps Nikkei advance

Tokyo

A SLIGHT rebound by the yen gave a glimmer of hope to equities and share prices made substantial gains, although trading was still very thin, writes *Michael McKenzie in Tokyo.*

The Nikkei average opened strongly and a recovery in the yen's value against the dollar helped to support buying interest. The index closed up 153.57 at 34,005.39 after moving from a low of 33,898.59 to a high of 34,005.37. Advances led declines by 535 to 355 with 135 issues unchanged.

Turnover, however, remained low at 714.44m shares, although this was an improvement on the 665.63m traded on Wednesday.

The Topix index of all listed shares rose 9.77 to 2,519.50 and in London, the 100 Nikkei index closed at 2,018 down 138. Investors remained cautious, as uncertainty about a widely expected increase in the official discount rate and the political outcome of the Recruit scandal continued to cloud the prospect for equities in the near term.

Nevertheless, investors were beginning to view the outlook as a bit brighter. On the interest rate front, the US trend towards lower interest rates and the 0.2 per cent increase in domestic wholesale prices for the first 10 days of May, which was within the acceptable range, indicated that perhaps Japanese interest rates would not need to rise as much as had been feared. Investors turned their attention to the testimony by former Prime Minister Yasuhiro Nakasone to the Diet (Parliament) concerning his involvement in

Hong Kong shows political nature

Michael Murray examines precedents for the current volatility

HONG KONG'S

stock market has suffered worse falls in its time than the 12.5 per cent slump seen over four trading days this week. But for sheer volatility, recent days have set a record, with the Hang Seng index free-falling several hundred points in either direction on sustained turnover of more than HK\$3bn a day. The scenes of panic selling over the past few days have served to re-emphasise the political dimension to investing in the Hong Kong market. For many years it has been hostage to events in Peking, but that has been particularly so since 1982, when the 1997 hand-over of sovereignty to China first loomed large.

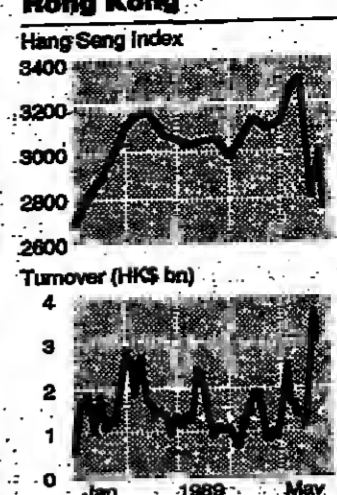
That summer, the friendship price paid by the Bank of China for the site for its new headquarters building dealt a severe blow to confidence, being considered ridiculously low and thus a concession to Hong Kong. That was exacerbated late in the year by some ill-timed remarks on 1997 from UK Prime Minister Margaret Thatcher after her visit to

HONG KONG

Peking, which sent the market plunging. The 1,200 point peak in the index recorded in summer 1982 was not scaled again for another two years. In 1985, a stern warning from Xu Jiannu, the senior New China News Agency official in Hong Kong, that the UK was deviating from the spirit of the joint declaration on Hong Kong's future, sent the market skidding 50 points lower in a 2.8 per cent correction.

Since then, however, there had been few real shocks until the recent student protests. The declaration of martial law on Friday put the market in a tailspin on Monday, ushering in a week where swings of plus or minus 8 per cent a day on the Hang Seng index have been the norm. The week's trading has illustrated how investors have been planning their hopes on a victory for the reformers, with sudden buying surges following any rumour that Li Peng may be on the way out. The market plummeted yesterday morning after the previous night's renewal of television

Hong Kong



news censorship from Peking, indicating the hard liners had the upper hand. At one stage yesterday, it was 367 points adrift before a bout of buying, prompted by an announcement that Zhao Ziyang was still in place as head of the communist party, brought the Hang Seng index eventu-

ally closed 266.22 points, or 8.5 per cent, lower at 2,752.51, on continued heavy turnover of HK\$3.44bn, just below the post-crash record of HK\$3.67bn set on Tuesday.

"Investors are looking for the positive side to the crisis," said Mr Barry Yates of First Pacific Securities. "But people are totally disoriented because there is a campaign of disinformation in Peking at the moment," he said. False information was being fed into the market and adding to the panic.

Mr Richard Witis, managing director of Schroder Securities, said that the wild swings in the market seen this week indicated that no one really knew what was happening on the streets for power in Peking.

Until the outcome is known, brokers expect continued volatility. Investors used to looking at the economic fundamentals have been sharply reminded of the China factor when putting their money into the territory's stock market. "Hong Kong is a political market and we should never forget it," said Mr Witis.

EUROPE

Confident Paris surges as speculative trading sets in

THE DAY belonged to Paris, which was buoyed by the re-emergence of speculative trading yesterday. Most other European markets closed flat and were closed for the Corpus Christi holiday, writes *Our Markets Staff.*

PARIS had its best day for weeks, jumping by 1.6 per cent as speculative trading returned and dollar worries eased.

The CAC 40 index rose 26.55 to 1,716.15 for a two-day gain of 2.3 per cent. The OMI 50 index jumped 6.59 to 419.18. Stocks featuring in the 10 most active list saw gains ranging from 4 per cent to 15 per cent.

Nord-est soared 15 per cent and Seb, the white goods maker, jumped 10 per cent. One analyst said: "To see three such stocks with more than 10 per cent rises is quite spectacular. We haven't seen that for a while."

Nord-est rose Ffr25.60 to Ffr197 on returning on suspension after announcing that a favourable court decision had left the way clear for the sale of a subsidiary estimated to be worth Ffr640m. The sale would add about Ffr350m to earnings this year and analysts were hurriedly revising upward their estimates for the group.

Speculation that Havas is in talks to buy CBE's 41 per cent stake in Centrale Occidentale boosted Havas by Ffr40 to Ffr359. But Occidentale saw profit-taking, falling Ffr3 to Ffr901 after reaching Ffr930. Occidentale owns 50 per cent of publisher Groupe de la Cité and speculation of restructuring

at Occidentale benefited publisher Hachette, which climbed Ffr33 to Ffr360.

Retailers featured on investors' shopping lists after Sir Ron Brierley of New Zealand said he might raise his stake in Galeries Lafayette. The French stock soared 8.4 per cent to Ffr1,658, up Ffr129, while Casino rose Ffr6 to Ffr228 and Nouvelles Galeries climbed Ffr29 to Ffr300.

AMSTERDAM finished at its peak as Wall Street opened slightly higher. The CBS tendency index rose 1.3 to 179.0. Stable crude oil prices helped Royal Dutch gain F1 2.10 to F1 140.50 and demand from US investors pushed Philips 50 cents higher to F1 38.50.

The high dollar benefited retailer Ahold, which makes a large proportion of its sales in the US. The company, which gained F1 4.70 to F1 120.50, was also sought because of last week's news of an agreement with Casino of France and Argyl Group of the UK.

Occ-van der Grinten, the office equipment maker, slipped F1 4 to F1 298 after announcing it was buying the graphics division of Schlumberger of the US.

KLM, the airline, gained 90 cents to F1 47.90 after announcing an annual profits rise within expectations of 19 per cent.

Medloyd, which has long been the subject of takeover speculation, picked up F1 14.50 to F1 422.50 in active trading. On the grey market, DAF, the Anglo-Dutch truck and van maker, was unchanged at F1 56.40 after setting the final

issue price at F1 47 on Wednesday. Applications close on June 1 and official trading starts on June 5.

MILAN opened steadily, only to fall back later in moderate activity. The Comit index eased 0.92 to 6001.4.

In the publishing sector, Mondadori gained L600, or 2 per cent, to L29,490 before bourse officials met to discuss the listing of Amef, which has been suspended. Amef controls more than 50 per cent of Mondadori.

The insurance sector was again weak, with Generali down L20 to L40.140. STOCKHOLM had a hectic afternoon's trading and finished higher with the Allshare index gaining 0.67 to 1,175.7. Asea restricted A shares rose SKr11 to SKr519 with a block of 700,000 shares traded internally.

ZURICH was tipped lower still by interest rate worries, as the Swiss National Bank said it would switch to a flexible Lombard rate from the present fixed system, amid indications that interest rates were on the way up. The Credit Suisse index lost 1.2 to 552.4.

BRUSSELS was led higher by blue chip gains, with Solvay rising Bfr350 to Bfr15,350, for a rise of 8.5 per cent since May 16. The cash market index rose 43.09 to 6,092.89.

OSLO edged higher as banking and shipping stocks performed well. The all-share index gained 3.80 to 504.15. HELSINKI advanced for the fourth session in a row, with the Unitas all-share index rising 2.4 to 803.8.

IFC EMERGING MARKETS INDICES

| Market | No. of stocks | April 1989 | PRICE | | April 1989 | TOTAL RETURN | | | | |
|---------------|---------------|------------|-----------------|------------------------|------------|-----------------|------------------------|---------|-------|------|
| | | | % Change on Mar | % Change on Dec 31 '88 | | % Change on Mar | % Change on Dec 31 '88 | | | |
| Latin America | (158) | 245.2 | 29.3 | 60.5 | | 323.4 | 29.9 | 63.6 | | |
| Argentina | (24) | 155.8 | -8.9 | -12.3 | 61,275.8 | 57.3 | 261.6 | -8.7 | -6.3 | |
| Brazil | (56) | 198.3 | 47.7 | 114.9 | 61,886.2 | 52.2 | 199.8 | 47.6 | 120.0 | |
| Chile | (25) | 542.1 | 6.5 | 18.6 | 1,035.3 | 5.2 | 19.8 | 8.5 | 23.4 | |
| Mexico | (53) | 387.9 | 6.3 | 11.6 | 4,864.6 | 10.3 | 16.7 | 500.7 | 6.3 | 11.6 |
| Asia | (204) | 379.4 | 2.5 | 31.0 | | | 472.0 | 2.6 | 38.0 | |
| Korea | (61) | 491.6 | -6.5 | 2.0 | 395.9 | -7.4 | -0.8 | 824.1 | -6.2 | 4.5 |
| Malaysia | (62) | 128.5 | 7.9 | 18.0 | 142.5 | 5.5 | 17.1 | 160.6 | 6.4 | 19.2 |
| Taiwan, China | (82) | 1,449.8 | 6.4 | 57.7 | 715.6 | 5.2 | 50.6 | 1,151.2 | 8.5 | 58.8 |
| Theiland | (19) | 260.6 | 9.7 | 19.4 | 244.3 | 9.9 | 20.7 | 466.3 | 13.6 | 29.2 |

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | THURSDAY MAY 25 1989 | | | | | WEDNESDAY MAY 24 1989 | | | | | DOLLAR INDEX | | |
|-------------------------------|----------------------|----------------|----------------------|----------------------|-------------------------------|-----------------------|----------------|----------------------|----------------------|----------------|--------------|----------|-------------------|
| | US Dollar Index | Day's % Change | Pound Sterling Index | Local Currency Index | Day's % Change local currency | US Dollar Index | Day's % Change | Pound Sterling Index | Local Currency Index | Day's % Change | 1988 High | 1988 Low | Year ago (approx) |
| Australia (88) | 133.95 | -0.4 | 125.70 | 117.47 | -1.9 | 4.84 | 134.54 | 127.17 | 119.73 | 157.12 | 126.26 | 136.10 | 136.10 |
| Austria (19) | 115.11 | +0.1 | 108.01 | 120.17 | +0.0 | 2.15 | 115.01 | 108.71 | 120.17 | 124.18 | 126.84 | 87.89 | 87.89 |
| Belgium (63) | 123.18 | +1.4 | 120.25 | 132.27 | +0.6 | 4.18 | 125.23 | 119.41 | 131.47 | 137.10 | 128.33 | 128.98 | 128.98 |
| Canada (126) | 135.68 | +0.6 | 127.31 | 118.23 | +0.2 | 3.38 | 136.45 | 128.88 | 118.82 | 138.05 | 124.87 | 118.01 | 118.01 |
| Denmark (38) | 170.50 | +0.9 | 159.99 | 180.24 | +0.0 | 1.37 | 168.96 | 159.71 | 180.17 | 181.03 | 165.35 | 127.48 | 127.48 |
| Finland (26) | 141.84 | +0.4 | 133.09 | 132.34 | -0.4 | 1.58 | 141.31 | 133.57 | 132.83 | 159.18 | 126.81 | 133.20 | 133.20 |
| France (126) | 116.20 | +0.5 | 108.04 | 123.22 | +1.7 | 3.06 | 107.12 | 107.12 | 121.20 | 122.73 | 112.57 | 92.23 | 92.23 |
| West Germany (110) | 81.24 | +0.9 | 78.23 | 84.26 | +0.0 | 2.40 | 80.54 | 78.12 | 84.26 | 90.40 | 76.26 | 74.38 | 74.38 |
| Hong Kong (49) | 115.70 | -3.3 | 108.57 | 115.59 | -9.3 | 4.87 | 127.52 | 120.54 | 127.43 | 140.33 | 111.80 | 100.15 | 100.15 |
| Ireland (17) | 137.47 | +0.8 | 128.99 | 144.90 | +0.1 | 2.91 | 136.28 | 128.91 | 144.60 | 151.36 | 128.00 | 129.19 | 129.19 |
| Italy (58) | 75.45 | +0.6 | 70.80 | 61.42 | -0.2 | 2.56 | 74.97 | 70.96 | 61.58 | 86.88 | 74.97 | 63.97 | 63.97 |
| Japan (45) | 179.54 | +1.0 | 168.47 | 181.10 | +0.4 | 0.47 | 177.72 | 167.98 | 180.47 | 200.11 | 177.72 | 170.89 | 170.89 |
| Malaysia (38) | 174.94 | -2.2 | 164.18 | 181.58 | -2.2 | 2.82 | 178.84 | 189.05 | 185.68 | 184.26 | 144.35 | 134.31 | 134.31 |
| Mexico (13) | 220.49 | +0.4 | 206.90 | 594.36 | +0.6 | 0.85 | 219.58 | 207.55 | 590.82 | 220.49 | 183.32 | 151.15 | 151.15 |
| Netherlands (42) | 114.29 | +1.4 | 107.24 | 117.24 | +0.9 | 4.59 | 112.24 | 106.09 | 116.18 | 122.22 | 110.83 | 103.08 | 103.08 |
| New Zealand (2) | 67.00 | -1.0 | 62.87 | 59.81 | -1.4 | 6.18 | 67.66 | 63.56 | 59.81 | 80.49 | 76.02 | 68.84 | 68.84 |
| Norway (26) | 180.31 | +1.0 | 169.19 | 175.90 | +0.3 | 1.91 | 178.50 | 168.72 | 176.33 | 198.39 | 138.92 | 117.81 | 117.81 |
| Singapore (29) | 154.88 | -1.3 | 145.33 | 139.53 | -1.3 | 1.94 | 156.88 | 148.29 | 141.34 | 190.35 | 124.57 | 111.31 | 111.31 |
| South Africa (60) | 123.07 | +0.8 | 121.49 | 118.67 | +0.7 | 4.45 | 130.21 | 123.08 | 117.96 | 144.85 | 118.38 | 130.52 | 130.52 |
| Spain (45) | 148.67 | +0.9 | 139.51 | 140.28 | +0.0 | 3.57 | 147.37 | 139.30 | 140.28 | 156.17 | 143.14 | 140.52 | 140.52 |
| Sweden (35) | 158.42 | +1.1 | 148.68 | 157.19 | +0.4 | 2.19 | 156.63 | 148.05 | 156.57 | 182.00 | 138.45 | 124.42 | 124.42 |
| Switzerland (57) | 68.87 | +1.8 | 64.63 | 74.98 | -0.1 | 2.48 | 67.81 | 64.10 | 75.08 | 73.78 | 67.81 | 76.03 | 76.03 |
| United Kingdom (314) | 140.14 | +1.0 | 131.50 | 131.50 | +0.2 | 4.37 | 138.83 | 131.22 | 131.22 | 193.33 | 134.53 | 138.35 | 138.35 |
| USA (58) | 130.14 | +0.0 | 122.12 | 100.14 | +0.0 | 3.44 | 130.10 | 122.87 | 100.10 | 131.21 | 112.13 | 103.82 | 103.82 |
| Europe (1008) | 114.00 | +1.2 | 108.97 | 113.13 | +0.4 | 3.80 | 112.65 | 106.48 | 112.74 | 121.70 | 112.68 | 107.34 | 107.34 |
| Nordic (129) | 153.35 | +1.0 | 141.06 | 145.69 | +0.2 | 1.55 | 149.91 | 140.75 | 146.31 | 155.61 | 137.26 | 136.46 | 136.46 |
| Residential (64) | 175.19 | +0.8 | 164.39 | 157.46 | +0.1 | 0.70 | 170.87 | 164.54 | 157.26 | 184.72 | 175.87 | 142.87 | 142.87 |
| Europe-Pacific (1884) | 150.73 | +0.9 | 141.44 | 139.78 | +0.2 | 1.89 | 149.40 | 141.21 | 139.52 | 184.22 | 149.40 | 142.89 | 142.89 |
| North America (883) | 130.38 | +0.0 | 122.35 | 129.44 | +0.0 | 3.43 | 130.39 | 123.25 | 129.39 | 131.50 | 112.79 | 104.47 | 104.47 |
| Europe Ex UK (892) | 97.71 | +1.4 | 91.69 | 101.78 | +0.5 | 2.57 | 95.28 | 91.10 | 101.29 | 105.25 | 96.30 | 89.78 | 89.78 |
| Pacific Ex Japan (229) | 113.02 | +3.6 | 115.44 | 111.95 | +4.3 | 4.37 | 127.57 | 122.58 | 117.01 | 137.85 | 123.02 | 118.96 | 118.96 |
| World Ex UK (1832) | 150.04 | +0.6 | | | | | | | | | | | |